

ANNUAL REPORT

2025



MISSION STATEMENT

TDC is fully Committed to total Customer Satisfaction;

Employee Excellence through Participation and Training to provide Maximum Benefits

for Shareholders while Contributing meaningfully to the Economic, Social and Cultural Advancement of our Nation.

VISION STATEMENT

To be the leading Public Company in the OECS as measured by:

- Customer Satisfaction
- Return on Investment
- Human Resources Development
- Good Corporate Citizenship

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CORPORATE INFORMATION



TDC 51st AGM - Board of Directors

Left to Right :-

Wendell E. Lawrence, OBE, B.Sc., M.Sc., C.P.A., C.G.M.A., Patricia S. Walters, B.A., F.C.C.A,

Nicolas N. Menon, B.Sc., M.B.A., O. Nicholas Brisbane, B.Sc., M.Sc.,

Kurlyn D. V. Merchant, LLB, LLM, Earle A. Kelly, B.A., M.B.A. (Chairman),

Maritza S. Bowry, B.Sc., M.B.A., C.P.A., Warren Z. Moving, B.Sc. (Company Secretary),

Glenville R. Jeffers, B.B.A., D. Michael Morton, C.B.E., J.P.

Absent :-

Charles L. A. Wilkin, C.M.G., Q.C., M.A., (Cantab), Kachi M. Armony, BCSc., Melvin R. Edwards, B.A. (Hons), M.Sc.

Registered Office: Fort Street, Basseterre, St. Kitts

Bankers: CIBC FirstCaribbean International Bank (Barbados) Limited

St. Kitts-Nevis-Anguilla National Bank Limited

Republic Bank (EC) Limited

The Bank of Nevis Limited



Notice of Meeting

Notice is hereby given that the fifty-second (52nd) Annual General Meeting of the St Kitts Nevis Anguilla Trading and Development Company Limited (TDC) will be held at the Saba Ballroom, St. Kitts Mariott Resort, Frigate Bay, St Kitts on Wednesday, November 5, 2025 at 5:00 p.m.

Agenda

- 1. To receive the Report of the Directors
- 2. To receive and consider the Report of Auditors
- 3. To receive and consider the Financial Statements for year ended March 31, 2025
- 4. To declare a Dividend
- 5. To elect Directors to replace those retiring by rotation. In accordance with Article 99 of the Articles of Association, Messrs. Wendell Lawrence, Kachi Armony, Nicolas Menon and D. Michael Morton retire, and being eligible, offer themselves for re- election.
- 6. To appoint Auditors and to authorize the Directors to fix their remuneration for the ensuing year. In accordance with Article 149 of the Articles of Association, the Auditors, Grant Thornton, Chartered Accountants retire, and being eligible, offer themselves for re-election.

BY ORDER OF THE BOARD

Warren Z. Moving Company Secretary

October 7, 2025

If you wish to join the meeting virtually, you can do so by registering via the following link https://tinyurl.com/TDCAGM2025 or QR code before 12:00 p.m. on the day of the meeting.



Copies of the Annual Report will be available on the company's website: https://tdcgrouplimited.com

A member entitled to attend, and vote is entitled to appoint one or more Proxies to attend, and on a poll, to vote instead of him/her. A Proxy need not be a member of the Company. A form of proxy is enclosed. Proxies must reach the Company Secretary not less than 24 hours prior to the Annual General Meeting.

Shareholders requiring transportation to and from the venue are encouraged to register their names with the Administration Department at 465-2511 extension 1116/1162. Buses will depart from the parking lot on Bank Street, Basseterre at 4:30 p.m. on the day of the Annual General Meeting.





INTRODUCTION

The directors are pleased to present our report for the financial year ended 31 March 2025, including the largest net profit before tax recorded in the Company's history.

Macroeconomic Context

The global economic environment remained volatile, with geopolitical tensions in Eastern Europe and the Middle East, inflationary pressures, and supply chain disruptions continuing to affect trade flows.

In 2024, St. Kitts and Nevis recorded GDP growth of approximately 1.5%, reflecting modest economic expansion amid global headwinds. Growth was supported by a resilient tourism sector, increased construction activity, and continued inflows from the Citizenship by Investment (CBI) programme.

Although there was a sharp decline in CBI revenues due to stringent reforms and heightened international scrutiny, the programme remained a critical source of foreign exchange and fiscal support. The Directors note however the IMF description of the revenues from CBI as a windfall and the dangers of overreliance on that windfall.

FINANCIAL PERFORMANCE

The financial year ended 31 March 2025, stands as a landmark period for the Group, delivering the strongest performance in our history.

Profit Before Income Tax from Continuing Operations reached a record \$18.68 million, surpassing last year's \$15.76 million and setting a new benchmark for profitability. Total Assets

grew robustly by over 14% to \$521.36 million, while Shareholders' Equity grew appreciably to \$227.26 million. These achievements reflect the Group's unwavering commitment to operational excellence, prudent risk management, and strategic growth across our core business lines.

Revenue reached \$127.35 million for the year under review compared to \$137.57 million for the 14-month period last year, reflecting an uptick in average monthly revenue. This strong underlying performance buoyed by the Group's focus on efficiency and value creation resulted in a higher Operating Profit of \$19.03 million (2024: \$17.99 million). Earnings per share rose to \$0.265 from \$0.247, rewarding shareholders for their continued confidence.

Notably, Total Comprehensive Income soared to \$25.04 million (2024: \$13.04 million), driven by both profit growth and a significant revaluation surplus on property assets. The Group's capital position remains exceptionally strong, comfortably exceeding all regulatory requirements.

OPERATIONAL PERFORMANCE

Retail

During the financial year under review, the Group's retail operations across St. Kitts and Nevis experienced varied performance outcomes when measured against both budgeted expectations and the prior year's actuals.

The Home and Building Depot in St. Kitts remained profitable but did not meet its budgeted targets and fell short of its prior year performance due in part to market softness and the increasing cost of doing business.



Home and Building Depot in Nevis fell short of its budgeted targets but showed improvement in profitability over the prior year. This positive year-over-year trend is an indication of strengthening demand and improvements in availability of supplies in the Nevis retail market.

The Automotive Divisions in both St. Kitts and Nevis recorded results below budget and prior year levels. Revenues declined, primarily due to sustained competitive pressures from the importation of used motor vehicles and softness in the demand for new vehicles.

The Company is addressing these challenges and has adjusted its strategy to increase sales in its product and service segments.

Financial Services, Insurance, and Reinsurance

The results for the companies within this sector demonstrated improved performance compared to previous years.

TDC Financial Services Company Ltd surpassed both its budgeted targets and last year's performance results. This improvement reflects the effectiveness of the company's strategic initiatives in marketing its products, prompt loan processing and its prudent investment decisions.

TDC Insurance Company Ltd showed healthy yearon-year growth, exceeding targets and reflecting strong underwriting discipline and retention focus. This points to our resilience in risk management amid market volatility. While there were no catastrophic weather impacts on our insureds, inflationary pressures continue to affect the cost of claims settlements particularly across the motor portfolio.

East Caribbean Reinsurance Company Ltd (ECRC) made a notable contribution with a solid top-line showing, resulting in its year-over-year movement trending upward. Operational efficiency, astute underwriting and its expansion into risk-tolerable markets contributed to this performance.

Airline Services, Rentals, Shipping and Real Estate

TDC Airline Services Ltd rebounded significantly from a prior year loss and returned its highest net income on record. This resulted from the renegotiation of the aircraft handling agreements with all of its principals and the effectiveness of the management of the operations despite some occasional administrative setbacks. We continue to invest in the business as we prepare for expected growth in the sector.

TDC Rentals Ltd further expanded its fleet and improved utilization, capitalizing on increased visitor arrivals and local demand. However, its operations remained under severe competitive pressures from the plethora of formal and informal operators.

Shipping operations in both St. Kitts and Nevis returned profitable results, even though in St. Kitts it was down in comparison to last year.

Results in the real estate sector were variable with the real estate development at Dewars in its early stages.





GOVERNANCE

The Company's governance framework continued to grow in line with best practices. The Board maintained four main standing committees:

- Audit Committee Oversight of financial reporting, internal controls, and regulatory compliance
- Human Resources and Compensation Committee - Policy development and oversight of HR strategy
- Marketing Committee with oversight of marketing.
- IT Steering Committee Governance of digital transformation and cybersecurity

An ad hoc TDC Leadership Model and Succession Planning Committee was also active during the year, focusing on leadership development and succession planning.

In fulfilling its fiduciary responsibilities, the Board actively oversaw the sourcing and development of talent across key business units, ensuring leadership continuity and cultural alignment with the Group's ethical standards and strategic vision. Emphasis was placed on cultivating a resilient, high-performing workforce through targeted learning and development programmes, succession planning, and inclusive workplace initiatives. Further initiatives are being pursued in these areas.

Technology investment decisions were informed by a commitment to sustainable growth, risk mitigation, and strategic agility in a rapidly evolving marketplace.

Demonstrating care for the communities in which it operates, the Group remains committed to a

key founding principle of responsible corporate citizenship dedicated to national development and stakeholder prosperity.

TRANSFORMATION INITIATIVES

In the year under review, the Company continued to advance its strategic transformation across six pillars:

Customer Experience: Prepared a new Customer Service Policy and a revamped Loyalty Programme, with rollout planned for the middle of the next financial year.

Process Efficiency: Focused on launching business process improvements to streamline operations and reduce redundancies, while maintaining strategic alignment.

Talent Development: Completed a skills audit and HR policy updates to enhance organizational appeal.

Data & **Information:** Continued leveraging the analytics platform and proposed a dedicated Data Analyst role to drive insights utilization.

Strategy: Instrumental in the development of the 2025 to 2027 Corporate Strategy.

Shared Services: Continued the review and upgrade of the shared services model for improved effectiveness.

These initiatives reflect TDC's commitment to modernization, operational excellence, and customer-centric growth.

DIVIDEND

Considering the Group's strong financial performance, the Board recommends a dividend of nine (9) cents per share, amounting to a record \$4,680,000.00 payout.





This reflects a 12.5% increase over last year's payment of eight (8) cents per share.

APPOINTMENT OF DIRECTORS

In accordance with Article 99 of the Articles of Association, the following Directors retire by rotation and, being eligible, offer themselves for re-election:

- Wendell E. Lawrence
- Kachi M. Armony
- Nicolas N. Menon
- D. Michael Morton

As part of its review of the Company's governance framework, the Board of Directors took the decision that membership of the executives on the board will be limited to the Chief Executive Officer. As a result, Ms. Maritza Bowry, who retires by rotation, will not seek re-election and Mr. Glenville Jeffers will resign, effective on the date of the Annual General Meeting. Executives will continue to serve on the boards of subsidiary companies within their respective areas of expertise.

We thank Ms. Bowry and Mr. Jeffers for their valuable contributions to the work of the Parent Board during their tenure and look forward to their continued contributions to the Group.

APPOINTMENT OF AUDITORS

In accordance with Article 149 of the Articles of Association, the Auditors, **Grant Thornton**, **Chartered Accountants**, retire and, being eligible, offer themselves for re-appointment.

CLOSING

The financial year ended 31 March 2025 was one of growing strategic clarity and operational excellence. The Group's performance was buoyed by disciplined execution, targeted regional expansion, and a renewed focus on core business strength. Our ability to adapt to global and regional economic shifts and opportunities while delivering value to stakeholders is a testament to the resilience of our business model. The Directors note however the underperformance of some businesses and have been addressing those areas of the Group.

Ongoing governance enhancements and transformation initiatives have begun to strengthen the Group's foundation. The continued focus on our leadership systems, employee improvement, cash flow management, marketing and customer engagement strategies and improved use of technology will be critical to sustaining our momentum.

On behalf of the directors, we extend our sincere gratitude to our Shareholders for your trust, to our customers for your loyalty, and to our Management and Staff for your unwavering dedication. Together, we will continue to build a stronger, more agile, and more impactful TDC.

Earle A. Kelly Chariman Nicolas N. Menon

Director





INTRODUCTION

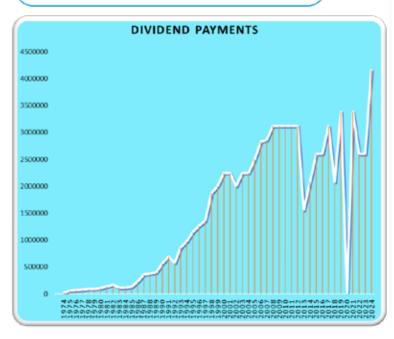


The profit before income tax from continuing operations attributable to the TDC Parent Company, 1 April 2024 to 31 March 2025, marked a significant milestone for the TDC Group achieving the highest profit on record, \$17,769,777. This performance is testament to our resilient strategic planning, operational excellence, and our commitment to delivering value to our stakeholders.

Achieving the highest profit on record is not merely a financial accomplishment—it is an affirmation of our collective vision, diligence, and adaptability. As we move forward, we celebrate this success while recognizing it serves as both a benchmark and a catalyst for future excellence, providing a strong foundation for growth and continued value creation for our shareholders.

The dividends paid from 1974 to 2024 are depicted below.

- \$78,851,247 cumulative dividends
- \$4,160,000 highest dividend paid in December 2024



FINANCIAL YEAR	DIVIDEND	FINANCIAL YEAR	DIVIDEND
1974	\$25,224	2000	\$2,250,000
1975	\$60,035	2001	\$2,250,000
1976	\$70,000	2002	\$2,000,000
1977	\$75,000	2003	\$2,250,000
1978	\$95,000	2004	\$2,250,000
1979	\$95,000	2005	\$2,500,000
1980	\$110,000	2006	\$2,832,500
1981	\$140,000	2007	\$2,860,000
1982	\$168,217	2008	\$3,120,000
1983	\$112,145	2009	\$3,120,000
1984	\$112,145	2010	\$3,120,000
1985	\$134,573	2011	\$3,120,000
1986	\$232,890	2012	\$3,120,000
1987	\$359,768	2013	\$1,560,000
1988	\$375,000	2014	\$2,080,000
1989	\$400,000	2015	\$2,600,000
1990	\$570,000	2016	\$2,600,000
1991	\$690,000	2017	\$3,120,000
1992	\$575,000	2018	\$2,080,000
1993	\$862,500	2019	\$3,380,000
1994	\$977,500	2020	\$0
1995	\$1,150,000	2021	\$3,380,000
1996	\$1,265,000	2022	\$2,600,000
1997	\$1,368,750	2023	\$2,600,000
1998	\$1,875,000	2024	\$4,160,000
1999	\$2,000,000		
			\$78,851,247



CHANGE IN FINANCIAL YEAR END

In 2024, the financial year-end for most entities within the TDC Group was changed from 31 January to 31 March. The primary reasons for this change are:



1. Regulatory Alignment:

The new year-end aligns with mandatory quarterly filings required by the Eastern Caribbean Central Bank and the Financial Services Regulatory Commission. This ensures that reporting periods coincide with those of the regulatory bodies.



2. **Operational Efficiency:**

The change alleviates bottlenecks during peak retail periods, particularly around VAT Reduced Days in December. It allows adequate time for the delivery of merchandise sold, reducing the value of undelivered goods at period-end. Undelivered goods are not recognized as revenue and are instead reflected as liabilities on the Consolidated Statement of Financial Position.

As a result of the change, the TDC Group prepared financial statements for a twelve-month reporting period (1 April 2024 to 31 March 2025) and the comparative financial year spans fourteen (14) months (1 February 2023 to 31 March 2024).

KEY PERFORMANCE INDICATORS







CONSOLIDATED STATEMENT OF INCOME



Profit before income tax from continuing operations attributable to the Parent Company increased from \$14,859,984 for the 14-month financial year 1 February 2023 to 31 March 2024 to \$17,769,677, 1 April 2024 to 31 March 2025 (12 months) representing growth of \$2,909,693 or 19.58%.

REVENUE

General Trading continued to perform creditably; supported by enhanced purchasing and marketing strategies. This allowed us to maintain optimal inventory levels across key product groups, reduce stockouts whilst ensuring the consistent availability of merchandise to our valued customers. Targeted marketing strategies included upgraded digital campaigns, strengthened partnerships and promotional offers that were instrumental in driving customer engagement. The revenue related to General Trading for the financial year 1 April 2024 to 31 March 2025 was \$117,989,944 compared to the annualized revenue of \$110,863,747 in the prior year.

Revenue from *Other Segments* (Vehicle Rentals, Hire Purchase, Airline Services, and Real Estate Development) continued to grow, rising from \$8,229,541, (1 February 2023 to 31 March 2024), to \$9,358,384, (1 April 2024 to 31 March 2025). This growth was primarily driven by an 29.64% increase in revenue from TDC Airline Services Ltd, which rose from \$5,775,201, (1 February 2023 to 31 March 2024), to \$7,487,242, (1 April 2024 to 31 March 2025). The improvement is attributed to the aircraft services offered to the additional airlines such as Sunrise Airways and Cape Air, as well as an overall increase in flight activity. The number of flights handled by TDC Airline Services Ltd increased to 4,360, (1 April 2024 to 31 March 2025) compared to 4,136 (1 February 2023 to 31 March 2024).

Strategic Real Estate Development



The TDC Group continues to advance its footprint in real estate development through the Dewars housing project, which features modern and affordable homes tailored to meet evolving market demands. The development comprises 30 residential lots, ranging from 6,020 to 7,240 square feet, designed to support both middle-income families and first-time homeowners.

Eleven lots have been sold and five homes constructed generating a total profit of \$585,257, for the period 1 February 2020 to 31 March 2025. An additional six homes are under construction. This performance reflects not only financial viability but also strategic alignment with national housing priorities and TDC's commitment to community development.

By investing in real estate, TDC is:

- Diversifying its revenue base beyond trading and services.
- Strengthening its asset portfolio with long-term value.
- Contributing to national development goals, particularly in housing and infrastructure.

GROSS MARGIN



Gross Margin (Gross Profit as a percentage of sales) slightly improved to 31.06% compared to 30.11% for the prior financial year. Gross margin is a crucial performance metric for any business, reflecting the efficiency of its core operations and the effectiveness of its pricing strategies. One of the foremost contributors to the improvement in gross margin has been the Company's proactive approach to pricing.



Through regular review and adjustment of product prices in response to shifting market conditions, the business has successfully maintained healthy spreads between sales prices and costs. Another driver of improved gross margin has been the strategic focus on high-margin products and services. By analyzing sales data and customer preferences, the Company has shifted its marketing efforts toward products and services with higher profitability.

NET INTEREST INCOME



Net Interest income rose by 8.43%, increasing from \$11,490,427, (1 February 2023 to 31 March 2025) to \$12,459,092, (1 April 2024 to 31 March 2025) driven by higher earnings from loans to customers and investment securities.

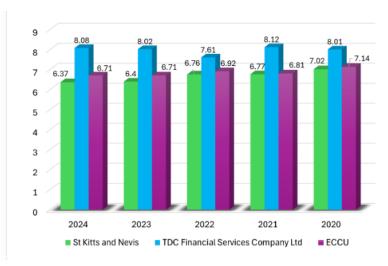
This growth is buttressed by a significant expansion in the loan portfolio, which totaled \$175,402,271 at 31 March 2025 compared to \$151,139,545 in the prior year.

Investment Income increased by \$543,895 or 17.93%. The average return on Investment Securities increased from 2.71% at 31 March 2024 to 3.45% at 31 March 2025, an encouraging sign of the Company's evolving financial strategy and market acumen. Investment Securities totaled \$114,274,420 at 31 March 2025 compared to \$93,247,666 at 31 March 2024. This positive trend will continue to be balanced with a vigilant approach to risk and a commitment to long-term sustainability. By continuing to refine the investment strategies and uphold best practices, the company is well positioned to maintain these gains.

Interest Rate on Loans

The average interest rate on loans edged up to 8.08%, from 8.02% for the prior, reflecting a favorable lending environment. This rate remains notably higher than that of St. Kitts and Nevis and ECCU. Despite higher rates, the Company achieved strong loan growth, indicating sustained demand and customer confidence in its lending products. Interest Income on loans increased from \$12,918,191, (1 February 2023 to 31 March 2024) to \$13,411,305, (1 April 2024 to 31 March 2025), \$493,114 or 3.82%.

Over the last 5 years, the Company's rate remained relatively stable. The chart below compares the weighted average lending interest rates.





In 2022, the Prudential Standards for the Treatment of Impaired Assets for Institutions Licensed Under the Banking Act, 2015 were revised. The update included the directive that the provision for loan losses for non-performing loans should be 100% over a 3-year period. The stipulation has been subsequently withdrawn, and the provision for non-performing loans reduced to 60%.

Both the Prudential Standards and IFRS provisions are computed, then financial statements are adjusted based on the higher figure. At 31 March 2025, the provision based on Prudential Standards amounted to \$7,352,491 compared to \$4,084,070 using IFRS 9. As a result, total reserves of \$3,268,421 were transferred from Retained Earnings to Other Reserves.

Customers' Deposits

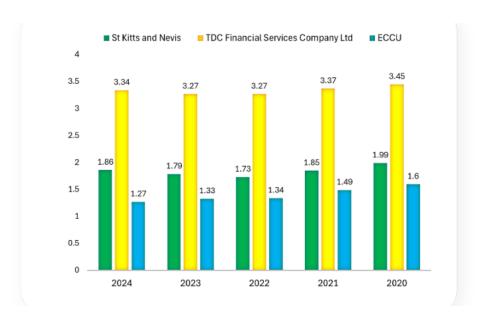


Customers' deposits increased from \$154,098,555 at 31 March 2024 to \$179,481,474 at 31 March 2025, reflecting a robust growth of \$25,382,919 or 16.47%. This expansion underscores continued confidence in TDC Financial Services Company Ltd and its ability to attract and retain customer funds.

Interest Rate on Deposits

The average interest rate paid on deposits rose modestly to 3.34%, up from 3.27% in the prior year.

The illustration below highlights that TDC Financial Services Company Ltd consistently offers high deposit rates, positioning the company to compete and grow in the federation.



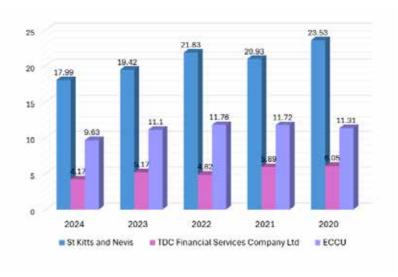


Delinquency Rates



The average delinquency rate for TDC Financial Services Company Ltd stood at 4.17% for the financial year under review, down from 5.17% in the prior year. This decline reflects continued improvements in credit risk management, customer engagement, and collections efficiency.

The chart below shows delinquency trends over the past 5 years for TDC Financial Services Company Ltd, the Federation of St Kitts and Nevis and the ECCU area.



The performance of TDC Financial Services Company Ltd is well below The ECCB's prudential benchmark of 5%, reinforcing its reputation for disciplined lending and portfolio quality.

In comparison:

- The ECCU area recorded a delinquency rate of 9.63% in 2024, down from 11.10% in 2023.
- St. Kitts and Nevis reported 17.99% in 2024, down from 19.42% in the prior year.

NET INSURANCE SERVICE RESULT

The annualized Income for the Net Insurance Service Result for the prior year was \$5,228,844 compared to \$5,223,215 for the financial year under review, a decline of \$5,629 or 0.11%.

Effective 1 February 2023, several companies within the Group implemented IFRS 17 which replaces IFRS 4, Insurance Contracts. The companies impacted by this standard are TDC Insurance Company Ltd, East Caribbean Reinsurance Company Ltd, and Malliouhana-Anico Insurance Company Ltd (MAICO). IFRS 17 requires companies to measure insurance contracts using updated estimates and assumptions that reflect the timing of cash flows and any uncertainty relating to insurance contracts. The new standard required retrospective implementation.





EXPENSES

Operating Expenses totaled \$50,954,796 compared to \$53,823,241 for the year ended 31 March 2024. This reflects a reduction of \$2,868,445 or 5.33%, driven primarily by decreases in Employee Costs and General and Administrative Expenses. The diagram below highlights the main contributors to Operating Expenses for 2025.

EMPLOYEE COSTS



Employee Costs remain the largest contributor to Operating Expenses, accounting for 52.56% in 2024/2025 and 53.01% in 2023/2024. The expense declined by \$1,750,180 or 6.13% from \$28,534,173 to \$26,783,993. This decline is primarily due to the

difference in reporting periods – 14 months in 2024/2025 and 12 months in the prior year. However, the monthly average indicates that there was an increase in expenses. For the year ended 31 March 2025, the monthly average for employee cost amounted to \$2,231,999 compared to \$2,038,155 in the prior year. This increase reflects the Group's continued investment in human capital. One of the primary drivers of higher employee costs is salary increases necessary to remain competitive, retain talent, and comply with inflationary pressures. The total number of employees increased to 559 at 31 March 2025 from 539 at 31 March 2024.

GENERAL AND ADMINISTRATIVE EXPENSES



General and Administrative Expenses account for 36.72%. of Operating Expenses in 2024/2025, down from 38.27% in the prior year. Key contributors to the reduction include:

- Net impairment losses on receivables: down \$916,520, due to improved credit monitoring and collection efforts. These initiatives contributed to improved collections, which in turn resulted in lower expected credit losses for the year. Bad Debt Recoveries exceeded Bad Debt Expenses.
- Advertising and sales promotion: declined by \$712,913, following elevated marketing and promotional activities during the Group's 50th anniversary in the 2023/2024 financial year.





Despite the annual decrease, the monthly average expense rose to \$1,559,027 compared to \$1,471,130 in the prior year. The increase is attributed to higher spending on Computer Installation and Consultancy Expense as well as Subscriptions, reflecting the Group's commitment and investment in strengthening its IT infrastructure and enhancing efficiency, security, and digital capabilities. These additional costs are aligned with the Group's strategy to modernize operations and support business continuity.

DEPRECIATION AND AMORTISATION

Depreciation and Amortisation totaled \$5,055,238 for the financial year ended 31 March 2025, down \$210,116 or 3.99% from \$5,265,354 for the prior year. Of this, \$4,856,157 relates to Depreciation and \$199,081 to Amortisation. The monthly average expense increased to \$421,270 from \$376,097, driven by additions to Plant and Machinery, Motor Vehicles and Furniture and Fittings.

REVALUATION



In compliance with IAS 16, the Accounting Standard governing the treatment of property, the properties owned by the TDC Group were revalued in March 2025. The increase in value (Revaluation Surplus) net of deferred tax liability for the properties that appreciated was \$9,824,868 and is reflected in Other Comprehensive Income. The increase in deferred tax liability primarily relates to

the revaluation surplus of buildings recognized during the year, \$1,694,187. The book value was \$90,750,000 after the revaluation.

Under IAS 16, any upward revaluation of property is credited to a revaluation surplus in equity, unless it reverses a previous decrease that was recognized in profit or loss. If the increase in the carrying amount reverses a previous decrease that was recognized in profit or loss, the increase is recognized in profit or loss to the extent of the previously recognized decrease. The excess is credited to the revaluation surplus in equity. In March 2025, an amount of \$681,362 was recorded as a revaluation surplus, TDC Insurance Company Ltd, Longstone property Nevis. This follows a revaluation loss of \$7,127,628 recorded in January 2020 of which \$6,374,372 relates to the properties owned by Ocean Terrace Inn Ltd and TDC Insurance Company Ltd, (Longstone property, Nevis).

Additionally, the decline in the value of inventory, totaling \$1,064,665, is presented separately on the Consolidated Statement of Income as a reduction in Net Income for the year. This adjustment relates specifically to land held as inventory. In accordance with IAS 2 – Inventories, inventory is measured at the lower of cost and net realizable value.

SHARE OF INCOME OF ASSOCIATED COMPANIES



The share of income from associated companies increased by \$1,237,106, particularly due to the improvement in profits reported by St Kitts Masonry Products Ltd \$1,508,844 compared to \$722,804 in the prior year.



INCOME TAX EXPENSE



Income Taxes continue to have a significant impact on the Group's net earnings. The table below shows the composition of the Income Tax Expense.

Particulars	2025 (\$)	2024 (\$)	Variance (\$)
Current tax expense for the period	3,306,875	3,587,224	(280,349)
Net deferred tax expense/(credit) for the period	81,939	(1,920,969)	2,002,908
Total income tax expense for the period	3,388,814	1,666,255	1,722,559

Income Tax expense was \$3,388,814 for the 2024/2025 financial year compared to \$1,666,255 in the prior year. Deferred tax expense of \$81,939 was recorded, whereas in the previous financial year, Deferred tax credit amounted to \$1,920,969. In 2024, the corporate income tax rate was reduced indefinitely to 25% from 33%. As a result, the deferred tax on depreciation of Property, Plant and Equipment and Capital Allowances declined as they were computed using the reduced rate of 25%. The Group expects to pay lower income taxes in the future in relation to these temporary differences.

The deferred tax liability was \$5,893,079 at 31 March 2025 compared to \$4,277,244 at 31 March 2024, an increase of \$1,615,835 or 37.78%. These liabilities arise from temporary differences between financial and tax accounting, such as varying depreciation methods and rates.

Deferred tax assets were \$197,630 at 31 March 2025 compared to \$357,921 at the end of the prior year, a decline of \$160,291 or 44.78%. These assets represent amounts available to reduce taxes payable in the future.

Such assets arise because of temporary differences between the financial reporting and tax bases of assets liabilities as well as from operating losses and unutilized capital allowances.

Deferred tax assets are assessed for future realization. Many factors are considered such as expectations of future taxable income, cumulative earnings and carry forward periods. The recoverability of the deferred tax asset is evaluated by reviewing the adequacy of future expected taxable income from all sources, including the reversal of temporary difference, forecasted operating earnings and tax planning strategies.

The effective tax rate increased to 18.15% compared to 10.57% in the prior year.

Particulars	2025 (\$)	2024 (\$)
Profit before income tax from continuing operations	18,675,692	15,763,307
Income tax expense	3,388,814	1,666,255
Effective tax rate (Income tax expense/Profit before tax from continuing operations)	18.15%	10.57%



DISCONTINUED OPERATIONS



The loss from discontinued operations increased to \$605,260 in the current year, compared to \$338,902 in the prior financial year. City Drug Store (Nevis) Ltd - the persistent inability to return to profitability, compounded by strategic misalignment and operational inefficiencies, led management to conclude that closure is the most prudent course of action. Ultimately, while the closure of a

loss-making entity may be difficult, it is often essential for protecting the broader interests of shareholders and maintaining the financial health of the parent organization. The financial statements for City Drug Store (Nevis) Ltd have been prepared on a liquidating basis. In accordance with IFRS 5, all remaining assets and liabilities have been reclassified under:

- "Assets included in disposal group"
- "Liabilities included in disposal group"

Further, the net loss after taxes is now reported under "Loss for the year from Discontinued Operations."

Other entities included under discontinued operations are the Ocean Terrace Inn Group, Conaree Estates Ltd, City Drug Store (2005) Ltd and St Kitts Bottling Company Ltd. Conaree Estates Ltd was wound up in March 2025.

CONSOLIDATED STATEMENT OF FINANCIAL POSITION

Total Assets increased by 13.52%. Property, plant and equipment increased from \$93,058,780 at 31 March 2024 to \$105,168,120 at 31 March 2025 mainly due the revaluation of properties.

Current Assets increased by \$9,895,070 or 4.58% from \$216,148,177 to \$226,048,736. Inventories and Loans to customers increased by \$4,868,002 and \$3,825,247, respectively. Increased inventory to meet growing demand and to buffer against supply chain disruptions due to the uncertainty in tariffs.

Current Liabilities increased by \$40,719,008, mainly due to the positive movement in Customers' Deposits. Customers' Deposits increased from \$150,145,403 at 31 March 2024 to \$176,836,231 at 31 March 2025, an increase of \$26,690,828.

Borrowings classified as Current Liabilities increased from \$32,637,837 at 31 March 2024 to \$42,535,801 at 31 March 2025, an increase of \$9,897,964. A loan was secured in October 2024 to purchase capital items and refinance existing loans at a negotiated lower interest rate. Financing at a lower interest rate will lead to substantial cost savings over the life of the loan. The monthly payments on the loan were lower, hence cash flow was reallocated to other operational demands.

The working capital deficit was \$55,493,270 at 31 March 2025 compared to a deficit of \$24,669,332 at 31 March 2024, movement of \$30,823,938.

In thousands	2025 (\$)	2024 (\$)	2023 (\$)	2022 (\$)	2021 (\$)	2020 (\$)
Current assets	226,043	216,148	218,392	212,272	192,004	197,435
Current liabilities	(281,537)	(240,818)	(237,817)	(232,837)	(219,722)	(228,099)
Working capital deficit	(55,494)	(24,670)	(19,425)	(20,565)	(27,718)	(30,664)





Loans to customers classified as current assets is \$29,942,558 and \$26,117,311 as at 31 March 2025 and 31 March 2024, respectively.

To reduce the funding gap, TDC Financial Services Company Ltd has started its drive to attract long-term deposits from customers. The current portions of Customers' Deposits and Loans to Customers for the past five years are shown below.

In thousands	2025 (\$)	2024 (\$)	2023 (\$)	2022 (\$)	2021 (\$)
Loans to Customers	29,943	26,117	23,534	22,920	22,262
Customers' Deposits	176,836	150,145	137,877	135,382	127,226

Cash and cash equivalents, including treasury bills and term deposits stood at \$27,947,480 at 31 March 2025 compared to \$30,271,020 in the prior year. Current ratio is at 0.80: 1 from 0.90:1.

Liquidity and Capital Resources

Cash flows provided by operating activities supplemented with our long-term and short-term borrowings have been sufficient to fund our operations while allowing us to invest in activities that support the long-term growth of our operations. Operating cash flow results mainly from cash received from customers, offset by cash payments for products and services, compensation, and operations.

Cash used in operating activities is affected by changes in working capital that is subject to many variables, including seasonality, inventory management, timing of cash receipts and payments.

The increase in net cash from operating activities is primarily due to the changes in working capital. Customers' Deposits increased by \$24,947,163 compared to \$9,198,442 during the prior financial year. In addition, Insurance contract liabilities increased by \$3,523,563 compared to a decline of \$14,564,982 in the prior year. A major reinsurance claim was settled in the prior year.

TDC Group used \$20,373,613 in investing activities compared to net cash from \$4,284,980 in the prior year. The change primarily reflects higher investment activity during the year, particularly in US Government Treasury Bills. The Group allocated additional funds into securities to optimize returns and strengthen and diversify its investment portfolio.

Cash inflows from the previous year included proceeds of \$1,350,000 for the sale of the last remaining property owned by Ocean Terrace Inn Ltd.

TDC Group generated \$3,795,487 in financing activities compared to \$634,697 used in the prior year. During the year, Net Proceeds from Borrowings totaled \$9,897, 964.

This additional financing contributed to higher cash inflows compared to the prior year. Dividend payment of \$4,160,000 was made during the year under review compared to \$2,600,000 in the prior year.

TDC Group has not raised Capital through the issuance of shares for over twenty years. We have utilized debt financing to lower our overall cost of capital and increase our return on Shareholders' Equity. As at 31 March 2025, Borrowings totaled \$42,535,801 while Net debt moved to \$14,588,321 from \$2,366,817.



AUDIT COMMITTEE REPORT TO SHAREHOLDERS

The Group Audit Committee hereby reports on the significant deliberations and activities undertaken during the 2024/2025 Financial Year ended March 31, 2025.

The Audit Committee comprises four persons who are independent of the Executive Directors, namely:

- Melvin Edwards- Chairman and Director, TDC Ltd.
- Frank Evelyn Director, TDC Nevis Ltd, TDC Financial Services
- Wendell Lawrence Director, TDC Ltd, TDC Financial Services Company Ltd, TDC Insurance Company Ltd.
- Marilyn Johnson Independent Professional.

Nicky Defoe, Group Chief Internal Auditor, served as the Committee's Recording Secretary during the year under review.

Meetings

Five meetings were held:

- May 29th 2024 (#59),
- July 25th 2024 (#60),
- October 29^h 2024 (#61),
- November 26th 2024 (#62) and
- February 14th 2025 (#63).

Major Activities

During the 2024–2025 financial year, the Audit Committee actively supported the Board of Directors in its oversight role by reviewing the integrity of financial reporting, monitoring risk management practices and strengthening internal controls across the Group. The Committee evaluated both internal and external audit processes, approved key policy manuals, and addressed recurring deficiencies highlighted in management letters. It also oversaw the work schedule and business plan of the Internal Audit Department (IAD), supported professional development initiatives including certification programs and ensured alignment with regulatory standards and strategic goals. Through these efforts, the Committee reinforced governance, accountability and continuous improvement throughout the organization.

Capacity Development

The Committee continued to align its responsibilities with international auditing standards and promoted professional growth within the Internal Audit Department, supporting staff certifications such as CIA, CFA, BSc and ACAMS, facilitating quarterly training and confirming key promotions to strengthen audit leadership and capacity.

Appointment of External Auditors

PKF of Grenada was contracted as the auditor for TDC Financial Services FY 2024-2025 while Grant Thornton was contracted to audit the remaining entities under the TDC Group.

Risk Management and Internal Control Oversight

The Committee dedicated efforts to strengthen risk management and internal controls across the Group, pursuant to the findings and recommendations of the management letters from the External Auditors. By February 2025, new manuals produced for Cashiering and Internal Audit were approved. The Committee monitored progress on the pending Purchasing Manual and urged implementation of the recommendations





AUDIT COMMITTEE REPORT TO SHAREHOLDERS

from the Operations Audit conducted by Clifton Parry Accounting, including development of a Group Accounting Procedures Manual to streamline the conglomerate's processes.

In December 2024 an external IT Operations Audit was completed and implementation commitments from the CIO (Chief Information Officer) and CISO (Information Security Officer) were tracked. The Company Secretary assured the Committee that recurrence of deficiencies in ECRC accounting will be minimised.

Internal Audit

In 2024-2025, the Committee continued its close collaboration with the Internal Audit Department to further strengthen the Group's policy framework, aiming to enhance audit independence, increase operational visibility, and ensure greater consistency across all audit activities. The Committee approved the IAD 2024-2025 Business Plan and Annual Work schedule in May 2024, with priority placed on high-risk audits and regulatory requirements. 53 internal audit reports were approved between April 2024 to March 2025. In February 2025, the Committee approved the IAD's 2025–2026 Work Schedule, which includes 54 major audits.

Financial Reporting

The Committee reviewed the draft audited financial statements of TDC Group in November 2024. It commended the Accounts Department for its thorough and insightful analysis, which highlighted a strong Group performance for FY2023/2024: profit after tax reached \$13.8M - more than double the previous year.

The Committee continued to encourage earlier completion of the annual statements, improved working capital ratios and stronger cash flow results. The Committee unanimously approved the draft audited financials, pending receipt of the Management Letters.

Conclusion

During 2024–2025, the Committee upheld its strong track record in governance and accountability, with onschedule completion of staff appraisals, self-assessments and reporting to the Board. Draft minutes were consistently produced within 48 hours of each meeting, reflecting the Committee's commitment to efficiency and transparency in keeping with its Charter.

Melvin R. Edwards

For and on behalf of the Audit Committee, TDC Group

Date: October 2nd, 2025







Grant Thornton

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INDEPENDENT AUDITOR'S REPORT

To the Shareholders of St. Kitts Nevis Anguilla Trading and Development Company Limited

Opinion

We have audited the consolidated financial statements of St. Kitts Nevis Anguilla Trading and Development Company Limited and its subsidiaries (the "Group"), which comprise the consolidated statement of financial position as at March 31, 2025, and the consolidated statement of income, consolidated statement of comprehensive income, consolidated statement of changes in shareholders' equity and consolidated statement of cash flows for the year then ended, and notes to the consolidated financial statements, including material accounting policy information.

In our opinion, the accompanying consolidated financial statements present fairly, in all material respects, the consolidated financial position of the Group as at March 31, 2025, and its consolidated financial performance and its consolidated cash flows for the year then ended in accordance with IFRS Accounting Standards as issued by the International Accounting Standards Board (IASB).

Basis for Opinion

We conducted our audit in accordance with International Standards on Auditing (ISAs). Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Consolidated Financial Statements* section of our report. We are independent of the Group in accordance with the ethical requirements that are relevant to audits of the financial statements of public interest entities in the Eastern Caribbean, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Key Audit Matters

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the consolidated financial statements of the current period. These matters were addressed in the context of our audit of the consolidated financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.



Key Audit Matters ... continued

Loans to customers

Description of the Matter

As at March 31, 2025, loans to customers amounted to \$175,402,271, net of allowance for impairment of \$4,084,070 and represents 34% of the Group's total assets.

The allowance for impairment of loans to customers is considered to be a matter of significance, as it requires the application of critical management judgement and use of subjective estimates in determining the amount of impairment losses that are required to be recognised in the consolidated financial statements. These judgments and expected credit estimates are disclosed in the Group's material accounting policy information in Note 4 to the consolidated financial statements.

The Group used the expected credit loss (ECL) model in determining the impairment of its loans to customers. The assessment of credit risk of a portfolio of assets entails further estimations as to the likelihood of defaults occurring, the associated loss ratio and of default correlation between counterparties. Furthermore, the Group incorporated forward-looking information into the assessment of whether the credit risk of an instrument has increased significantly from its initial recognition to the date of measurement of ECL. The Group has identified and documented key drivers of credit risk and credit losses for each portfolio of financial instruments and, using an analysis of historical data, has estimated relationships between macro-economic variables, credit risk and credit losses.

The disclosures relating to the allowance for impairment of loans to customers, and the related credit risk are included in Notes 5 and 9 to the consolidated financial statements.

How the Matter was addressed in the Audit

Our audit procedures to address the risk of material misstatement relating to the adequacy of the allowance for impairment of loans to customers, which was considered to be a significant risk, included the following:

- Obtained an understanding of the Group's credit policy and loan impairment assessment process;
- Tested the controls over the approval, recording and monitoring of loans to customers, loan classification into stages and calculation and recognition of the allowance for impairment;
- Verified that the loans to customers are allocated to the appropriate stage, and challenged the criteria
 used to categorize loans to stage 1, 2 or 3 in accordance with the impairment requirements of IFRS 9;
- Evaluated the inputs and assumptions, as well as the formulae used in the development of the ECL
 model for the loan portfolio. This included assessing the appropriateness of design of the ECL
 impairment model and formulae used in determining the expected credit losses;



Key Audit Matters ... continued

Loans to customers ... continued

How the Matter was addressed in the Audit ...continued

- Assessed the borrowers' repayment abilities by examining payment history for selected accounts, macro-economic factors and collateral values; and
- Assessed the adequacy of related financial statement disclosures to ensure they are in accordance with the requirements of IFRS 9.

Information Other than the Consolidated Financial Statements and Auditor's Report Thereon

Management is responsible for the other information. The other information comprises the information included in the annual report, but does not include the consolidated financial statements and our auditor's report thereon. The annual report is expected to be made available to us after the date of this auditor's report.

Our opinion on the consolidated financial statements does not cover the other information and we will not express any form of assurance conclusion thereon.

In connection with our audit of the consolidated financial statements, our responsibility is to read the other information identified above when it becomes available and, in doing so, consider whether the other information is materially inconsistent with the consolidated financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated.

When we read the annual report, if we conclude that there is a material misstatement therein, we are required to communicate the matter to those charged with governance.

Responsibilities of Management and Those Charged with Governance for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of the consolidated financial statements in accordance with IFRS Accounting Standards as issued by the IASB, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, management is responsible for assessing the Group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Group or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Group's financial reporting process.

Auditor's Responsibilities for the Audit of the Consolidated Financial Statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.



Auditor's Responsibilities for the Audit of the Consolidated Financial Statements ... continued

As part of an audit in accordance with ISAs, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether
 due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit
 evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a
 material misstatement resulting from fraud is higher than for one resulting from error, as fraud may
 involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures
 that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the
 effectiveness of the Group's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Plan and perform the group audit to obtain sufficient appropriate audit evidence regarding the financial
 information of the entities or business units within the Group as a basis for forming an opinion on the
 group financial statements. We are responsible for the direction, supervision and review of the audit
 work performed for purposes of the group audit. We remain solely responsible for our audit opinion.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, actions taken to eliminate threats or safeguards applied.

From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the consolidated financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.



Grant Thornton

Auditor's Responsibilities for the Audit of the Consolidated Financial Statements ... continued

The engagement partner on the audit resulting in this independent auditor's report is Lisa Maryse Roberts.

Chartered Accountants

October 17, 2025

Basseterre, St. Kitts

St. Kitts Nevis Anguilla Trading and Development Company Limited Consolidated Statement of Financial Position

As at March 31, 2025

(expressed in Eastern Caribbean dollars)

	Notes	2025 \$	2024 \$
Assets			
Current assets	_	AT 0.47.400	20 251 020
Cash and cash equivalents	7	27,947,480	30,271,020
Investment securities	8	87,412,222	85,876,010
Loans to customers	9	29,942,558	26,117,311
Receivables	10 19	9,801,323 19	9,664,286
Insurance contract assets Reinsurance contract assets	19	7,657,521	17,975 5,879,200
Due from related parties	13	229,105	3,879,200
Inventories	11	54,521,477	49,653,475
Prepayments and other current assets	12	8,073,462	7,119,921
Income tax recoverable	22	198,347	276,393
Assets included in disposal group	14	259,733	1,272,586
Total current assets		226,043,247	216,148,177
Non-current assets			
Investment securities	8	26,862,198	7,371,656
Loans to customers	9	145,459,713	125,022,234
Receivables	10	3,078,079	3,984,239
Investment in associates	15	14,248,371	12,776,420
Property, plant and equipment	16	105,168,200	93,058,780
Intangible assets	17	303,405	488,986
Deferred tax assets	22	197,630	357,921
Assets included in disposal group	14	630	54,560
Total non-current assets		295,318,226	243,114,796
Total assets		521,361,473	459,262,973
Liabilities			
Current liabilities	10	40 = 2 = 004	22 (25 225
Borrowings	18	42,535,801	32,637,837
Insurance contract liabilities	19	16,939,362	13,496,304
Reinsurance contract liabilities	19 20	29,526 176,836,231	117,693 150,145,403
Customers' deposits Accounts payable and other liabilities	20 21	43,967,590	42,893,724
Income tax payable	22	778,600	81,596
Due to related parties	13	770,000	456,013
Liabilities included in disposal group	14	449,407	988,939
Total current liabilities		281,536,517	240,817,509
Non-current liabilities			
Insurance contract liabilities	19	1,604,233	1,523,728
Customers' deposits	20	2,645,243	3,953,152
Accounts payable and other liabilities	21	2,426,140	2,317,701
Deferred tax liabilities	22	5,893,079	4,277,244
Total non-current liabilities		12,568,695	12,071,825
Total liabilities		294,105,212	252,889,334



Consolidated Statement of Financial Position ... continued

As at March 31, 2025

(expressed in Eastern Caribbean dollars)

	Notes	2025 \$	2024 \$
Shareholders' equity Share capital Other reserves Retained earnings	23 24	52,000,000 80,154,523 88,166,101	52,000,000 68,552,476 79,775,965
		220,320,624	200,328,441
Non-controlling interests		6,935,637	6,045,198
Total shareholders' equity		227,256,261	206,373,639
Total liabilities and shareholders' equity		521,361,473	459,262,973

The accompanying notes are an integral part of these consolidated financial statements.

Approved for issue by the Board of Directors on October 17, 2025.

Chairman

Director





Consolidated Statement of Income

For the year ended March 31, 2025

(expressed in Eastern Caribbean dollars)

(expressed in Eastern Carlobean donars)			
	Notes	2025 (Twelve months) \$	2024 (Fourteen months)
Revenue	25	127,348,328	137,570,575
	25		
Cost of sales		(87,794,784)	(96,145,741)
Gross profit		39,553,544	41,424,834
Other income	26	12,719,881	12,773,487
Net interest income Insurance service result	31 19	12,459,092	11,490,427
Net insurance financial results	19	5,223,215 33,125	6,100,318 24,065
Operating income before operating expenses		69,988,857	71,813,131
Operating expenses		02,5200,000.	71,010,101
Employee costs	27	(26,783,993)	(28,534,173)
General and administrative	28	(18,708,323)	(20,595,823)
Depreciation and amortisation	29	(4,397,815)	(4,693,245)
Decline in value of inventory	11	(1,064,665)	
		(50,954,796)	(53,823,241)
Operating profit		19,034,061	17,989,890
Share of income of associated companies	15	2,071,951	834,845
Revaluation loss reversal	16	681,362	_
Finance charges	30	(3,111,682)	(3,061,428)
Profit before income tax from continuing operations		18,675,692	15,763,307
Profit before income tax from continuing operations			
attributable to: Parent company		17,769,677	14,859,984
Non-controlling interests		906,015	903,323
		18,675,692	15,763,307
Income tax expense	22	(3,388,814)	(1,666,255)
Profit for the year from continuing operations		15,286,878	14,097,052
Loss for the year from discontinued operations	14	(605,260)	(338,902)
Profit for the period		14,681,618	13,758,150



Consolidated Statement of Income ...continued

For the year ended March 31, 2025

(expressed in Eastern Caribbean dollars)

	Note	2025 (Twelve months) \$	2024 (Fourteen months) \$
Profit for the period attributable to: Parent company		13,789,294	12,854,609
Non-controlling interests	<u>-</u>	892,324	903,541
		14,681,618	13,758,150
Earnings per share			
Basic and diluted per share	32	0.265	0.247





Consolidated Statement of Comprehensive Income

For the year ended March 31, 2025

(expressed in Eastern Caribbean dollars)

	Notes	2025 (Twelve months) \$	2024 (Fourteen months) \$
Profit for the period		14,681,618	13,758,150
Other comprehensive income/(loss):			
Items that will not be reclassified subsequently to profit or loss Revaluation surplus, net of tax Fair value gains/(losses) on investment securities	16, 22 8	9,824,868 536,136	(713,922)
Total comprehensive income for the period	<u>-</u>	25,042,622	13,044,228
Total comprehensive income for the year attributable to: Parent company Non-controlling interests	-	24,152,183 890,439	12,127,767 916,461
	_	25,042,622	13,044,228



Consolidated Statement of Changes in Shareholders' Equity For the year ended March 31, 2025

(expressed in Eastern Caribbean dollars)

			Parent company	npany		;	
	Notes	Share capital \$	Other reserves	Retained earnings \$	Subtotal	Non- controlling interests	Total \$
Balance at January 31, 2023		52,000,000	66,347,012	72,453,662	190,800,674	5,128,737	195,929,411
Comprehensive income Profit for the period Transfer to reserve fund Transfer from retained earnings	24 4 4	1 1 1	862,085 2,070,221	12,854,609 (862,085) (2,070,221)	12,854,609	903,541	13,758,150
Other comprehensive loss Fair value losses on investment securities	∞	I	(726,842)	I	(726,842)	12,920	(713,922)
Transactions with owners Dividends	23	1	1	(2,600,000)	(2,600,000)	1	(2,600,000)
Balance at March 31, 2024		52,000,000	68,552,476	79,775,965	200,328,441	6,045,198	206,373,639
Comprehensive income Profit for the year Transfer to reserve fund Transfer from retained earnings	24 4	1 1 1	986,215 252,943	13,789,294 (986,215) (252,943)	13,789,294	892,324	14,681,618
Other comprehensive income Fair value gains on investment securities Revaluation surplus, net of tax	8 16, 22	1 1	538,021 9,824,868	1 1	538,021 9,824,868	(1,885)	536,136 9,824,868
Transactions with owners Dividends	23	1	1	(4,160,000)	(4,160,000)	1	(4,160,000)
Balance at March 31, 2025	I	52,000,000	80,154,523	88,166,101	220,320,624	6,935,637	227,256,261





St. Kitts Nevis Anguilla Trading and Development Company Limited Consolidated Statement of Cash Flows

For the year ended March 31, 2025

(expressed in Eastern Caribbean dollars)			
	Notes	2025 (Twelve months)	2024 (Fourteen months) \$
Cash flows from operating activities	Notes	Φ	J)
Profit before income tax from continuing operations Items not affecting cash:		18,675,692	15,763,307
Interest expense		7,431,649	7,919,342
Depreciation and amortisation	29	5,055,238	5,265,354
Decline in value of inventory	11	1,064,665	_
Impairment losses of loans to customers, net	28	256,865	392,697
Gains on disposals of property and equipment	16	(214,240)	(64,769)
Impairment reversals of investment securities	28	(216,916)	(152,137)
Dividend income	26	(243,733)	(312,127)
Impairment (reversals)/losses of receivables Revaluation loss reversal `	28 16	(590,975) (681,362)	325,545
Share of income of associated companies	15	(2,071,951)	(834,845)
Interest income	-	(17,989,024)	(17,333,084)
Cash flows from operations before changes in operating assets and liabilities		10,475,908	10,969,283
Increase in loans to customers		(24,552,855)	(20,446,397)
Decrease/(increase) in receivables		1,360,098	(484,771)
Decrease in insurance contract assets		17,956	113,988
(Increase)/decrease in reinsurance contract assets		(1,778,321)	9,433,989
(Increase)/decrease in due from related parties		(229,105)	800,114
Increase in inventories		(5,932,667)	(4,882,598)
(Increase)/decrease in prepayments and other assets		(953,541)	574,412
Increase (decrease) in insurance contract liabilities		3,523,563	(14,564,982)
(Decrease)/increase in reinsurance contract liabilities		(88,167)	19,369
Increase in customers' deposits		24,947,163	9,198,442
Increase in accounts payable and other liabilities		1,328,207	3,361,630
(Decrease)/increase in due to related parties	_	(456,013)	456,013
Net cash from/(used in) operating activities before interest receipts and payments and tax		7,662,226	(5,451,508)
Interest received		14,444,236	14,646,761
Taxes paid	22	(2,531,825)	(4,078,239)
Interest paid		(5,301,640)	(5,911,674)
Net cash from/(used in) operating activities from continuing operations Net cash used in operating activities from discontinued operations	14	14,272,997 (47,982)	(794,660) (1,610,233)
		•	<u> </u>
Net cash from/(used in) operating activities	_	14,225,015	(2,404,893)



Consolidated Statement of Cash Flows ...continued

For the year ended March 31, 2025

(expressed in Eastern Caribbean dollars)

	Notes	2025 (Twelve months) \$	2024 (Fourteen months) \$
Cash flows from investing activities			
Interest received		3,249,037	2,971,261
Proceeds from disposals of property and equipment Dividends received		987,406 843,733	351,275 1,212,127
Purchase of intangible assets	17	(13,500)	(794,016)
Purchase of property, plant and equipment	16	(5,538,326)	(6,015,586)
(Purchase)/redemption of investment securities, net		(19,944,687)	5,124,116
Net cash (used in)/from investing activities from continuing operations		(20,416,337)	2,849,177
Net cash from investing activities from discontinued operations	14	42,724	1,435,803
Net cash (used in)/from investing activities	-	(20,373,613)	4,284,980
Cash flows from financing activities			
Proceeds from borrowings, net		9,897,964	3,939,121
Interest paid on lease liabilities	21	(76,588)	(42,090)
Repayments of lease liabilities, net	21	(145,902)	(160,150)
Interest paid on borrowings		(1,617,665)	(1,771,578)
Dividends paid	23	(4,160,000)	(2,600,000)
Net cash from/(used in) financing activities from continuing operations		3,897,809	(634,697)
Net cash used in financing activities from discontinued operations	14	(102,322)	
Net cash from/(used in) financing activities	-	3,795,487	(634,697)
Net (decrease)/increase in cash and cash equivalents		(2,353,111)	1,245,390
Cash and cash equivalents at beginning of period	-	30,442,195	29,196,805
Cash and cash equivalents at end of period		28,089,084	30,442,195
Represented by:			
Cash and cash equivalents	7	27,947,480	30,271,020
Cash under assets included in disposal group	14	141,604	171,175
Cash and cash equivalents at end of period	_	28,089,084	30,442,195



Notes to Consolidated Financial Statements

March 31, 2025

(expressed in Eastern Caribbean dollars)

1 Nature of operations

St. Kitts Nevis Anguilla Trading and Development Company Limited (the "Company") and its subsidiaries (collectively referred to as the "Group") are engaged in the business of general trading, services, vehicle sales, auto and equipment rental, hire purchase financing, insurance, consumer and mortgage financing, real estate development and shipping services.

2 General information, statement of compliance with IFRS Accounting Standards and going concern assumption

The Company was incorporated on January 8, 1973 as a public limited company under the Companies Act Chapter 335 of the Laws of St. Kitts and Nevis. The registered office of the Company is situated at Fort Street, Basseterre, St. Kitts. The Company's shares are listed on the Eastern Caribbean Securities Exchange.

Change in year-end

Effective in 2024, the Group changed its financial year-end from January 31 to March 31. Subsequent to the transition year, the Group's financial year will report the period April 1 to March 31. The information presented in these consolidated financial statements includes the twelve months of the current fiscal period ended March 31, 2025 as compared to the fourteen-month fiscal period ended March 31, 2024. As a result, the information contained in these consolidated financial statements may not be comparable to previously reported periods.

The accompanying consolidated financial statements are the financial statements of the Group and have been prepared in accordance with IFRS Accounting Standards as issued by the International Accounting Standards Board (IASB). The consolidated financial statements have been prepared under the historical cost basis, as modified by the revaluation of land and buildings and financial assets at fair value through other comprehensive income (FVOCI). The measurement bases are fully described in the material accounting policy information. The consolidated financial statements have been prepared under the assumption that the Group operates on a going concern.

3 Changes in accounting policies

The Group has adopted the new accounting pronouncements which have become effective this year, and are as follows:

New standards and amended standards effective for the financial year beginning April 1, 2024

Certain new standards, interpretations and amendments to existing standards have been published that became effective during the current financial year. The Group has assessed the relevance of all such new interpretations and amendments as follows:

- Classification of Liabilities as Current or Non-current (Amendments to IAS 1);
- Lease Liability in a Sale and Leaseback (Amendments to IFRS 16);
- Supplier Finance Arrangements (Amendments to IAS 7 and IFRS 7); and
- Non-current Liabilities with Covenants (Amendments to IAS 1).



Notes to Consolidated Financial Statements

March 31, 2025

(expressed in Eastern Caribbean dollars)

Changes in accounting policies ... continued

New standards and amended standards effective for the financial year beginning April 1, 2024 ... continued

These amendments do not have a significant impact on these consolidated financial statements and therefore the disclosures have not been made. Accordingly, the Group has made no changes to its accounting policies in 2025.

Standards, amendments and interpretations to existing standards that are not yet effective and have not been adopted early by the Group

At the date of authorisation of these consolidated financial statements, several new, but not yet effective standards, amendments to existing standards, and interpretations have been published by the IASB. None of these standards, amendments or interpretations have been adopted early by the Group.

Management anticipates that all relevant pronouncements will be adopted for the first period beginning on or after the effective date of the pronouncement. New standards, amendments and interpretations not adopted in the current year have not been disclosed as they are not expected to have a material impact on the Group's consolidated financial statements.

Material accounting policy information

The consolidated financial statements have been prepared using the material accounting policy information and measurement bases summarised below.

Basis of consolidation

The Group financial statements consolidate those of the parent company and all of its subsidiaries as at March 31, 2025. The parent controls a subsidiary if it is exposed, or has rights, to variable returns from its involvement with the subsidiary and has the ability to affect those returns through its power over the subsidiary. All subsidiaries have a reporting date of March 31.

All transactions and balances between the Group companies are eliminated on consolidation, including unrealised gains and losses on transactions between Group companies. Where unrealised losses on intragroup asset sales are reversed on consolidation, the underlying asset is also tested for impairment from a group perspective. Amounts reported in the financial statements of subsidiaries have been adjusted where necessary to ensure consistency with the accounting policies adopted by the Group.

Profit or loss and other comprehensive income of subsidiaries acquired or disposed of during the year are recognised from the effective date of acquisition, or up to the effective date of disposal, as applicable.

Non-controlling interests, presented as part of equity, represent the portion of a subsidiary's profit or loss and net assets that is not held by the Group. The Group attributes total comprehensive income or loss of subsidiaries between the owners of the parent and the non-controlling interests based on their respective ownership interests.



Notes to Consolidated Financial Statements March 31, 2025

(expressed in Eastern Caribbean dollars)

4 Material accounting policy information ... continued

b) Investment in associates

Associates are those entities over which the Group is able to exert significant influence but which are not subsidiaries. They are accounted for using the equity method. Under the equity method, the investment in an associate is initially recognised at cost and subsequently adjusted to recognise changes in the Group's share of net assets of the associate since the acquisition date. Goodwill relating to the associate is included in the carrying amount of the investment and is neither amortised nor individually tested for impairment.

The consolidated statement of income reflects the Group's share of the results of operations of the associate. Any change in other comprehensive income of those investees is presented as part of the Group's other comprehensive income. In addition, when there has been a change recognised directly in the equity of the associate, the Group recognises its share of any changes, when applicable, in the consolidated statement of changes in equity. Unrealised gains and losses resulting from transactions between the Group and the associate are eliminated to the extent of the interest in the associate.

The aggregate of the Group's share of profit or loss of an associate is shown on the face of the consolidated statement of income. When necessary, adjustments are made to bring the accounting policies in line with those of the Group.

After application of the equity method, the Group determines whether it is necessary to recognise an impairment loss on its investment in its associate. At each reporting date, the Group determines whether there is objective evidence that the investment in the associate is impaired.

If there is such evidence, the Group calculates the amount of impairment as the difference between the recoverable amount of the associate and its carrying value, then recognises the loss as 'Impairment loss on investments' in the consolidated statement of income.

Upon loss of significant influence over an associate or a joint venture, the Group measures and recognises any retained investment at its fair value. Any difference between the carrying amount of the associate upon loss of significant influence or joint control and the fair value of the retained investment and proceeds from disposal is recognised in the consolidated statement of comprehensive income.



Notes to Consolidated Financial Statements

March 31, 2025

(expressed in Eastern Caribbean dollars)

4 Material accounting policy information ... continued

c) Foreign currency translation

(i) Functional and presentation currency

The consolidated financial statements are presented in Eastern Caribbean dollars, which is also the functional currency.

(ii) Foreign currency transactions and balances

Foreign currency transactions are translated into the functional currency of the Group, using the exchange rates prevailing at the dates of the transactions. Foreign currency gains and losses resulting from the settlement of such transactions and from the remeasurement of monetary items denominated in foreign currency at year-end exchange rates are recognised in the consolidated statement of income.

d) Segment reporting

The Group has three main operating segments: general trading and services, insurance and financing operations. In identifying these operating segments, management generally follows the Group's service lines representing its main products and services.

Each of these operating segments is managed separately as each requires different technologies, marketing approaches and other resources. All intra-segment transfers are carried out at cost.

For management purposes, the Group uses the same measurement policies as those used in its consolidated financial statements. Income taxes are managed and computed on a company basis and are not allocated to operating segments. The Board of Directors monitors the operating results of its business units separately for the purpose of making decisions about resource allocation and performance assessment. Segment performance is evaluated based on profit or loss and is measured consistently with profit or loss in the consolidated financial statements.

e) Revenue recognition

Revenue arises from the sale of goods and rendering of services. It is measured at the fair value of consideration received or receivable, excluding sales taxes, rebates, and trade discounts. To determine whether to recognise revenue, the Group follows a 5-step process:

- 1. Identifying the contract with a customer;
- 2. Identifying the performance obligations;
- 3. Determining the transaction price;
- 4. Allocating the transaction price to the performance obligations; and
- 5. Recognising revenue when/as performance obligation(s) are satisfied.



Notes to Consolidated Financial Statements March 31, 2025

(expressed in Eastern Caribbean dollars)

4 Material accounting policy information ... continued

e) Revenue recognition ... continued

For Step 1 to be achieved, the following five criteria must be present:

- the parties to the contract have approved the contract either in writing, orally or in accordance with other customary business practices;
- each party's rights regarding the goods or services to be transferred or performed can be identified;
- the payment terms for the goods or services to be transferred or performed can be identified;
- the contract has commercial substance (i.e., the risk, timing or amount of the future cash flows is expected to change as a result of the contract); and
- collection of the consideration in exchange of the goods and services is probable.

The Group derives revenue from sale of goods and rendering of services is either at point in time or overtime, when (or as) the Group satisfies performance obligations by rendering the promised services to its customers.

A performance obligation is satisfied at a point in time unless it meets one of the following criteria, in which case it is satisfied over time:

- the customer simultaneously receives and consumes the benefits provided by the Group's performance as the Group performs;
- the Group's performance creates or enhances an asset that the customer controls as the asset is created or enhanced; and.
- the Group's performance does not create an asset with an alternative use to the Group and the entity has an enforceable right to payment for performance completed to date.

The Group often enters into transactions involving the sale of vehicles and maintenance services. The transaction price allocated to performance obligations satisfied at a point in time is recognised as revenue when control of the goods or services transfers to the customer. If the performance obligation is satisfied over time, the transaction price allocated to that performance obligation is recognised as revenue as the performance obligation is satisfied.

The Group recognises contract liabilities, if any, for consideration received in respect of unsatisfied performance obligations and reports these amounts as contract liabilities in the consolidated statement of financial position. Similarly, if the Group satisfies a performance obligation before it receives the consideration, the Group recognises either a contract asset or a receivable in its consolidated statement of financial position, depending on whether other matters aside from the passage of time is required before the consideration is due.

Further, the Group provides warranty on its goods sold to customers. Under the terms of this warranty, customers can return the items for repair or replacement if it fails to perform in accordance with published specifications. These warranties are accounted for under IAS 37, *Provisions, Contingent Liabilities and Contingent Assets*. However, if the Group is required to refund the related purchase price for returned goods, it recognises a refund liability for the expected refunds by adjusting the amount of revenues recognised during the period. Also, the Group recognises a right to return asset on the goods to be recovered from the customers with a corresponding adjustment to cost of sales account.



Notes to Consolidated Financial Statements

March 31, 2025

(expressed in Eastern Caribbean dollars)

4 Material accounting policy information ... continued

e) Revenue recognition ... continued

The Group applies the other revenue recognition criteria set out below.

Commissions earned on reinsurance premiums ceded are recognised in the consolidated statement of income on the same basis as the underlying reinsurance premiums are expensed.

Interest income

Interest income is reported on the accrual basis using the effective interest method.

Commission income

If the Group acts in the capacity of an agent rather than as the principal in a transaction, then the revenue recognized is the net amount of commission made by the Group and is recognized when earned.

Dividend income

Dividend income is recognised when the right to receive a dividend is established.

Rental income

The Group also earns rental income from operating leases of its buildings and construction equipment. Rental income is recognised on a straight-line basis over the term of the lease.

Other income

Revenue earned from non-routine services and miscellaneous transactions are categorised as other revenue and recognised on the accrual basis.

f) Expenses

Expenses are recognised in the consolidated statement of income upon utilisation of the service or as incurred. Expenditure for warranties is recognised when the Group incurs an obligation, which is typically when the related goods are sold or services provided.



Notes to Consolidated Financial Statements March 31, 2025

(expressed in Eastern Caribbean dollars)

4 Material accounting policy information ... continued

g) Leases

Group as a lessee

At inception, the Group considers whether a contract is, or contains, a lease. A lease is defined as 'a contract, or part of a contract, that conveys the right to use an asset (the underlying asset) for a period of time in exchange for consideration'. To apply this definition the Group assesses whether the contract meets three key evaluations which are whether:

- the contract contains an identified asset, which is either explicitly identified in the contract or implicitly specified by being identified at the time the asset is made available to the Group;
- the Group has the right to obtain substantially all of the economic benefits from use of the identified asset throughout the period of use, considering its rights within the defined scope of the contract; and
- the Group has the right to direct the use of the identified asset throughout the period of use. The Group assesses whether it has the right to direct 'how and for what purpose' the asset is used throughout the period of use.

Measurement and recognition of leases as a lessee

At lease commencement date, the Group recognises a right-of-use asset and a lease liability on the consolidated statement of financial position. The right-of-use asset is measured at cost, which is made up of the initial measurement of the lease liability, any initial direct costs incurred by the Group, an estimate of any costs to dismantle and remove the asset at the end of the lease, and any lease payments made in advance of the lease commencement date (net of any incentives received).

The Group depreciates the right-of-use asset on a straight-line basis from the lease commencement date to the earlier of the end of the useful life of the right-of-use asset or the end of the lease term. The Group also assesses the right-of-use asset for impairment when such indicators exist.

At the commencement date, the Group measures the lease liability at the present value of the lease payments unpaid at that date, discounted using the interest rate implicit in the lease if that rate is readily available or the Group's incremental borrowing rate.

Lease payments included in the measurement of the lease liability are made up of fixed payments (including in substance fixed), variable payments based on rate, amounts expected to be payable under a residual value guarantee and payments arising from options reasonably certain to be exercised.

Subsequent to initial measurement, the liability will be reduced for payments made and increased for interest. It is remeasured to reflect any reassessment or modification, or if there are changes in in-substance fixed payments.



Notes to Consolidated Financial Statements

March 31, 2025

(expressed in Eastern Caribbean dollars)

Material accounting policy information ... continued

Leases ... continued

Group as a lessee ... continued

Measurement and recognition of leases as a lessee ...continued

When the lease liability is remeasured, the corresponding adjustment is reflected in the right-of-use asset, or profit and loss if the right-of-use asset is already reduced to zero.

The Group has elected to account for short-term leases and leases of low-value assets using the practical expedient. Instead of recognising a right-of-use asset and lease liability, the payments in relation to these are recognised as an expense in profit or loss on a straight-line basis over the lease term.

On the consolidated statement of financial position, right-of-use asset has been included in property, plant and equipment and lease liabilities have been included in accounts and other liabilities.

Group as a lessor

The Group's accounting policy under IFRS 16 has not changed from the comparative period. As a lessor the Group classifies its leases as either operating or finance leases.

A lease is classified as a finance lease if it transfers substantially all the risks and rewards incidental to ownership of the underlying asset, and classified as an operating lease if it does not.

Borrowing costs

General and specific borrowing costs directly attributable to the acquisition, construction or production of qualifying assets, which are assets that necessarily take a substantial period of time to get ready for their intended use or sale, are added to the cost of those assets, until such time as the assets are substantially ready for their intended use or sale.

All other borrowing costs are recognised in the consolidated statement of income in the period in which they are incurred using the effective interest method.

i) Property, plant and equipment

Land and buildings comprise of mainly the warehouses, offices and retail stores. Land and buildings are shown at fair value, based on periodic (every five years) valuations by external independent valuers, less subsequent depreciation for buildings. Any accumulated depreciation at the date of revaluation is eliminated against the gross carrying amount of the asset, and the net amount is restated to the revalued amount of the asset. All other property, plant and equipment are stated at historical cost less depreciation and any impairment losses. Historical cost includes expenditure that is directly attributable to the acquisition of the items.



Notes to Consolidated Financial Statements

March 31, 2025

(expressed in Eastern Caribbean dollars)

4 Material accounting policy information ... continued

i) Property, plant and equipment ... continued

Subsequent costs are included in the asset's carrying amount or recognised as a separate asset, as appropriate, only when it is probable that future economic benefits associated with the item will flow to the Group and the cost of the item can be measured reliably. All other repairs and maintenance are charged to the consolidated statement of income during the financial period in which they are incurred.

Increases in the carrying amount arising on revaluation of land and buildings are credited to revaluation reserves in equity. Decreases that offset previous increases of the same asset are charged against reserves directly in equity; all other decreases are charged to the consolidated statement of income.

Land is not depreciated. Depreciation on other assets is calculated using the reducing balance method to allocate the cost of each asset to their residual values over the estimated useful lives using the annual rates below.

Buildings	2%
Furniture and fittings	15%
Plant, machinery and construction equipment rentals	20% - 40%
Containers	20%
Motor vehicles	20%
Computers and equipment	20% - 40%
Right of use assets	3% - 10%

The assets' residual values and useful lives are reviewed and adjusted if appropriate at each reporting date.

Property, plant and equipment are periodically reviewed for impairment. An asset's carrying amount is written down immediately to its recoverable amount if the asset's carrying amount is greater than its estimated recoverable amount.

Gains and losses on disposals are determined by comparing the proceeds with the carrying amount and are recognised within "Other income" in the consolidated statement of income.

When revalued assets are sold, any amounts included in revaluation reserves are transferred to retained earnings.

j) Intangible assets

Intangible assets of the Group pertain to computer software. Acquired computer software is capitalised on the basis of the costs incurred to acquire and bring to use the specific software. Subsequently, these intangible assets are measured at cost less accumulated amortisation and any accumulated impairment losses. These costs are amortised over their estimated useful life of three years (33% annual rate). The amortisation period and the amortisation method used for the computer software are reviewed at each reporting period.

Computer software is assessed for impairment whenever there is an indication that they may be impaired. Changes in the expected useful life or the expected pattern of consumption of future economic benefits embodied in the asset are accounted for by changing the amortisation period or method, as appropriate, and are treated as changes in accounting estimates.



Notes to Consolidated Financial Statements

March 31, 2025

(expressed in Eastern Caribbean dollars)

4 Material accounting policy information ... continued

j) Intangible assets ... continued

Costs associated with maintaining computer software programmes are recognised as an expense when incurred.

k) Impairment of non-financial assets

Non-financial assets that are subject to depreciation and amortisation are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. An impairment loss is recognised for the amount by which the asset's carrying amount exceeds its recoverable amount. The recoverable amount is the higher of an asset's fair value less costs to sell and value in use.

For the purposes of assessing impairment, assets are grouped at the lowest levels for which there are separately identifiable cash flows (cash-generating units). Non-financial assets other than goodwill that suffered an impairment are reviewed for possible reversal of the impairment at each reporting date.

1) Financial instruments

(i) Recognition and derecognition

Financial assets and financial liabilities are recognised when the Group becomes a party to the contractual provisions of the financial instrument.

Financial assets are derecognised when the contractual rights to the cash flows from the financial asset expire, or when the financial asset and all substantial risks and rewards are transferred. A financial liability is derecognised when it is extinguished, discharged, cancelled or expires.

(ii) Classification and measurement of financial assets

At initial recognition, the Group initially measures a financial asset or financial liability at its fair value plus or minus, in the case of a financial asset or financial liability not at fair value through profit or loss, transaction costs that are incremental and directly attributable to the acquisition or issue of the financial asset or financial liability such as fees and commissions. Transaction costs of financial assets and financial liabilities carried at fair value through profit or loss are expenses in the consolidated statement of income. Immediately after initial recognition, an expected credit loss allowance (ECL) is recognised for financial assets measured at amortised cost, which results in an accounting loss being recognised in profit or loss when an asset is newly originated.

When the fair value of financial assets and liabilities differs from the transaction price on initial recognition, the entity recognises the difference as follows:

- When the fair value is evidenced by a quoted price in an active market for an identical asset or liability (i.e. a Level 1 input) or based on a valuation technique that uses only data from observable markets, the difference is recognised as a gain or loss.
- In all other cases, the difference is deferred and the timing of recognition of deferred day one profit or loss is determined individually. It is either amortised over the life of the instrument, deferred until the instrument's fair value can be determined using market observable inputs, or realized through settlement.

Notes to Consolidated Financial Statements **March 31, 2025**

(expressed in Eastern Caribbean dollars)

4 Material accounting policy information ... continued

1) Financial instruments ... continued

(ii) Classification and measurement of financial assets ...continued

Financial assets are classified into the following categories:

- amortised cost;
- fair value through profit or loss (FVTPL); and
- fair value through other comprehensive income (FVOCI).

In the current and prior periods presented, the Group does not have any financial assets categorised as FVTPL. All income and expenses relating to financial assets that are recognised in the consolidated statement of income are presented within interest income, whereas the loss allowance is presented within general and administrative expenses in the consolidated statement of income.

The classification is determined by both the Group's business model for managing the financial asset and the contractual cash flow characteristics of the financial assets.

All income and expenses relating to financial assets that are recognised in the consolidated statement of income are presented within finance costs, finance income or other financial items, except for loss allowance of investment securities, loans to customers, receivables and due from related parties, which is presented within operating expenses.

Business model

The business model reflects how the Group manages the assets in order to generate cash flows. That is, whether the Group's objective is solely to collect the contractual cash flows from the assets or is to collect both the contractual cash flows and cash flows arising from the sale of assets.

If neither of these is applicable (e.g. financial assets are held for trading purposes), then the financial assets are classified as part of the 'other' business model and measured at FVTPL. Factors considered by the Group in determining the business model for a group of assets include past experience on how the cash flows for these assets were collected, how the asset's performance is evaluated and reported to key management personnel, how risks are assessed and managed and how managers are compensated.

Solely Payments of Principal and Interest (SPPI)

Where the business model is to hold assets to collect contractual cash flows or to collect contractual cash flows and sell, the Group assesses whether the financial instruments' cash flows represent the SPPI test. In making this assessment, the Group considers whether the contractual cash flows are consistent with a basic lending arrangement i.e. interest includes only consideration for the time value of money, credit risk, other basic lending risks and a profit margin that is consistent with a basic lending arrangement. Where the contractual terms introduce exposure to risk or volatility that are inconsistent with a basic lending arrangement, the related financial asset is classified and measured at fair value through profit or loss.



Notes to Consolidated Financial Statements

March 31, 2025

(expressed in Eastern Caribbean dollars)

Material accounting policy information ... continued

Financial instruments ... continued

(ii) Classification and measurement of financial assets ... continued

Solely Payments of Principal and Interest (SPPI) ...continued

The Group reclassifies debt investments, if any, when and only when its business model for managing those assets changes. The reclassification takes place from the start of the first reporting period following the change. Such changes are expected to be very infrequent and none occurred during the period.

Financial assets at amortised cost

Amortised cost is the amount at which the financial asset is measured at initial recognition minus the principal repayments, plus or minus the cumulative amortisation using the effective interest method of any difference between that initial amount and the maturity amount and, for financial assets, adjusted for any loss allowance.

The effective interest rate is the rate that discounts estimated future cash payments or receipts through the expected life of the financial asset to the gross carrying amount of the financial asset (i.e. its amortised cost before any impairment allowance). The calculation does not consider expected credit losses and includes transaction costs, premiums or discounts and fees and points paid or received that are integral to the effective interest rate, such as origination fees.

When the Group revises the estimates of future cash flows, the carrying amount of the respective financial assets is adjusted to reflect the new estimate discounted using the original effective interest rate. Any changes are recognised in the consolidated statement of income.

Financial assets at FVOCI

The classification requirements for equity instruments are described below.

- they are held within a business model whose objective is to hold the financial assets and collect its contractual cash flows; and
- the contractual terms of the financial assets give rise to cash flows that are solely payments of principal and interest on the principal amount outstanding.

At initial recognition, the Group can make an irrevocable election (on an instrument-by-instrument basis) to designate equity investments as at FVOCI; however, such designation is not permitted if the equity investment is held by the Group for trading or as mandatorily required to be classified as FVTPL. The Group has designated equity instruments as at FVOCI on the initial application of IFRS 9.





Notes to Consolidated Financial Statements

March 31, 2025

(expressed in Eastern Caribbean dollars)

Material accounting policy information ... continued

Financial instruments ... continued

(ii) Classification and measurement of financial assets ... continued

Financial assets at FVOCI ...continued

Financial assets at FVOCI are initially measured at fair value plus transaction costs. Subsequently, they are measured at fair value, with no deduction for any disposal costs. Gains and losses arising from changes in fair value, including the foreign exchange component, are recognized in other comprehensive income, net of any effects arising from income taxes, and are reported as part of revaluation reserves account in equity. When the asset is disposed of, the cumulative gain or loss previously recognized in the revaluation reserves account is not reclassified to profit or loss but is reclassified directly to retained earnings account, except for those debt securities classified as FVOCI wherein cumulative fair value gains or losses are recycled to profit or loss.

Any dividends earned on holding equity instruments are recognised in the consolidated statement of income as part of dividends under the Other income account, when the Group's right to receive dividends is established, it is probable that the economic benefits associated with the dividend will flow to the Group, and, the amount of the dividend can be measured reliably, unless the dividends clearly represent recovery of a part of the cost of the investment.

(iii) Impairment of financial assets

The Group uses the IFRS 9 impairment methodology which assesses, on a forward-looking basis, the expected credit losses - the 'expected credit loss model' - on its financial assets carried at amortised cost and with the exposure arising from loan commitments. Instruments within scope include loans to customers and other debt-type financial assets measured at amortised cost and FVOCI, receivables, contract assets recognised and measured under IFRS 15, and loan commitments and some financial guarantee contracts (for the issuer) that are not measured at fair value through profit or loss.

Recognition of credit losses is no longer dependent on the Group first identifying a credit loss event. Instead, the Group considers a broader range of information when assessing credit risk and measuring expected credit losses, including past events, current conditions, reasonable and supportable forecasts that affect the expected collectability of the future cash flows of the instrument.

In applying this forward-looking approach, a distinction is made between:

- financial instruments that have not deteriorated significantly in credit quality since initial recognition or that have low credit risk ('Stage 1'); and
- financial instruments that have deteriorated significantly in credit quality since initial recognition and whose credit risk is not low ('Stage 2').

'Stage 3' would cover financial assets that have objective evidence of impairment at the reporting date.

'12-month expected credit losses' are recognised for the first category while 'lifetime expected credit losses' are recognised for the second and third categories.



Notes to Consolidated Financial Statements

March 31, 2025

(expressed in Eastern Caribbean dollars)

4 Material accounting policy information ... continued

I) Financial instruments ... continued

(iii) Impairment of financial assets ... continued

Measurement of the expected credit losses is determined by a probability-weighted estimate of credit losses over the expected life of the financial instrument.

The Group makes use of the expected credit loss approach in accounting for due from related parties, reinsurance assets and statutory deposits, investment securities, loans to customers and receivables. These are the expected shortfalls in contractual cash flows, considering the potential for default at any point during the life of the financial instrument. In calculating the expected credit losses, the Group uses its historical experience, external indicators and forward-looking information to calculate the expected credit losses.

The Group assesses loss allowance of receivables and due from related parties on a collective basis as they possess shared credit risk characteristics based on the days past due. Refer to Note 5(b) for a detailed analysis of how the impairment requirements of IFRS 9 are applied.

Modification of loans

The Group sometimes renegotiates or otherwise modifies the contractual cash flows of loans to customers. When this happens, the Group assesses whether or not the new terms are substantially different to the original terms. The Group does this by considering, among others, the following factors:

- If the borrower is in financial difficulty, whether the modification merely reduces the contractual cash flows to amounts the borrower is expected to be able to pay;
- Whether any substantial new terms are introduced, such as a profit share/equity-based return that substantially affects the risk profile of the loan;
- Significant extension of the loan term when the borrower is in financial difficulty;
- Significant change in the interest rate; and
- Inclusion of collateral, other security or credit enhancements that significantly affect the credit risk associated with the loan.

If the terms are substantially different, the Group derecognises the original financial asset and recognises a 'new' asset at fair value and recalculates a new effective interest rate for the asset. The date of renegotiation is consequently considered to be the date of initial recognition for impairment calculation purposes, including for the purpose of determining whether a significant increase in credit risk has occurred. However, the Group also assesses whether the new financial asset recognised is deemed to be credit-impaired at initial recognition, especially in circumstances where the renegotiation was driven by the debtor being unable to make the originally agreed payments. Differences in the carrying amount are also recognised in profit or loss as a gain or loss on derecognition.

If the terms are not substantially different, the renegotiation or modification does not result in derecognition, and the Group recalculates the gross carrying amount based on the revised cash flows of the financial asset and recognises a modification gain or loss in profit or loss. The new gross carrying amount is recalculated by discounting the modified cash flows at the original effective interest rate (or credit-adjusted effective interest rate for purchased or originated credit-impaired financial assets).





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4 Material accounting policy information ... continued

1) Financial instruments ... continued

(iv) Classification and subsequent measurement and derecognition of financial liabilities

(i) Classification and measurement

The Group's financial liabilities include borrowings, customer's deposits, insurance contract liabilities, reinsurance contract liabilities, accounts payable and other liabilities and due to related parties.

Financial liabilities are initially measured at fair value and subsequently measured at amortised cost using the effective interest method.

All related-interest charges are included within finance charges in the consolidated statement of income.

(ii) Derecognition

Financial liabilities are derecognised when they are extinguished (i.e. when the obligation specified in the contract is discharged, cancelled or expires). The exchange between the Group and its original lenders of debt instruments with substantially different terms, as well as substantial modifications of the terms of existing financial liabilities, are accounted for as an extinguishment of the original financial liability and the recognition of a new financial liability. The terms are substantially different if the discounted present value of the cash flows under the new terms, including any fees paid net of any fees received and discounted using the original effective interest rate, is at least 10% different from the discounted present value of the remaining cash flows of the original financial liability. In addition, other qualitative factors, such as the currency that the instrument is denominated in, changes in the type of interest rate, new conversion features attached to the instrument and change in covenants are also taken into consideration. If an exchange of debt instruments or modification of terms is accounted for as an extinguishment, any costs or fees incurred are recognised as part of the gain or loss on the extinguishment. If the exchange or modification is not accounted for as an extinguishment, any costs or fees incurred adjust the carrying amount of the liability and are amortised over the remaining term of the modified liability.

m) Offsetting financial instruments

Financial assets and liabilities are offset, and the net amount reported in the consolidated statement of financial position only when there is a legally enforceable right to offset the recognised amounts and there is intention to settle on a net basis, or to realise the asset and settle the liability simultaneously.

n) Insurance contracts

Summary of measurement approaches

The Group uses different measurement approaches, depending on the type of contract, as follows:



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4 Material accounting policy information ... continued

n) Insurance contracts ... continued

Summary of measurement approaches ... continued

General insurance business

Measurement risk	Model	Portfolio	Reinsured
Motor risk	Premium Allocation Approach ("PAA")	Motor	Yes
Liability and indemnity risks		Liability	Yes
Fire and liability risks		Property	Yes
		Marine	Yes
General and miscellaneous risks		Travel	Yes
including travel, cash, etc.		Miscellaneous	Yes

Life business

Measurement risk	Model	Portfolio	Reinsured
Mortality risks (whole life)	General Measurement	Life	No
	Model ("GMM")		

Definition and classification

Insurance contracts are contracts under which the Group accepts significant insurance risk from a policyholder by agreeing to compensate the policyholder if a specified uncertain future event adversely affects the policyholder. In making this assessment, all substantive rights and obligations, including those arising from law or regulation, are considered on a contract-by-contract basis. The Group uses judgement to assess whether a contract transfers insurance risk and whether the accepted insurance risk is significant.

All of the Group's insurance contracts transfer significant insurance risk. The Group does not issue insurance contracts with direct or indirect participating features, nor any features that should be accounted for separately in accordance with IFRS 17 requirements. The Group measures insurance contracts issued applying the different measurement approaches as outlined above.

In the normal course of business, the Group uses reinsurance to mitigate its risk exposures. A reinsurance contract transfers significant risk if it transfers substantially all of the insurance risk resulting from the insured portion of the underlying insurance contracts, even if it does not expose the reinsurer to the possibility of a significant loss.

Unit of account

The Group manages insurance contracts issued by product lines, where each product line includes contracts that are subject to similar risks and are managed together. All insurance contracts within a product line represent a portfolio of contracts. Each portfolio is further disaggregated into groups of contracts that are issued within a fiscal year (annual cohorts) and are:





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4 Material accounting policy information ... continued

n) Insurance contracts ... continued

Unit of account ... continued

- a. contracts that are onerous at initial recognition;
- b. contracts that at initial recognition have no significant possibility of becoming onerous subsequently; or
- c. a group of remaining contracts.

These groups represent the level of aggregation at which insurance contracts are initially recognised and measured. Such groups are not subsequently reconsidered.

For each portfolio of contracts, the Group determines the appropriate level at which reasonable and supportable information is available, to assess whether these contracts are onerous at initial recognition and whether non-onerous contracts have a significant possibility of becoming onerous. This level of granularity determines sets of contracts. The Group uses significant judgement to determine at what level of granularity the Group has reasonable and supportable information that is sufficient to conclude that all contracts within a set are sufficiently homogeneous and will be allocated to the same group without performing an individual contract assessment.

For contracts measured using the GMM, the Group develops rates or prices for the range of insurance contracts that may be issued under a given product. Rates would typically be intended to result in similar levels of profitability across all insurance contracts issued.

Generally, for contracts measured using the PAA, the Group assumes that no such contracts are onerous at initial recognition, unless facts and circumstances indicate otherwise. If facts and circumstances indicate that some contracts are onerous, an additional assessment is performed to distinguish onerous contracts from non-onerous ones. For non-onerous contracts, the Group assesses the likelihood of changes in the applicable facts and circumstances in the subsequent periods in determining whether contracts have a significant possibility of becoming onerous.

Portfolios of reinsurance contracts held are assessed for aggregation separately from portfolios of insurance contracts issued. Applying the grouping requirements to reinsurance contracts held, the Group aggregates reinsurance contracts held concluded within a fiscal year (annual cohorts) into groups of:

- a. contracts for which there is a net gain at initial recognition, if any;
- b. contracts for which, at initial recognition, there is no significant possibility of a net gain arising subsequently; and
- c. remaining contracts in the portfolio, if any.

Reinsurance contracts held are assessed for aggregation requirements on an individual contract basis. The Group tracks internal management information reflecting historical experiences of such contracts' performance. This information is used for setting pricing of these contracts such that they result in reinsurance contracts held in a net cost position without a significant possibility of a net gain arising subsequently.

Recognition and derecognition

Groups of insurance contracts issued are initially recognised from the earliest of the following:

• the beginning of the coverage period;



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4 Material accounting policy information ... continued

n) Insurance contracts ... continued

Recognition and derecognition ... continued

- the date when the first payment from the policyholder is due or actually received, if there is no due date; and
- when the Group determines that a group of contracts becomes onerous.

Reinsurance contracts held are recognised as follows:

- a group of reinsurance contracts held that provide proportionate coverage (quota share reinsurance) is recognised at the later of:
 - a. the beginning of the coverage period of the group; and
 - b. the initial recognition of any underlying insurance contract;
- all other groups of reinsurance contracts held are recognised from the beginning of the coverage period of the group of reinsurance contracts held;

Unless the Group entered into the reinsurance contract held at or before the date when an onerous group of underlying contracts is recognised prior to the beginning of the coverage period of the group of reinsurance contracts held, in which case the reinsurance contract held is recognised at the same time as the group of underlying insurance contracts is recognised.

Only contracts that individually meet the recognition criteria by the end of the reporting period are included in the groups. When contracts meet the recognition criteria in the groups after the reporting date, they are added to the groups in the reporting period in which they meet the recognition criteria, subject to the annual cohorts restriction. Composition of the groups is not reassessed in subsequent periods.

An insurance contract is derecognised when it is:

- extinguished (that is, when the obligation specified in the insurance contract expires or is discharged or cancelled); or
- the contract is modified and additional criteria discussed below are met.

When an insurance contract is modified by the Group as a result of an agreement with the counterparties or due to a change in regulations, the Group treats changes in cash flows caused by the modification as changes in estimates of the Fulfilment Cash Flows ("FCF"), unless the conditions for the derecognition of the original contract are met. The Group derecognises the original contract and recognises the modified contract as a new contract if any of the following conditions are present:

- a. if the modified terms had been included at contract inception and the Group would have concluded that the modified contract:
 - i. is not within the scope of IFRS 17;
 - ii. results in different separable components;
 - iii. results in a different contract boundary; or
 - iv. belongs to a different group of contracts;
- b. the original contract was accounted for under the PAA, but the modification means that the contract no longer meets the eligibility criteria for that approach.

When an insurance contract accounted for under the GMM is derecognised from within a group of insurance contracts, the Group:





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4 Material accounting policy information ... continued

n) Insurance contracts ... continued

Recognition and derecognition ... continued

- a. adjusts the FCF to eliminate the present value of future cash flows and risk adjustment for non-financial risk relating to the rights and obligations removed from the group;
- b. adjusts the CSM (unless the decrease in the FCF is allocated to the loss component of the Liability for Remaining Coverage ("LRC") of the group) in the following manner, depending on the reason for the derecognition:
 - i. if the contract is extinguished, for the same amount as the adjustment to the FCF relating to future service;
 - ii. if the contract is transferred to a third party, for the amount of the FCF adjustment in (a) less the premium charged by the third party; or
 - iii. if the original contract is modified resulting in its derecognition, for the amount of the FCF adjustment in (a) adjusted for the premium that the Group would have charged if it had entered into a contract with equivalent terms as the new contract at the date of the contract modification, less any additional premium charged for the modification; when recognising the new contract in this case, the Group assumes such a hypothetical premium as actually received; and
- c. adjusts the number of coverage units for the expected remaining insurance contract services, to reflect the number of coverage units removed.

When an insurance contract accounted for under the PAA is derecognised, adjustments to remove related rights and obligations to account for the effect of the derecognition result in any net difference between the derecognised part of the LRC of the original contract and any other cash flows arising from extinguishment being charged immediately to profit or loss.

Measurement

i) Fulfilment cash flows

The FCF are the current estimates of the future cash flows within the contract boundary of a group of contracts that the Company expects to collect from premiums and pay out for claims, benefits and expenses, adjusted to reflect the timing and the uncertainty of those amounts.

The estimates of future cash flows:

- a. are based on a probability-weighted mean of the full range of possible outcomes;
- b. are determined from the perspective of the Company, provided that the estimates are consistent with observable market prices for market variables; and
- c. reflect conditions existing at the measurement date.

The risk adjustment for non-financial risk is applied to the present value of the estimated future cash flows, and it reflects the compensation that the Company requires for bearing the uncertainty about the amount and timing of the cash flows from non-financial risk as the Company fulfils insurance contracts. For reinsurance contracts held, the risk adjustment for non-financial risk represents the amount of risk being transferred by the Company to the reinsurer.



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4 Material accounting policy information ... continued

n) Insurance contracts ... continued

Measurement ... continued

i) Fulfilment cash flows ...continued

For contracts measured under the PAA, unless the contracts are onerous, the explicit risk adjustment for non-financial risk is only estimated for the measurement of the Liability for Incurred Claims ("LIC").

The estimates of future cash flows are adjusted using the current discount rates to reflect the time value of money and the financial risks related to those cash flows, to the extent not included in the estimates of cash flows. The discount rates reflect the characteristics of the cash flows arising from the groups of insurance contracts, including timing, currency and liquidity of cash flows. The determination of the discount rate that reflects the characteristics of the cash flows and liquidity characteristics of the insurance contracts requires significant judgement and estimation. For contracts measured under the PAA, the estimates of future cash flows are not adjusted for the time value of money.

Risk of the Group's non-performance is not included in the measurement of groups of insurance contracts issued. In the measurement of reinsurance contracts held, the probability-weighted estimates of the present value of future cash flows include the potential credit losses and other disputes of the reinsurer to reflect the non-performance risk of the reinsurer.

The Group estimates certain FCF at the portfolio level or higher and then allocates such estimates to groups of contracts. The Company uses consistent assumptions to measure the estimates of the present value of future cash flows for the group of reinsurance contracts held and such estimates for the groups of underlying insurance contracts.

Cash flows that are not directly attributable to a portfolio of insurance contracts are recognised in other operating expenses as incurred.

ii) Contract boundary

The Group uses the concept of contract boundary to determine what cash flows should be considered in the measurement of groups of insurance contracts. Cash flows are within the boundary of an insurance contract if they arise from the rights and obligations that exist during the period in which the policyholder is obligated to pay premiums or the Group has a substantive obligation to provide the policyholder with insurance contract services. A substantive obligation ends when:

- a. the Group has the practical ability to reprice the risks of the particular policyholder or change the level of benefits so that the price fully reflects those risks; or
- b. both of the following criteria are satisfied:
 - i. the Group has the ability to reprice the contract or a portfolio of contracts so that the price fully reflects the reassessed risk of that portfolio; and
 - ii. the pricing of premiums up to the date when risks are reassessed does not reflect the risks related to periods beyond the reassessment date.

In assessing the practical ability to reprice, risks transferred from the policyholder to the Group, such as insurance risk and financial risk, are considered; other risks, such as lapse or surrender and





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4 Material accounting policy information ... continued

n) Insurance contracts ... continued

Measurement ... continued

ii) Contract boundary ...continued

expense risk, are not included. Cash flows outside the insurance contracts boundary relate to future insurance contracts and are recognised when those contracts meet the recognition criteria.

For groups of reinsurance contracts held, cash flows are within the contract boundary if they arise from substantive rights and obligations of the Group that exist during the reporting period in which the Group is compelled to pay amounts to the reinsurer or in which the Group has a substantive right to receive insurance contract services from the reinsurer.

iii) Insurance acquisition costs

The Group defines acquisition cash flows as cash flows that arise from costs of selling, underwriting and starting a group of insurance contracts and that are directly attributable to the portfolio of insurance contracts to which the group belongs. Insurance acquisition cash flows are allocated to groups of insurance contracts on a systematic and rational basis. Insurance acquisition cash flows that are directly attributable to a group of insurance contracts are allocated:

- a. to that group; and
- b. to groups that will include insurance contracts that are expected to arise from renewals of the insurance contracts in that group.

Insurance acquisition cash flows not directly attributable to a group of contracts but directly attributable to a portfolio of contracts are allocated to groups of contracts in the portfolio or expected to be in the portfolio.

Before a group of insurance contracts is recognised, the Group could pay for directly attributable acquisition costs to originate them. Such balances are recognised as insurance acquisition cash flows assets within the carrying amount of insurance contracts issued and are subsequently derecognised when respective groups of insurance contracts are recognised and the insurance acquisition cash flows are included in the group's measurement. The amounts allocated to groups of insurance contracts yet to be recognised are revised at each reporting date, to reflect any changes in assumptions that determine the inputs to the method of allocation used.

Insurance acquisition cash flows assets not yet allocated to a group are assessed for recoverability if facts and circumstances indicate that the assets might be impaired. Impairment losses reduce the carrying amount of these assets and are recognised in insurance service expenses. Previously recognised impairment losses are reversed to the extent that the impairment conditions no longer exist or have improved.

iv) Other pre-recognition cash flows within the contract boundary

Before a group of insurance contracts is recognised, the Group could recognise assets or liabilities for cash flows related to a group of insurance contracts other than insurance acquisition cash flows, either because of the occurrence of the cash flows or because of the requirements of another IFRS standard. Cash flows are related to the group of insurance contracts if they would have been included



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4 Material accounting policy information ... continued

n) Insurance contracts ... continued

Measurement ... continued

iv) Other pre-recognition cash flows within the contract boundary ...continued

in the FCF at initial recognition of the group if they had been paid or received after that date. Such assets or liabilities (referred to as 'other pre-recognition cash flows') are included in the carrying amount of the related portfolios of insurance contracts issued or in the carrying amount of the portfolios of reinsurance contracts held.

Contracts measured under the GMM

i) Contractual service margin

The Contractual service margin ("CSM") is a component of the carrying amount of the asset or liability for a group of insurance contracts issued representing the unearned profit that the Group will recognise as it provides insurance contract services in the future. At initial recognition, the CSM is an amount that results in no income or expenses (unless a group of contracts is onerous or insurance revenue and insurance service expenses are recognised as in (d) below) arising from:

- a. the initial recognition of the FCF;
- b. cash flows arising from the contracts in the group at that date;
- c. the derecognition of any insurance acquisition cash flows asset; and
- d. the derecognition of any other pre-recognition cash flows. Insurance revenue and insurance service expenses are recognised immediately for any such assets derecognised.

When the above calculation results in a net outflow, the group of insurance contracts issued is onerous. A loss from onerous insurance contracts is recognised in profit or loss immediately, with no CSM recognised on the balance sheet on initial recognition, and a loss component is established in the amount of loss recognised.

ii) Subsequent measurement

The carrying amount at the end of each reporting period of a group of insurance contracts issued is the sum of:

- a. the LRC, comprising:
 - i. the FCF related to future service allocated to the group at that date; and
 - ii. the CSM of the group at that date; and
- b. the LIC, comprising the FCF related to past service allocated to the group at the reporting date.

The FCF are updated by the Group for current assumptions at the end of every reporting period, using the current estimates of the amount, timing and uncertainty of future cash flows and of discount rates. The way in which the changes in estimates of the FCF are treated depends on which estimate is being updated:

a. changes that relate to current or past service are recognised in profit or loss; and





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4 Material accounting policy information ... continued

n) Insurance contracts ... continued

Contracts measured under the GMM ... continued

- ii) Subsequent measurement ...continued
 - b. changes that relate to future service are recognised by adjusting the CSM or the loss component within the LRC as per the policy below.
- iii) Changes to the CSM

The following adjustments relate to future service and thus adjust the CSM:

- a. experience adjustments arising from premiums received in the period that relate to future service and related cash flows such as insurance acquisition cash flows;
- b. changes in estimates of the present value of future cash flows in the LRC; and
- c. changes in the risk adjustment for non-financial risk that relate to future service.

The following adjustments do not adjust the CSM:

- a. changes in the FCF for the effect of the time value of money and the effect of financial risk and changes thereof;
- b. changes in the FCF relating to the LIC;
- c. experience adjustments arising from premiums received in the period that do not relate to future service and related cash flows, such as insurance acquisition cash flows; and
- d. experience adjustments relating to insurance service expenses (excluding insurance acquisition cash flows).

For insurance contracts issued, at the end of each reporting period the carrying amount of the CSM is adjusted by the Group to reflect the effect of the following changes:

- a. The effect of any new contracts added to the group.
- b. Interest accreted on the carrying amount of the CSM.
- c. Changes in the FCF relating to future service are recognised by adjusting the CSM. Changes in the FCF are recognised in the CSM to the extent that the CSM is available. When an increase in the FCF exceeds the carrying amount of the CSM, the CSM is reduced to zero, the excess is recognised in insurance service expenses and a loss component is recognised within the LRC. When the CSM is zero, changes in the FCF adjust the loss component within the LRC with correspondence to insurance service expenses. The excess of any decrease in the FCF over the loss component reduces the loss component to zero and reinstates the CSM.
- d. The amount recognised as insurance revenue for insurance contract services provided during the period, determined after all other adjustments above.

Under the GMM, interest is accreted on the CSM using discount rates determined at initial recognition that are applied to nominal cash flows. If more contracts are added to the existing groups in the subsequent reporting periods, the Group revises these discount curves by calculating weighted-average discount curves over the period during which the contracts in the group are recognised. The weighted-average discount curves are determined by multiplying the new CSM added to the group and their corresponding discount curves over the total CSM.



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4 Material accounting policy information ... continued

n) Insurance contracts ... continued

Contracts measured under the GMM ... continued

iii) Changes to the CSM ...continued

The amount of the CSM recognised in profit or loss for insurance contract services in the period is determined by the allocation of the CSM remaining at the end of the reporting period over the current and remaining expected insurance coverage period of the group of insurance contracts based on coverage units. The coverage period is defined as a period during which the entity provides insurance contract services.

The total number of coverage units in a group is the quantity of service provided by the contracts in the group over the expected coverage period. The coverage units are determined at each reporting period-end prospectively by considering:

- a. the quantity of benefits provided by contracts in the group;
- b. the expected coverage period of contracts in the group; and
- c. the likelihood of insured events occurring, only to the extent that they affect the expected coverage period of contracts in the group.

The Group uses the amount that it expects the policyholder to be able to validly claim in each period if an insured event occurs as the basis for the quantity of benefits with respect to insurance coverage. The Group reflects the time value of money in the allocation of the CSM to coverage units, using discount rates determined at initial recognition.

iv) Loss component

When a loss component exists, the Group allocates the following between the loss component and the remaining component of the LRC for the respective group of contracts, based on the ratio of the loss component to the FCF relating to the expected future cash outflows:

- a. expected incurred claims and other directly attributable expenses for the period;
- b. changes in the risk adjustment for non-financial risk for the risk expired; and
- c. finance income (expenses) from insurance contracts issued.

The amounts of loss component allocation in (a) and (b) above reduce the respective components of insurance revenue and are reflected in insurance service expenses. Decreases in the FCF in subsequent periods reduce the remaining loss component and reinstate the CSM after the loss component is reduced to zero. Increases in the FCF in subsequent periods increase the loss component.

Contracts measured under the PAA

The Group uses the PAA for measuring contracts with a coverage period of one year or less. For insurance contracts issued, insurance acquisition cash flows allocated to a group are expensed when incurred.

For insurance contracts issued, on initial recognition, the Group measures the LRC at the amount of premiums received. The carrying amount of a group of insurance contracts issued at the end of each reporting period is the sum of:





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4 Material accounting policy information ... continued

n) Insurance contracts ... continued

Contracts measured under the PAA ... continued

- a. the LRC; and
- b. the LIC, comprising the FCF related to past service allocated to the group at the reporting date.

For insurance contracts issued, at each of the subsequent reporting dates, the LRC is:

- a. increased for premiums received in the period, excluding amounts that relate to premium receivables included in the LIC; and
- b. decreased for the amounts of expected premium receipts recognised as insurance revenue for the services provided in the period.

For reinsurance contracts held, on initial recognition, the Group measures the remaining coverage at the amount of ceding premiums paid. The carrying amount of a group of reinsurance contracts held at the end of each reporting period is the sum of:

- a. the remaining coverage; and
- b. the incurred claims, comprising the FCF related to past service allocated to the group at the reporting date.

For reinsurance contracts held, at each of the subsequent reporting dates, the remaining coverage is:

- a. increased for ceding premiums paid in the period;
- b. decreased for the expected amounts of ceding premiums recognised as reinsurance expenses for the services received in the period.

The Group does not adjust the LRC for insurance contracts issued and the remaining coverage for reinsurance contracts held for the effect of the time value of money, because insurance premiums are due within the coverage period of contracts, which is one year or less.

For contracts measured under the PAA, the LIC is measured similarly to contracts measured under the GMM. Future cash flows are adjusted for the time value of money.

An explicit risk adjustment for non-financial risk is estimated separately from the other estimates. It reflects the compensation that the Group requires for bearing the uncertainty about the amount and timing of the cash flows from non-financial risk as the Group fulfils insurance contracts.

Unless the contracts are onerous, the explicit risk adjustment for non-financial risk is only estimated for the measurement of the LIC. For reinsurance contracts held, the risk adjustment for non-financial risk represents the amount of risk being transferred by the Group to the reinsurer.

The Group adjusts the assets for reinsurance contracts held for the effect of the risk of reinsurer's non-performance. In the measurement of reinsurance contracts held, the probability-weighted estimates of the present value of future cash flows include the potential credit losses and other disputes of the reinsurer to reflect the non-performance risk of the reinsurer.

If facts and circumstances indicate that a group of insurance contracts measured under the PAA is onerous on initial recognition or becomes onerous subsequently, the Group increases the carrying amount of the LRC to the amounts of the FCF with the amount of such an increase recognised in insurance service expenses, and a loss component is established for the amount of the loss recognised. Subsequently, the loss component is remeasured at each reporting date as the difference between the amounts of the FCF



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4 Material accounting policy information ... continued

n) Insurance contracts ... continued

Contracts measured under the PAA ... continued

relating to the future service and the carrying amount of the LRC without the loss component. Where applicable, resulting changes in the loss component are recognised as insurance service expenses.

When a loss is recognised on initial recognition of an onerous group of underlying insurance contracts or on addition of onerous underlying insurance contracts to that group, the carrying amount of the asset for remaining coverage for reinsurance contracts held is increased by the amount of income recognised in profit or loss and a loss-recovery component is established or adjusted for the amount of income recognised. The referred income is calculated by multiplying the loss recognised on underlying insurance contracts by the percentage of claims on underlying insurance contracts that the Group expects to recover from the reinsurance contract held that are entered into before or at the same time as the loss is recognised on the underlying insurance contracts.

When underlying insurance contracts are included in the same group with insurance contracts issued that are not reinsured, the Group applies a systematic and rational method of allocation to determine the portion of losses that relates to underlying insurance contracts.

Where applicable, changes in the loss-recovery component are recognised as net income from reinsurance contracts held.

Insurance service results

(i) Insurance revenue

As the Group provides insurance contract services under the group of insurance contracts, it reduces the LRC and recognises insurance revenue. The amount of insurance revenue recognised in the reporting period depicts the transfer of promised services at an amount that reflects the portion of consideration that the Group expects to be entitled to in exchange for those services.

For contracts measured under the GMM, insurance revenue comprises the following:

- a. Amounts relating to the changes in the LRC:
 - i) claims and other directly attributable expenses incurred in the period measured at the amounts expected at the beginning of the period, excluding:
 - amounts allocated to the loss component;
 - amounts of transaction-based taxes collected in a fiduciary capacity;
 - insurance acquisition expenses; and
 - amounts related to the risk adjustment for non-financial risk (see (b));
 - ii) changes in the risk adjustment for non-financial risk, excluding:
 - changes that relate to future coverage (which adjust the CSM); and amounts allocated to the loss component;
 - iii) amounts of the CSM recognised for the services provided in the period;
 - iv) experience adjustments arising from premiums received in the period other than those that relate to future service; and







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4 Material accounting policy information ... continued

n) Insurance contracts ... continued

Insurance service results ... continued

- (i) Insurance revenue ... continued
 - v) other amounts, including any other pre-recognition cash flows assets derecognised at the date of initial recognition.
 - b. Insurance acquisition cash flows recovery is determined by allocating the portion of premiums related to the recovery of those cash flows on the basis of the passage of time over the expected coverage of a group of contracts.

For groups of insurance contracts measured under the PAA, the Group recognises insurance revenue based on the passage of time over the coverage period of a group of contracts.

(ii) Insurance service expenses

Insurance service expenses include the following:

- a. incurred claims and benefits, reduced by loss component allocations;
- b. other incurred directly attributable expenses, including amounts of any other pre-recognition cash flows assets (other than insurance acquisition cash flows) derecognised at the date of initial recognition;
- c. insurance acquisition cash flows amortisation;
- d. changes that relate to past service changes in the FCF relating to the LIC;
- e. changes that relate to future service changes in the FCF that result in onerous contract losses or reversals of those losses; and
- f. insurance acquisition cash flows assets impairment.

For contracts measured under the GMM, amortisation of insurance acquisition cash flows is reflected in insurance service expenses in the same amount as insurance acquisition cash flows recovery reflected within insurance revenue, as described above. For contracts measured under the PAA, amortisation of insurance acquisition cash flows is based on the passage of time. Other expenses not meeting the above categories are included in other operating expenses in the consolidated statement of income.

(iii) Insurance service result from reinsurance contracts held

The Group presents financial performance of groups of reinsurance contracts held on a net basis in net income (expenses) from reinsurance contracts held, comprising the following amounts:

- a. reinsurance expenses;
- b. incurred claims recovery, reduced by loss-recovery component allocations;
- c. other incurred directly attributable expenses;
- d. changes that relate to past service changes in the FCF relating to incurred claims recovery;
- e. effect of changes in the risk of reinsurers' non-performance; and
- f. amounts relating to accounting for onerous groups of underlying insurance contracts issued.



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Summary of accounting policies ... continued

n) Insurance contracts ... continued

Insurance service results ... continued

Insurance service result from reinsurance contracts held ...continued

The amount of reinsurance expenses recognised in the reporting period depicts the transfer of received insurance contract services at an amount that reflects the portion of ceding premiums that the Group expects to pay in exchange for those services. The Group recognises reinsurance expenses based on the passage of time over the coverage period of a group of contracts. Broker fees are included within reinsurance expenses.

Insurance finance income or expenses

Insurance finance income or expenses comprise the change in the carrying amount of the group of insurance contracts arising from:

- a. the effect of the time value of money and changes in the time value of money; and
- b. the effect of financial risk and changes in financial risk.

For contracts measured under the GMM, the main amounts within insurance finance income or expenses are:

- a. interest accreted on the FCF and the CSM;
- b. the effect of changes in interest rates and other financial assumptions; and
- c. foreign exchange differences.

For contracts measured under the PAA, the only amounts within insurance finance income or expenses are foreign exchange differences. The Company includes all insurance finance income or expenses for the period in profit or loss (that is, the profit or loss option (the PL option) is applied.

The Group does not apply the OCI option to disaggregate insurance finance income or expenses between profit or loss and OCI. The effect of changes in the time value of money and changes in financial risk on the LIC for insurance contracts issued are reflected in profit or loss.

The Group does not disaggregate changes in the risk adjustment for non-financial risk between insurance service result and insurance finance income or expenses.

o) Inventories

Inventories are stated at the lower of cost and net realisable value. Cost is determined using the weightedaverage method. Net realisable value is the estimated selling price in the ordinary course of business, less applicable variable selling expenses.

p) Income taxes

Tax expense recognised in the consolidated statement of income comprises the sum of deferred tax and current tax not recognised in other comprehensive income or directly in equity.





Notes to Consolidated Financial Statements March 31, 2025

(expressed in Eastern Caribbean dollars)

4 Material accounting policy information ... continued

p) Income taxes ... continued

Current income tax assets and/or liabilities comprise those obligations to, or claims from, fiscal authorities relating to the current or prior reporting periods, that are unpaid at the reporting date. Current tax is payable on taxable profit, which differs from profit or loss in the consolidated financial statements.

Calculation of current tax is based on tax rates and tax laws that have been enacted by the end of the reporting period.

Deferred income taxes are calculated on temporary differences between the carrying amounts of assets and liabilities and their tax bases.

Deferred tax assets and liabilities are calculated, without discounting, at tax rates that are expected to apply to their respective period of realisation, provided those rates are enacted or substantively enacted by the end of the reporting period.

Deferred tax assets are recognised to the extent that it is probable that the underlying tax loss or deductible temporary difference will be utilised against future taxable income. This is assessed based on the Group's forecast of future operating results, adjusted for significant non-taxable income and expenses and specific limits on the use of any unused tax loss or credit. Deferred tax liabilities are always recognised for in full.

Premium tax rate

Insurers are subject to tax on premium revenues generated in certain jurisdictions. The principal rate of premium tax is 5% for general insurance and nil for life insurance.

q) Cash and cash equivalents

Cash and cash equivalents comprise cash on hand and current accounts, together with other short-term, highly liquid investments that are readily convertible into known amounts of cash and which are subject to an insignificant risk of changes in value.

r) Equity, reserves and dividend payments

Share capital represents the proceeds of shares that have been issued.

Revaluation reserve for property comprises unrealised gains and losses from revaluing land and buildings. Revaluation reserve for financial assets at fair value through other comprehensive income comprises unrealised gains and losses relating to these types of financial instruments (see note 25).

Claims equalisation reserve represents cumulative amounts appropriated from the retained earnings of TDC Insurance Company Limited and East Caribbean Reinsurance Company Limited based on the discretion of the Group's Board of Directors as part of the Group's risk management strategies to mitigate against catastrophic events. These reserves are in addition to the catastrophe reinsurance cover.



Notes to Consolidated Financial Statements

March 31, 2025

(expressed in Eastern Caribbean dollars)

4 Material accounting policy information ... continued

r) Equity, reserves and dividend payments ... continued

Statutory reserve fund is a reserve fund which is required under Section 45 sub-section (1) of the Banking Act 2015 of Saint Christopher and Nevis, No. 1 of 2015, which states that every licensed financial institution shall maintain a reserve fund and shall, out of its net profits of each year, transfer to that fund a sum equal to not less than twenty percent of such profits whenever the amount of the reserve fund is less than a hundred percent of the paid-up or, as the case may be, assigned capital of the financial institution.

Retained earnings includes all current and prior period retained profits as reported in the consolidated statement of income, net of dividends.

All equity transactions with shareholders of the parent company are recorded separately within consolidated statement of changes in shareholders' equity.

Dividend distributions payable to equity shareholders are included in other liabilities when the dividends have been approved in a general meeting prior to the reporting date.

s) Employee benefits

Post-employment benefit - defined contribution plan

The Group pays a fixed percentage into the TDC Pension Savings Plan for individual employees. The Group has no legal or constructive obligations to pay contributions beyond its fixed percentage contributions, which are recognised as an expense in the period that relevant employee services are received.

Short-term employee benefits

Short-term employee benefits, including holiday entitlement, are current liabilities measured at the undiscounted amount that the Group expects to pay as a result of the unused entitlement.

t) Provisions, contingent assets and contingent liabilities

Provisions for product warranties, legal disputes, onerous contracts or other claims are recognised when the Group has a present legal or constructive obligation as a result of a past event, it is probable that an outflow of economic resources will be required from the Group and amounts can be estimated reliably. Timing or amount of the outflow may still be uncertain.

Provisions are measured at the estimated expenditure required to settle the present obligation, based on the most reliable evidence available at the reporting date, including the risks and uncertainties associated with the present obligation. Where there are a number of similar obligations, the likelihood that an outflow will be required in settlement is determined by considering the class of obligations as a whole. Provisions are discounted to their present values, where the time value of money is material.

Any reimbursement that the Group can be certain to collect from a third party with respect to the obligation is recognised as a separate asset. However, this asset may not exceed the amount of the related provision.

No liability is recognised if an outflow of economic resources as a result of present obligations is not probable. Such situations are disclosed as contingent liabilities unless the likelihood of an outflow of resources is remote.

Notes to Consolidated Financial Statements March 31, 2025

(expressed in Eastern Caribbean dollars)

4 Material accounting policy information ... continued

u) Events after the reporting date

Post year-end events that provide additional information about the Group's consolidated financial position at the reporting date (adjusting events) are reflected in the consolidated financial statements. Post year-end events that are not adjusting events are disclosed in the notes to the consolidated financial statements when material.

v) Customer loyalty programmes

The Group operates a loyalty programme where customers accumulate points for purchases made which entitle them to discounts on future purchases. The award points, which are calculated as 1% of the fair value of the consideration received, are initially recognised at the time of purchase within the consolidated statement of income.

w) Earnings per share

Basic earnings per share are determined by dividing profit by the weighted average number of ordinary shares outstanding during the period after giving retroactive effect to stock dividends declared, stock splits and reverse stock splits during the period, if any.

Diluted earnings per share are computed by adjusting the weighted average number of ordinary shares outstanding to assume conversion of dilutive potential shares. Currently, the Group does not have dilutive potential shares outstanding, hence, the diluted earnings per share is equal to the basic earnings per share.

x) Assets and liabilities classified as held for sale group and discontinued operations

Assets classified as held for sale are presented separately and measured at the lower of their carrying amounts immediately prior to their classification as held for sale and their fair value less costs to sell. However, some held for sale assets such as financial assets or deferred tax assets, continue to be measured in accordance with the Group's accounting policy. Once classified as held for sale, the assets are not subject to depreciation or amortisation.

Any profit or loss arising from the sale or remeasurement of discontinued operations is presented as part of a single line item, profit or loss from discontinued operations.

y) Significant management judgment in applying accounting policies and estimation uncertainty

When preparing the consolidated financial statements, management makes a number of judgements, estimates and assumptions about the recognition and measurement of assets, liabilities, income and expenses.

Estimates and judgements are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances. Actual results may be substantially different.



Notes to Consolidated Financial Statements

March 31, 2025

(expressed in Eastern Caribbean dollars)

4 Material accounting policy information ... continued

- y) Significant management judgment in applying accounting policies and estimation uncertainty ...continued
 - i) Provision for expected credit losses of receivables

The Group uses a provision matrix to calculate expected credit losses for receivables. The provision rates are based on days past due for groupings of customers that have similar loss patterns.

The provision matrix is initially based on the Group's historical observed pattern default rates. The Group will calibrate the matrix to adjust historical credit loss experience with forward-looking information. At every reporting date, historical default rates are updated and changes in the forward-looking estimates are analysed.

The assessment of the correlation between historical observed default rates, forecast economic conditions and expected credit losses is a significant estimate. The amount of expected credit losses is sensitive to changes in circumstances and of forecast economic conditions. The Group's historical credit loss experience and forecast of economic conditions may also not be representative of customer's actual default in the future. The information about the expected credit losses on the Group's receivables is disclosed in Note 5(b).

The carrying amount of receivables as at March 31, 2025 is \$12,879,402 (2024: \$13,648,525).

ii) Measurement of the expected credit loss allowance of investment securities and loans to customers

The measurement of the expected credit loss allowance for financial assets measured at amortised cost and FVOCI is an area that requires the use of complex models and significant assumptions about future economic conditions and credit behaviour (e.g. the likelihood of customers defaulting and the resulting losses). Explanation of the inputs, assumptions and estimation techniques used in measuring ECL is further detailed in note 5(b), which also sets out key sensitivities of the ECL to changes in these elements.

A number of significant judgements are also required in applying the accounting requirements for measuring ECL, such as:

- Determining criteria for significant increase in credit risk;
- Choosing appropriate models and assumptions for the measurement of ECL
- Establishing the number and relative weightings of forward-looking scenarios for each type of product/market and the associated ECL; and
- Establishing groups of similar financial assets for the purposes of measuring ECL.

Detailed information about the judgements and estimates made by the Group in the above areas is set out in note 5(b).

The most significant assumptions affecting the ECL allowance are as follows:

- The determination of the estimated time to sell the underlying collateral securing the financial assets
- The determination of the fair value of the underlying collateral securing the financial assets
- The determination of the probabilities of default utilized in the assessment of 12-month and lifetime credit losses.





Notes to Consolidated Financial Statements

March 31, 2025

(expressed in Eastern Caribbean dollars)

4 Material accounting policy information ... continued

y) Significant management judgment in applying accounting policies and estimation uncertainty ...continued

ii) Measurement of the expected credit loss allowance of investment securities and loans to customers ...continued

	-5%	Base case	+5%
Loans to customers	\$	\$	\$
Impact of provision based on changes in the time to sell Impact of provision based on changes in the fair value of	4,077,266	4,084,070	4,090,787
underlying collateral	4,043,709	4,084,070	4,047,831
	-0.05% \$	Base case	+0.05% \$
Determination of loss rates			
Loans to customers	4,066,138	4,084,070	4,071,273

iii) Estimated impairment of inventories

Management recognises a provision for inventory losses when the realisable values of inventory items become lower than cost due to obsolescence or other causes. Obsolescence is based on the physical condition of inventory items. Obsolescence is also established when inventory items can no longer be utilised. Obsolete goods when identified are charged to the consolidated statement of income. The Group believes such estimates represent a fair charge for the level of inventory losses in a given year. The Group's policy is to review on an annual basis the condition of its inventory.

iv) Fair value of financial instruments

Management applies valuation techniques to determine the fair value of financial instruments where active market quotes are not available. This requires management to develop estimates and assumptions based on market inputs, using observable data that market participants would use in pricing the instrument. Where such data is not observable, management uses its best estimate. Estimated fair values of financial instruments may vary from the actual prices that would be achieved in an arm's length transaction at the end of the reporting period.

The carrying values of the Group's financial assets at FVOCI and the amounts of fair value changes recognised on those assets are disclosed in Note 8.



Notes to Consolidated Financial Statements

March 31, 2025

(expressed in Eastern Caribbean dollars)

4 Material accounting policy information ... continued

- y) Significant management judgment in applying accounting policies and estimation uncertainty ...continued
 - v) Significant judgements in applying IFRS 17

Areas of potential judgement

For insurance contracts issued measured under the PAA, management judgement might be required to assess whether facts and circumstances indicate that a group of contracts has become onerous. Further, judgement is required to assess whether facts and circumstances indicate that any changes in the onerous group's profitability and whether any loss component remeasurement is required.

An entity can use judgement to determine which cash flows within the boundary of insurance contracts are those that relate directly to the fulfilment of the contracts.

Insurance revenue and reinsurance expenses – methods and assumptions used in the determination of the CSM to be recognised in profit or loss for the insurance contract services provided or received in the period. Areas of potential judgement are:

- a. the determination of the expected coverage period over which the CSM is allocated into profit or loss for the services provided or received;
- b. the determination of the coverage units provided or received in the current period and expected to be provided in future periods, including the determination of the relative weighting of the benefits provided by insurance coverage; and
- c. factoring in the time value of money when determining the equal allocation of the CSM to the coverage units provided or received.

Applicable to the Company

The Group sets premiums considering recent experience and future expectations with the intention of underwriting profitable contracts. As part of annual analysis of the management account reports, the company quantifies the expected profits or losses for each portfolio of contracts which would be used to assess whether facts and circumstances exist that there are onerous groups of contracts. There are currently no facts and circumstances that indicate that onerous groups of contracts exist, and thus all contracts measured by the Group in 2024 and 2025 under the PAA were determined to be non-onerous on initial recognition.

The Group performs regular expense studies and uses judgement to determine the extent to which fixed and variable overheads are directly attributable to fulfilling insurance contracts.

The Group applied judgements in the following aspects of the determination of the CSM amounts that were recognised in profit or loss in 2025 and 2024. The Group selected coverage units that reflect the amounts of benefits expected to be received. The following coverage units were applied:

 For whole life contracts, the net amount at risk equal to the policies' face values less the cash surrender value

Coverage units include time value of money.





Notes to Consolidated Financial Statements **March 31, 2025**

(expressed in Eastern Caribbean dollars)

4 Material accounting policy information ... continued

y) Significant management judgment in applying accounting policies and estimation uncertainty ...continued

vi) Insurance estimates and assumptions

This note provides an overview of items that are more likely to be materially adjusted due to changes in estimates and assumptions in subsequent periods. Detailed information about each of these estimates is included in the notes below, together with information about the basis of calculation for each affected line item in the financial statements.

In applying IFRS 17 measurement requirements, the following inputs and methods were used that include significant estimates. The present value of future cash flows is estimated using deterministic scenarios. The assumptions used in the deterministic scenarios are derived to approximate the probability-weighted mean of a full range of scenarios.

Estimates of future cash flows to fulfil insurance contracts

Included in the measurement of each group of contracts within the scope of IFRS 17 are all of the future cash flows within the boundary of each group of contracts. The estimates of these future cash flows are based on probability-weighted expected future cash flows. The Company estimates which cash flows are expected and the probability that they will occur as at the measurement date. In making these expectations, the Company uses information about past events, current conditions and forecasts of future conditions. The Company's estimate of future cash flows is the mean of a range of scenarios that reflect the full range of possible outcomes. Each scenario specifies the amount, timing and probability of cash flows. The probability-weighted average of the future cash flows is calculated using a deterministic scenario representing the probability-weighted mean of a range of scenarios.

Where estimates of expenses-related cash flows are determined at the portfolio level or higher, they are allocated to groups of contracts on a systematic basis, such as activity-based costing method. The Company has determined that this method results in a systematic and rational allocation. Similar methods are consistently applied to allocate expenses of a similar nature.

Uncertainty in the estimation of future claims and benefit payments and premium receipts arises primarily from the unpredictability of changes in the mortality rates, the variability in policyholder behaviour, and uncertainties regarding future inflation rates and expenses growth. Assumptions used to develop estimates about future cash flows are reassessed at each reporting date and adjusted where required.

The Company projects estimates of future expenses relating to fulfilment of contracts within the scope of IFRS 17 using current expense levels adjusted for inflation. Possible increases in expense assumptions increase estimates of future cash outflows and thus decrease the CSM within the LRC for contracts measured under the GMM, and they increase the LIC for contracts measured under the PAA.

The assumptions used for the actuarial liabilities relating to life insurance contracts disclosed in the notes to the financial statements are as follows:



Notes to Consolidated Financial Statements

March 31, 2025

(expressed in Eastern Caribbean dollars)

Material accounting policy information ... continued

- v) Significant management judgment in applying accounting policies and estimation uncertainty ...continued
 - Insurance estimates and assumptions ... continued vi)

Mortality

For individual life insurance policies, the mortality assumptions are made based on 1986-92 Canadian Institute of Actuaries Select and Ultimate mortality tables and are adjusted to reflect the Group's experience and territory differences based on its investigation. Additional provisions for acquired immune deficiency syndrome extra mortality based on United States experience are added to the expected mortality assumptions. Additional margin was provided for uncertainty in setting the expected mortality assumptions.

Lapses

Lapse assumptions are made based on the Group's experience. The expected lapse rate assumptions are based on the results of the study and vary by policy year over the past 12 years. Additional margin was provided for uncertainty in setting the expected mortality assumptions.

Methods used to measure the risk adjustment for non-financial risk

The risk adjustment for non-financial risk is the compensation that is required for bearing the uncertainty about the amount and timing of cash flows that arises from non-financial risk as the insurance contract is fulfilled. Because the risk adjustment represents compensation for uncertainty, estimates are made on the degree of diversification benefits and expected favourable and unfavourable outcomes in a way that reflects the Company's degree of risk aversion. The Group estimates an adjustment for non-financial risk separately from all other estimates. The Group does not consider the effect of reinsurance in the risk adjustment for non-financial risk of the underlying insurance contracts.

The risk adjustment was calculated at the business line level and then allocated down to each group of contracts in accordance with their risk profiles.

For GMM contracts, the margin method was used to derive the risk adjustment for non-financial risk at the contract level. In the margin method, the risk adjustment is determined by applying margins to actuarial assumptions relating to non-financial risk. To determine the risk adjustment confidence level, TDCIC used the Life Insurance Capital Adequacy Test ('LICAT') approach outlined by the Canadian Institute of Actuaries (CIA) in an IFRS 17 educational note. This approach infers a reference loss distribution from a regulatory capital framework, which has the benefit of leveraging existing robust capital models. The LICAT approach relies on the Canadian insurance capital adequacy test (LICAT) framework which is assumed to follow a normal distribution and models shocks at approximately the 85th percentile.

For contracts measured under the PAA, a lognormal model with 50% pairwise correlations was used to derive the risk adjustment for non-financial risk.



Notes to Consolidated Financial Statements

March 31, 2025

(expressed in Eastern Caribbean dollars)

4 Material accounting policy information ... continued

- y) Significant management judgment in applying accounting policies and estimation uncertainty ...continued
 - vi) Insurance estimates and assumptions ...continued

Methods used to measure the risk adjustment for non-financial risk ...continued

In the quantile approach, historical claims data for all accident years has been used to derive the loss distribution. The following risks have been considered in the quantification of the risk adjustment:

- Claims development: Uncertainty in the final amount of insurance claims that will be paid on known/reported claims
- Claims incidence: Uncertainty in the amount of claims that have been incurred but not yet reported (IBNR)
- Expense risk: Uncertainty in the expenses (inclusive of expense inflation) that will be required to settle incurred claims

The model has been applied at the portfolios level. The net loss distribution, net of reinsurance recoveries, is used to reflect the compensation that the Company requires, as pricing is determined based on net insurance benefits.

The resulting amount of the calculated risk adjustment corresponds to the confidence level of 68% (2024: 68%). The methods and assumptions used to determine the risk adjustment for non-financial risk were not changed in 2025.

Discount rates

The bottom-up approach was used to derive the discount rates. Under this approach, the discount rate is determined as the risk-free yield, adjusted for differences in liquidity characteristics between the financial assets used to derive the risk-free yield and the relevant liability cash flows (known as an 'illiquidity premium'). The risk-free was derived using US Bond yield curve available in the market denominated in the same currency as the product being measured. Management uses judgement to assess liquidity characteristics of the liability cash flows. Insurance contracts are considered less liquid than the financial assets used to derive the risk-free yield. For these contracts, the illiquidity premium was estimated based on market observable liquidity premiums in financial assets, adjusted to reflect the illiquidity characteristics of the liability cash flows.

The settlement of the Group's current outstanding claims are all expected to occur within the period for which observable market information is available to determine the IFRS 17 discount rates.



Notes to Consolidated Financial Statements

March 31, 2025

(expressed in Eastern Caribbean dollars)

4 Material accounting policies ... continued

y) Significant management judgment in applying accounting policies and estimation uncertainty ...continued

vi) Insurance estimates and assumptions ... continued

Methods used to measure the risk adjustment for non-financial risk ...continued

The yield curves (spot rates) that were used to discount the estimates of future cash flows are as follows:

			2025					2024		
Da-46al!a	1	5	10	20	30	1	5	10	20	30
Portfolio	year	years	years	years	Years	year	years	Years	years	years
General										
Insurance	4.44%	4.12%	4.25%	4.41%	4.22%	5.39%	4.31%	4.16%	4.13%	3.86%
Life -										
Liquid	4.34%	4.49%	5.02%	5.67%	5.69%	5.37%	4.69%	4.87%	5.27%	5.09%
Life -										
Mid-										
liquidity	4.72%	4.91%	5.43%	6.02%	5.94%	5.77%	5.11%	5.32%	5.64%	5.36%

Expense

Policy administrative expense assumptions are made based on the Group's operating experience during the year of valuation.

vii) Sensitivity analysis of life insurance risk

The analyses below are based on change in assumption while holding all other assumptions constant. The purpose is to provide a measure of sensitivity of the life insurance liabilities, profit or loss and equity to each individual assumption.

		2025				2024				
	Impact on				Impact on					
		•	Profit		Profit					
	FCF	CSM	before tax	Equity	FCF	CSM	before tax	Equity		
	\$	\$	\$	\$	\$	\$	\$	\$		
Mortality rate										
+10%	(8,654)	7,309	1,345	1,345	(7,867)	6,645	6,645	6,645		
-10%	9,024	(7,622)	(1,402)	(1,402)	8,197	(6,923)	(6,923)	(6,923)		
Lapse margin										
+15%	27,608	(23,319)	(4,289)	(4,289)	24,966	(21,087)	(21,087)	(21,087)		
Expenses										
+10%	10,183	(8,601)	(1,582)	(1,582)	10,431	(8,810)	(8,810)	(8,810)		
D:	,	, ,	,	())	,	() /		() /		
Discount rate -1%	62,284	(52,607)	(9,677)	(0.677)	60,561	(51,152)	(51,152)	(51,152)		
-1 70	02,204	(52,007)	(9,077)	(9,677)	00,301	(31,132)	(31,132)	(31,132)		





2024

Notes to Consolidated Financial Statements **March 31, 2025**

(expressed in Eastern Caribbean dollars)

5 Management of financial and insurance risks

a) Financial risk factors

The Group's activities expose it to a variety of financial risks: market risk (including foreign currency risk, interest rate risk and price risk), credit risk and liquidity risk. The Group has not entered into forward contracts to reduce risk exposures. The Group's risk management focuses on actively seeking to minimise potential adverse effects on its financial performance.

The Group's risk management is coordinated with the Board of Directors and focuses on actively securing the Group's short to medium-term cash flows by minimising the exposure to financial markets. Long-term financial investments are managed to generate returns.

The Group does not actively engage in the trading of financial assets for speculative purposes nor does it write options. The most significant financial risks to which the Group is exposed are described below.

i) Foreign currency risk

The Group conducts its operations primarily in Eastern Caribbean dollars; however, some transactions are executed in various other currencies, mainly United States Dollars. Foreign currency risk arises when future commercial transactions and recognised assets and liabilities are denominated in a currency that is not the entity's functional currency. The exchange rate of the Eastern Caribbean dollar (EC\$) to the United States dollar (US\$) has been formally pegged at EC\$2.70 = US\$1.00 since July 1976, hence management considers foreign currency risk not to be significant.

ii) Cash flow and fair value interest rate risk

The Group's interest rate risk arises primarily from net interest-bearing liabilities held with financial institutions with respect to the credit accounts, bank overdraft, customers' deposits and long-term borrowings. Borrowings issued at variable rates expose the Group to cash flow interest rate risk. Borrowings issued at fixed rates expose the Group to fair value interest rate risk. The credit accounts, bank overdraft and the long-term borrowings bear fixed interest rates of 3.0% - 4.0%, 4.5% - 6% and 5%, respectively, which exposes the Group to fair value interest rate risk. To manage interest rate risk, the Group negotiates the best rates possible and where possible considers factors such as refinancing, reviewing options and alternative financing. Also, cash flow interest rate risk arises from loans and advances to customers, and other interest-bearing assets at fixed rates.

If at March 31, 2025 interest rates on borrowings, credit accounts and credit customers' deposits had been 1% higher/lower, with all other variables held constant, consolidated profit for the period would have been \$2,407,430 lower/higher (2024: \$1,827,832), mainly as a result of higher/lower interest expense. If at March 31, 2025 interest rates on loans to customers and other interest-bearing assets had been 1% higher/lower, with all other variables held constant, consolidated profit for the period would have been \$153,100 higher/lower (2024: \$149,834), mainly as a result of higher/lower interest income.



Notes to Consolidated Financial Statements

March 31, 2025

(expressed in Eastern Caribbean dollars)

Management of financial and insurance risks ... continued

Financial risk factors ... continued

iii) Price risk

The Group is exposed to equity securities price risk because of equity investments held by the Group and classified in the consolidated statement of financial position as financial assets at FVOCI. The Group's portfolio includes securities that are quoted on the Eastern Caribbean Securities Exchange, and its exposure to equity securities price risk is not material because the total of these securities is insignificant in relation to its consolidated statement of financial position and because of the limited volatility in this market. The Group does not hold equity securities that are quoted on the world's major securities markets. If market prices as at March 31, 2025 had been 10% higher/lower with all other variables held constant, the change in equity securities would have been insignificant.

Credit risk

Credit risk arises from the possibility that counterparties may default on their obligations to the Group. The Group's credit risk arises from cash at banks, as well as credit exposures to customers and receivables. Cash at banks are only held with well-known reputable banks and financial institutions. If no independent rating exists for customers, management assesses the credit quality of customers on an individual basis, taking into account their financial position, credit history and other factors. The utilization of credit limits is regularly monitored. Services rendered to customers are settled primarily in cash and cheques.

The Group has made adequate allowance for impairment for any potential credit losses and the amount of the Group's maximum exposure to credit risk is indicated by the carrying amount of its financial assets.

Credit risk management

Credit risk arises from cash, contractual cash flows of financial assets carried at amortised cost as well as credit exposure to customers, including outstanding receivables.



Notes to Consolidated Financial Statements

March 31, 2025

(expressed in Eastern Caribbean dollars)

5 Management of financial and insurance risks ... continued

b) Credit risk ... continued

Credit risk management ...continued

The credit risk in respect of cash balances with banks and deposits with banks are managed via diversification of bank deposits and are only with reputable financial institutions.

The Group continuously monitors the credit quality of the customers based on a credit rating scorecard. Where available, external credit ratings and/or reports on customers are obtained and used. The Group's policy is to deal only with credit worthy counterparties. The credit term ranges between 30 to 60 days. The credit terms for customers as negotiated with customers are subject to an internal approval process which considers the credit rating scorecard. The ongoing credit risk is managed through regular review of aging analysis, together with credit limits per customer.

Loans to customers and receivables consist of a large number of individual customers and in various industries.

The Group continuously monitors defaults of customers and other counterparties, identified either individually or by groups of similar customers, and incorporates this information into its credit risk controls. Where available at reasonable cost, external credit ratings and/or reports on customers and other counterparties are obtained and used.

Loans to customers including loan commitments, investment securities and receivables

The estimation of credit exposure for risk management purposes is complex and requires the use of models, as the exposure varies with changes in market conditions, expected cash flows and the passage of time. The assessment of credit risk of a portfolio of assets entails further estimations as to the likelihood of defaults occurring, of the associated loss ratios and of default correlations between counterparties. The Group measures credit risk through various approaches using Probability of Default (PD), Exposure at Default (EAD) and Loss Given Default (LGD) or a loss rate approach. The approaches used for the purposes of measuring Expected Credit Loss (ECL) under IFRS 9 are outlined in note 5(b) for more details.

Credit risk rating

The Group uses various strategies to grade and assess credit risk of its customers, borrowers and other counterparties. With respect to the counterparties with which it holds investment securities, the Group uses an internal credit risk grading system that reflects its assessment of the probability of default of individual counterparties. The credit grades are calibrated such that the risk of default increases exponentially at each higher risk grade. For example, this means that the difference in the PD between an A and A- rating grade is lower than the difference in the PD between a B and B- rating grade.



Notes to Consolidated Financial Statements

March 31, 2025

(expressed in Eastern Caribbean dollars)

Management of financial and insurance risks ... continued

b) Credit risk ... continued

Credit risk rating ... continued

The Group's internal rating scale and mapping of external ratings are set out below:

			Rating			PD	
Country	Type	Local/Foreign	Caricris	Moody's	S&P	1 year	10 years
St. Kitts and Nevis	Sovereign	Foreign	BBB-	В3	B-	2.435%	
St. Kitts and Nevis	Sovereign	Local	BBB-	В3	B-	2.435%	
St. Kitts and Nevis	Corporate	Local	BBB-	В3	B-	3.163%	
St. Lucia	Sovereign	Local	BBB-	В3	B-	2.435%	
Anguilla	Sovereign	Local	BBB+	В3	B+		2.435%

For loans to customers and receivables, the Group assesses information collected at the time when the loans application or sale transaction is made (such as disposable income, and level of collateral for retail exposures; credit rating) to determine appropriate credit risk/staging for the financial assets. This is supplemented with external data such as credit scoring information on individual institutions, if available. In addition, the models enable expert judgement from management to be fed into the final internal credit rating for each exposure. This allows for considerations which may not be captured as part of the other data inputs into the model.

Expected credit loss measurement

IFRS 9 outlines a 'three-stage' model for impairment based on changes in credit quality since initial recognition as summarised below:

- A financial instrument that is not credit-impaired on initial recognition is classified in 'Stage 1' and has its credit risk continuously monitored by the Group.
- If a significant increase in credit risk ('SICR') since initial recognition is identified, the financial instrument is moved to 'Stage 2' but it is not yet deemed to be credit-impaired.
- If the financial instrument is credit-impaired, the financial instrument is then moved to 'Stage 3'.
- Financial instruments in Stage 1 have their ECL measured at an amount equal to the portion of lifetime expected credit losses that result from default events possible within the next 12 months. Instruments in Stages 2 or 3 have their ECL measured based on expected credit losses on a lifetime
- A pervasive concept in measuring ECL in accordance with IFRS 9 is that it should consider forward looking information.
- Purchased or originated credit-impaired financial assets are those financial assets that are credit impaired on initial recognition. The ECL related to these financial assets is always measured on a lifetime basis (Stage 3).





Notes to Consolidated Financial Statements March 31, 2025

(expressed in Eastern Caribbean dollars)

5 Management of financial and insurance risks ... continued

b) Credit risk ...continued

Expected credit loss measurement ...continued

The following diagram summarises the impairment requirements under IFRS 9 (other than purchased or originated credit-impaired financial assets):

	Change in credit quality since initial recognition					
	Stage 1	Stage 2	Stage 3			
Risk Assessment	Initial recognition or credit risk is considered low	Significant increase in credit risk since initial recognition	Credit-impaired assets			
Expected credit	12-month expected	Lifetime expected credit	Lifetime expected			
losses	credit losses	losses	credit losses			

Maximum exposure to credit risk

Loans to customers

	ECL staging 2025					
	Stage 1	Stage 2	Stage 3	Total		
	\$	\$	\$	\$		
Mortgage loans Vehicle loans Personal loans	57,227,339	1,462,152	4,363,997	63,053,488		
	47,738,516	2,246,321	832,847	50,817,684		
	60,236,085	3,126,664	2,252,420	65,615,169		
Gross carrying amount Loss allowance	165,201,940	6,835,137	7,449,264	179,486,341		
	(688,984)	(205,579)	(3,189,507)	(4,084,070)		
Net carrying amount	164,512,956	6,629,558	4,259,757	175,402,271		

	ECL staging 2024						
	Stage 1	Stage 2	Stage 3	Total			
	\$	\$	\$	\$			
Mortgage loans	50,290,265	4,160,301	4,116,592	58,567,158			
Vehicle loans	38,863,203	2,178,131	553,356	41,594,690			
Promotional loans Personal loans	14,041,596	1,234,978	770,090	16,046,664			
	36,017,823	1,788,430	1,059,223	38,865,476			
Gross carrying amount Loss allowance	139,212,887	9,361,840	6,499,261	155,073,988			
	(771,854)	(382,565)	(2,780,024)	(3,934,443)			
Net carrying amount	138,441,033	8,979,275	3,719,237	151,139,545			



Notes to Consolidated Financial Statements

March 31, 2025

(expressed in Eastern Caribbean dollars)

5 Management of financial and insurance risks ... continued

b) Credit risk ... continued

Expected credit loss measurement ...continued

Maximum exposure to credit risk ...continued

Loans to customers ...continued

The closing balance of the loans to customers loss allowance as at March 31, reconciles with the loans to customers loss allowance opening balance as follows:

	Note	2025 \$	2024 \$
Balance at beginning of period Impairment charge during the period Write-offs for the period	28	3,934,443 294,323 (144,696)	3,478,706 455,737
Balance at end of period	_	4,084,070	3,934,443

During the year ended March 31, 2025, certain loans to customers previously written-off amounting to \$37,458 (fourteen-month period ended March 31, 2024: \$63,040) were recovered (note 28).

Collateral and other credit enhancements

The Group employs a range of policies and practices to mitigate credit risk. The most common of these is accepting collateral for funds advanced. The Group has internal policies on the acceptability of specific classes of collateral or credit risk mitigation. The Group prepares a valuation of the collateral obtained as part of the loan origination process. This assessment is reviewed periodically. The principal collateral types for loans and advances are:

- Mortgages over residential properties
- Bills of sale and assignment of collateral such as motor vehicles and equipment; and
- Charges over financial instruments such as liens on fixed and other deposits.

Debt securities, treasury and other eligible bills are generally unsecured, with the exception of asset-backed securities and similar instruments, which are secured by portfolios of financial instruments.

The Group's policies regarding obtaining collateral have not significantly changed during the reporting period and there has been no significant change in the overall quality of the collateral held by the Group since the prior period.

A portion of the Group's financial assets originated by the mortgage business has sufficiently low 'loan to value' (LTV) ratios, which results in no loss allowance being recognised in accordance with the Group's expected credit loss model. The carrying amount of such financial assets is \$1,028,271 as at March 31, 2025 (2024: \$1,964,709).





Notes to Consolidated Financial Statements

March 31, 2025

(expressed in Eastern Caribbean dollars)

5 Management of financial and insurance risks ... continued

b) Credit risk ... continued

Expected credit loss measurement ...continued

Maximum exposure to credit risk ... continued

Loans to customers ... continued

Collateral and other credit enhancements ...continued

The Group closely monitors collateral held for financial assets considered to be credit-impaired, as it becomes more likely that the Group will take possession of collateral to mitigate potential credit losses. Financial assets that are credit-impaired and related collateral held in order to mitigate potential losses are shown below:

2025

	Gross exposure \$	Impairment allowance \$	Carrying amount	Fair value of collateral held \$
Credit-impaired assets	~	~	*	•
Loans to customers				
Mortgage	4,363,997	(1,112,851)	3,251,146	6,595,599
Vehicle	2,252,420	(1,709,558)	542,862	472,587
Personal	832,847	(367,098)	465,749	
Total credit-impaired assets	7,449,264	(3,189,507)	4,259,757	7,068,186

2024

	Gross exposure \$	Impairment allowance \$	Carrying amount \$	Fair value of collateral held
Credit-impaired assets				
Loans to customers				
Mortgage	4,116,592	(956,277)	3,160,315	7,159,576
Vehicle	1,059,223	(771,315)	287,908	318,310
Promotional	770,090	(763,296)	6,794	· —
Personal	553,356	(289,136)	264,220	
Total credit-impaired assets	6,499,261	(2,780,024)	3,719,237	7,477,886



Notes to Consolidated Financial Statements

March 31, 2025

(expressed in Eastern Caribbean dollars)

5 Management of financial and insurance risks ... continued

b) Credit risk ... continued

Expected credit loss measurement ...continued

Maximum exposure to credit risk ... continued

<u>Loans to customers</u> ...continued

Collateral and other credit enhancements ...continued

The following table shows the distribution of LTV ratios for the Group's credit-impaired loans to customers:

March 31, 2025

	Credit-impaired (Gross carrying amount)							
LTV distribution	Mortgage		Promotional	Personal				
	loans	Vehicle loans	loans	loans				
	portfolio	portfolio	portfolio	portfolio	Total			
	\$	\$	\$	\$	\$			
Lower than 50%	1,855,706	1,529	_	94,056	1,951,291			
50% to 60%	1,058,594	6,610	_	_	1,065,204			
60% to 70%	_	21,604	_	_	21,604			
70% to 80%	_	_	_	_	_			
80% to 90%	_	_	_	_	_			
90% to 100%	158,176	109,756	_	22,930	290,862			
Higher than 100%	1,291,521	693,348	_	2,135,434	4,120,303			
Total	4,363,997	832,847	_	2,252,420	7,449,264			

March 31, 2024

	Credit-impaired (Gross carrying amount)							
LTV distribution	Mortgage	Promotional		Personal				
	loans	Vehicle loans	Loans	loans				
	portfolio	portfolio	portfolio	portfolio	Total			
	\$	\$	\$	\$	\$			
Lower than 50%	1,743,494	3,383	_	93,930	1,840,807			
50% to 60%	1,208,440	26,883	_	_	1,235,323			
60% to 70%	_	11,526	_	56,706	68,232			
70% to 80%	_	23,540	_	_	23,540			
80% to 90%	_	_	_	_	_			
90% to 100%	_	14,310	_	_	14,310			
Higher than 100%	1,164,658	473,714	770,090	908,587	3,317,049			
Total	4,116,592	553,356	770,090	1,059,223	6,499,261			





Notes to Consolidated Financial Statements

March 31, 2025

(expressed in Eastern Caribbean dollars)

5 Management of financial and insurance risks ... continued

b) Credit risk ... continued

Expected credit loss measurement ...continued

Maximum exposure to credit risk ...continued

Loans to customers ... continued

The loss allowance recognised in the period is impacted by a variety of factors, as described below:

- Transfers between Stages 1, 2 or 3 due to financial instruments experiencing significant increases (or decreases) of credit risk or becoming credit-impaired in the period, and the consequent "step up" (or "step down") between 12-month and Lifetime ECL;
- Additional allowances for new financial instruments recognised during the period, as well as releases for financial instruments de-recognised in the period;
- Impact on the measurement of ECL due to changes in PDs, EADs and LGDs in the period, arising from regular refreshing of inputs to models;
- Impacts on the measurement of ECL due to changes made to models and assumptions;
- Discount unwind within ECL due to the passage of time, as ECL is measured on a present value basis; and
- Financial assets derecognised during the period and write-offs of allowances related to assets that were written off during the period.



Notes to Consolidated Financial Statements

March 31, 2025

(expressed in Eastern Caribbean dollars)

Management of financial and insurance risks ... continued

b) Credit risk ... continued

Expected credit loss measurement ...continued

Maximum exposure to credit risk ...continued

Loans to customers ... continued

The following tables further explains changes in the gross carrying amount of the financial assets to help explain their significance to the changes in the loss allowance for the same portfolio as discussed above:

March 31, 2025 Loans to customers Changes in financial assets impacting expected credit losses by stage

	Stage 1 12-month ECL \$	Stage 2 Lifetime ECL \$	Stage 3 Lifetime ECL \$	Total \$
Balance as at April 1, 2024	139,212,887	9,361,840	6,499,261	155,073,988
Transfers:				
Transfers from stage 1 to stage 2	(4,367,643)	3,886,907	_	(480,736)
Transfers from stage 1 to stage 3	(386,696)	_	375,918	(10,778)
Transfers from stage 2 to stage 1	3,991,676	(4,645,247)	_	(653,571)
Transfers from stage 2 to stage 3	_	(966,018)	893,102	(72,916)
Transfers from stage 3 to stage 1	97,043	_	(87,210)	9,833
New financial assets originated or purchased Changes in PDs/LGDs/EADs	67,394,680 (12,773,521)	1,353,173 (263,225)	69,725 (57,981)	68,817,578 (13,094,727)
Financial assets derecognised during the year	(27,966,486)	(1,892,293)	(243,551)	(30,102,330)
Total net changes in loans to customers by stages Write-offs	25,989,053	(2,526,703)	950,003	24,412,353
Balance as at March 31, 2025	165,201,940	6,835,137	7,449,264	179,486,341





Notes to Consolidated Financial Statements March 31, 2025

(expressed in Eastern Caribbean dollars)

5 Management of financial and insurance risks ... continued

b) Credit risk ... continued

Expected credit loss measurement ...continued

Maximum exposure to credit risk ... continued

Loans to customers ... continued

March 31, 2024 Loans to customers

Changes in financial assets impacting expected credit losses by stage

Stage 1 Stage 2 Stage 3

12-month Lifetime Lifetime

	12-month ECL \$	Lifetime ECL \$	Lifetime ECL \$	Total \$
Balance as at February 1, 2023	123,912,624	4,849,543	6,150,217	134,912,384
Transfers:				
Transfers from stage 1 to stage 2	(6,864,526)	6,182,676	_	(681,850)
Transfers from stage 1 to stage 3	(545,287)	_	526,577	(18,710)
Transfers from stage 2 to stage 1	1,326,365	(1,786,903)	_	(460,538)
Transfers from stage 2 to stage 3	_	(412,671)	352,226	(60,445)
Transfers from stage 3 to stage 1	_	_	_	_
New financial assets originated or purchased Changes in PDs/LGDs/EADs	61,955,119 (13,613,678)	1,529,589 (266,726)	56,169 (240,626)	63,540,877 (14,121,030)
Financial assets derecognised during the period	(26,957,730)	(733,668)	(345,302)	(28,036,700)
Total net changes in loans to customers by stages Write-offs	15,300,263	4,512,297	349,044	20,161,604
Balance as at March 31, 2024	139,212,887	9,361,840	6,499,261	155,073,988

Notes to Consolidated Financial Statements

March 31, 2025

(expressed in Eastern Caribbean dollars)

Management of financial and insurance risks ... continued

b) Credit risk ... continued

Expected credit loss measurement ...continued

Maximum exposure to credit risk ... continued

<u>Loans to customers</u> ...continued

The following tables explain the changes in the loss allowance between the beginning and the end of the annual period due to these factors:

March 31, 2025

	Stage 1 12-month	Stage 2 Lifetime	Stage 3 Lifetime	
	ECL	ECL	ECL	Total
	\$	\$	\$	\$
Loss allowance as at April 1, 2024	771,854	382,565	2,780,024	3,934,443
Transfers:				
Transfers from stage 1 to stage 2	_	104,345	_	104,345
Transfers from stage 1 to stage 3	_	_	131,932	131,932
Transfers from stage 2 to stage 1	13,757	_	_	13,757
Transfers from stage 2 to stage 3	_	_	526,799	526,799
Transfers from stage 3 to stage 1	126	_	_	126
New financial assets originated or purchased	333,805	56,949	41,843	432,597
Changes in loss rates/ LGDs/EADs	(232,828)	(251,506)	(167,935)	(652,269)
Financial assets derecognised during the year	(197,730)	(86,774)	(123,156)	(407,660)
Total net profit or loss charge during the				
year	(82,870)	(176,986)	409,483	149,627
Write-offs			_	
Loss allowance as at March 31, 2025	688,984	205,579	3,189,507	4,084,070





Notes to Consolidated Financial Statements

March 31, 2025

(expressed in Eastern Caribbean dollars)

5 Management of financial and insurance risks ... continued

b) Credit risk ... continued

Expected credit loss measurement ...continued

Maximum exposure to credit risk ... continued

<u>Loans to customers</u> ...continued

March 31, 2024

	Stage 1 12-month ECL	Stage 2 Lifetime ECL	Stage 3 Lifetime ECL	Total
	\$	\$	\$	\$
Loss allowance as at February 1, 2023	797,628	208,998	2,472,080	3,478,706
Transfers:				
Transfers from stage 1 to stage 2	(41,849)	246,652	_	204,803
Transfers from stage 1 to stage 3	(4,450)	_	372,272	367,822
Transfers from stage 2 to stage 1	6,210	(52,877)	_	(46,667)
Transfers from stage 2 to stage 3	_	(45,239)	242,100	196,861
Transfers from stage 3 to stage 1	_	_	_	_
New financial assets originated or purchased	389,631	79,692	53,067	522,390
Changes in loss rates/ LGDs/EADs Financial assets derecognised during the	(154,744)	(23,802)	(327,109)	(505,655)
period	(220,572)	(30,859)	(32,386)	(283,817)
Total net profit or loss charge during the period Write-offs	(25,774)	173,567 _	307,944	455,737
Loss allowance as at March 31, 2024	771,854	382,565	2,780,024	3,934,443



Notes to Consolidated Financial Statements

March 31, 2025

(expressed in Eastern Caribbean dollars)

5 Management of financial and insurance risks ... continued

b) Credit risk ... continued

Expected credit loss measurement ...continued

Maximum exposure to credit risk ...continued

<u>Loans to customers</u> ...continued

Write-off policy

The Group writes off financial assets, in whole or in part, when it has exhausted all practical recovery efforts and has concluded there is no reasonable expectation of recovery. Indicators that there is no reasonable expectation of recovery include (i) ceasing enforcement activity and (ii) where the Group's recovery method is foreclosing on collateral and the value of the collateral is such that there is no reasonable expectation of recovering in full.

The Group may write-off financial assets that are still subject to enforcement activity. The outstanding contractual amounts of such assets written off during the year ended March 31, 2025 was \$nil (2024: \$nil).

The Group still seeks to recover amounts it is legally owed in full, but which have been partially written off due to no reasonable expectation of full recovery.

Modification of financial assets

The Group sometimes modifies the terms of loans provided to customers due to commercial renegotiations, or for distressed loans, with a view to maximising recovery. Such restructuring activities include extended payment term arrangements. Restructuring policies and practices are based on indicators or criteria which, in the judgement of management, indicate that payment will most likely continue. These policies are kept under continuous review. Restructuring is most commonly applied to term loans.

The risk of default of such assets after modification is assessed at the reporting date and compared with the risk under the original terms at initial recognition, when the modification is not substantial and so does not result in derecognition of the original asset (see note 5(b) above). The Group monitors the subsequent performance of modified assets. The Group may determine that the credit risk has significantly improved after restructuring, so that the assets are moved from Stage 3 or Stage 2 (Lifetime ECL) to Stage 1 (12-month ECL). This is only the case for assets which have performed in accordance with the new terms for twelve consecutive months or more. The gross carrying amount of such assets held as at March 31, 2025 was \$nil (2024: \$nil).

The Group continues to monitor if there is a subsequent significant increase in credit risk in relation to such assets through the use of specific models for modified assets.



Notes to Consolidated Financial Statements

March 31, 2025

(expressed in Eastern Caribbean dollars)

5 Management of financial and insurance risks ... continued

b) Credit risk ... continued

Expected credit loss measurement ...continued

Maximum exposure to credit risk ...continued

Investment securities

March 31, 2025

Type of investment	Group internal credit rating	Exteri	ıal credit r	ating	Average ECL rate %	Estimated gross carrying amount at default	Loss allowance \$
		Caricris	Moody's	S&P			
Fixed deposits	Stage 1	BBB-	В3	B-	0.5331	28,767,715	153,371
Fixed deposits	Stage 2	BBB+	В3	B+	0.8544	1,083,508	9,257
Corporate bonds Treasury bills and	Stage 1	BBB-	В3	B-	0.7208	27,927,028	201,288
Bonds	Stage 1	BBB-	В3	B-	0.1773	50,323,055	89,225
						108,101,306	453,141

March 31, 2024

Type of investment	Group internal credit rating	Exteri	ıal credit r	ating	Average ECL rate %	gross carrying amount at default	Loss allowance \$
<i>.</i> 1	8	Caricris	Moody's	S&P			
Fixed deposits	Stage 1	BBB-	В3	B-	0.7395	51,478,728	380,666
Fixed deposits	Stage 2	BBB+	В3	B+	5.6583	1,481,497	83,827
Corporate bonds Treasury bills and	Stage 1 Stage 1	BBB-	В3	B-	0.6144	27,744,141	170,456
Bonds	Č	BBB-	B3	В-	0.4929	7,123,238	35,108
						87,827,604	670,057



Notes to Consolidated Financial Statements

March 31, 2025

(expressed in Eastern Caribbean dollars)

Management of financial and insurance risks ... continued

b) Credit risk ... continued

Expected credit loss measurement ...continued

Maximum exposure to credit risk ... continued

Investment securities ... continued

The closing balance of the investment securities loss allowance as at 2025 and 2024 reconciles with the investment securities loss allowance opening balance as follows:

March 31, 2025

	Note	Parent company	Non- controlling interests \$	Total
Balance at beginning of year Loss allowance reversal for the year	28	631,926 (203,787)	38,131 (13,129)	670,057 (216,916)
Balance at end of year	-	428,139	25,002	453,141

March 31, 2024

	Note	Parent company \$	Non- controlling interests \$	Total \$
Balance at beginning of period		784,907	37,287	822,194
Loss allowance reversal for the period	28	(152,981)	844	(152,137)
Balance at end of period		631,926	38,131	670,057



Notes to Consolidated Financial Statements

March 31, 2025

(expressed in Eastern Caribbean dollars)

5 Management of financial and insurance risks ... continued

b) Credit risk ...continued

Expected credit loss measurement ...continued

Receivables

		ECL stagin	ıg	
	Stage 1	Stage 2	Stage 3	Total
	\$	\$	\$	\$
March 31, 2025				
Expected credit loss rate	2.20%	2.72%	100%	
Gross carrying amount	12,010,892	1,164,596	6,089,474	19,264,962
Lifetime expected credit loss	264,422	31,664	6,089,474	6,385,560
March 31, 2024				
Expected credit loss rate	5.14%	2.95%	100%	
Gross carrying amount	13,266,716	1,096,634	7,772,922	22,136,272
Lifetime expected credit loss	682,485	32,340	7,772,922	8,487,747

The closing balance of the receivables loss allowance as at March 31, reconciles with the receivables loss allowance opening balance as follows:

	Note	2025 \$	2024 \$
Balance at beginning of period		8,487,747	10,350,429
Charge of allowance for the period	28	8,556	531,751
Recoveries	28	(599,531)	(206,206)
Transfers to assets under disposal group		_	(21,727)
Written-off during the period	_	(1,511,212)	(2,166,500)
Balance at end of period	_	6,385,560	8,487,747





Notes to Consolidated Financial Statements

March 31, 2025

(expressed in Eastern Caribbean dollars)

Management of financial and insurance risks ... continued

b) Credit risk ... continued

Expected credit loss measurement ...continued

Due from related parties, reinsurance assets and statutory deposits

Due from related parties, reinsurance assets and statutory deposits are financial assets measured at amortised cost and considered to have low credit risk.

In 2025, no loss allowance is recognised as management believes that there is no risk of not collecting those financial assets due to their short-term duration and the counterparties have access to sufficiently highly liquid assets in order to repay the receivable if demanded at the reporting date.

Geographic

Substantially all of the Group's customers are located within St. Kitts and Nevis and the Eastern Caribbean region.

Liquidity risk

Liquidity risk is the risk that the Group might be unable to meet its obligations. The Group manages its liquidity needs by monitoring scheduled debt servicing payments for long-term financial liabilities as well as forecasts of cash inflows and outflows due in day-to-day business. The data used for analysing these cash flows is consistent with that used in the contractual maturity analysis below. Liquidity needs are monitored in various time bands, on a day-to-day and week-to-week basis, as well as on the basis of a rolling 30-day projection. Long-term liquidity needs for a 180-day and a 360-day lookout period are identified monthly. Net cash requirements are compared to available borrowing facilities in order to determine surplus or any shortfalls. This analysis shows that available borrowing facilities are expected to be sufficient over the lookout period.

The Group's objective is to maintain cash and marketable securities to meet its liquidity requirements for 30-day periods at a minimum. This objective was met for the reporting periods. Funding for long-term liquidity needs is additionally secured by credit facilities.

The table below analyses the Group's financial liabilities and assets in relevant maturity groupings based on the remaining period at the reporting date to the contractual maturity date, and represent the contractually undiscounted cash flows:



Notes to Consolidated Financial Statements

March 31, 2025

(expressed in Eastern Caribbean dollars)

5 Management of financial and insurance risks ... continued

c) Liquidity risk ... continued

	Within 1 year \$	Between 1 and 5 years \$	More than 5 years	Total \$
As at March 31, 2025			·	·
Financial liabilities				
Borrowings	24,494,260	8,819,152	14,503,441	47,816,853
Customers' deposits	176,836,231	28,382	5,196,174	182,060,787
Insurance contract liabilities	16,939,362	_	1,604,233	18,543,595
Reinsurance contract liabilities	29,526	722.226	1 204 400	29,526
Accounts payable and other liabilities	43,967,590	723,336	1,304,490	45,995,416
Liabilities included in disposal group	449,407			449,407
Total financial liabilities	262,716,376	9,570,870	22,608,338	294,895,584
Financial assets held to managed				
liquidity risk	167,613,282	115,075,764	59,284,383	341,973,429
Net liquidity gap	(95,103,094)	105,504,894	36,676,045	47,077,845
As at March 31, 2024				
Financial liabilities				
Borrowings	29,665,833	3,054,720	523,978	33,244,531
Customers' deposits	150,145,403	229,000	5,956,114	156,330,517
Insurance contract liabilities	13,496,304	_	1,523,728	15,020,032
Reinsurance contract liabilities	117,693	_	_	117,693
Accounts payable and other liabilities	41,695,790	862,958	1,387,357	43,946,105
	456,013	_	_	456,013
Liabilities included in disposal group	815,997	_	_	815,997
Total financial liabilities	236,393,033	4,146,678	9,391,177	249,930,888
Financial assets held to managed				
liquidity risk	163,081,961	81,368,691	53,598,261	298,048,913
Net liquidity gap	(73,311,072)	77,222,013	44,207,084	48,118,025

d) Insurance risk

The risk under any one insurance contract is the possibility that the insured event occurs and the uncertainty of the amount of the resulting claim. By the very nature of an insurance contract, this risk is random and therefore unpredictable.

To limit the Group's exposure to potential loss on an insurance policy, the Group cedes certain levels of risk to a reinsurer. The Group selects reinsurers which have a well-established capability to meet their contractual obligations and which generally have high credit ratings.

For its property risks, the Group uses excess of loss catastrophe reinsurance treaties to obtain reinsurance coverage. Catastrophe reinsurance is obtained for multiple claims arising from one event or occurring within a specified time period. However, treaty limits may apply and may expose the insurer to further claims exposure.



Notes to Consolidated Financial Statements

March 31, 2025

(expressed in Eastern Caribbean dollars)

5 Management of financial and insurance risks ... continued

d) Insurance risk ... continued

For a portfolio of insurance contracts where the theory of probability is applied to pricing and provisioning, the principal risk that the Group faces under its insurance contracts is that the actual claims and benefits payments exceed the carrying amount of the insurance liabilities. This could occur because of the frequency or severity of claims and if benefits payments are greater than estimated. Insurance events are random and the actual number and amount of claims and benefits will vary from year to year from the estimate.

The concentration of insurance risk for the insurance subsidiary before and after reinsurance by risk category is summarised below, with reference to the carrying amount of the liability for incurred claims arising from insurance contracts issued and the asset for incurred claims arising from reinsurance contracts held.

	Insurance contracts issued	Iarch 31, 2025 Reinsurance contracts held \$	Net \$	Insurance contracts issued \$	Aarch 31, 2 Reinsurai contra h	nce
Type of risk						
Motor	11,963,306	(5,876,345)	6,086,961	5,137,483	(327,1	68) 4,810,315
Liability	918,410	(606,885)	311,525	826,758	(571,4	
Property	545,301	5,306	550,607	4,796,947	(3,901,4	
Marine	126,880	_	126,880	132,068		132,685
Travel	8,335	_	8,335	10,589		- 10,589
Miscellaneous	228	_	228	3,141		- 3,141
	13,562,460	(6,477,924)	7,084,536	10,906,986	(4,799,4	425) 6,107,561
					2025 \$	2024 \$
Insurance contracts issued Present value of future cash flows Risk adjustment for non-financial risk					905,460 657,000	10,402,986 504,000
				13,	562,460	10,906,986
Reinsurance contra Estimates of present Risk adjustment for	t value of future				152,924 325,000	4,573,425 226,000
				6,	477,924	4,799,425

i) Property insurance

Property insurance contracts are underwritten using the following main risk categories: fire, business interruption, weather damage and theft.





Notes to Consolidated Financial Statements

March 31, 2025

(expressed in Eastern Caribbean dollars)

5 Management of financial and insurance risks ... continued

- d) Insurance risk ... continued
 - i) Property insurance ...continued

Frequency and severity of claims

For property insurance contracts, climatic changes may give rise to more frequent and severe extreme weather events (for example, flooding, hurricanes, earthquakes, etc.), and may increase the frequency and severity of claims and their consequences. The Group manages these risks through its underwriting strategy, adequate reinsurance arrangements and proactive claims handling. The Group has the right to re-price the risk on renewal. It also has the ability to impose deductibles and reject fraudulent claims. These contracts are underwritten by reference to the commercial replacement value of the properties and contents insured, and claim payment limits are always included to cap the amount payable on occurrence of the insured event. Cost of rebuilding properties, of replacement or indemnity for contents and time taken to restart operations for business interruption are the key factors that influence the level of claims under these policies. The greatest likelihood of significant losses on these contracts arises from fire, hurricane and earthquake damage. The Group has reinsurance cover for such damage to limit losses to \$500,000 in any one occurrence, per individual property risk.

Sources of uncertainty in the estimation of future claim payments

Claims on property contracts are payable on a claims-occurrence basis. The Group is liable for all insured events that occurred during the term of the contract even if the loss is discovered after the end of the contract term. There are several variables that affect the amount and timing of cash flows from these contracts. The compensation paid on these contracts is the monetary awards granted for property damage caused by insured perils as stated in the contract of insurance.

The estimated costs of claims include direct expenses to be incurred in settling claims. The Group takes all reasonable steps to ensure that it has appropriate information regarding its claims exposures. Property claims are less sensitive as the shorter settlement period for these claims allows the Group to achieve a higher degree of certainty about the estimated cost of claims. However, given the uncertainty in establishing claims provisions, it is likely that the final outcome will prove to be different from the original liability established. The liability for these contracts comprises a provision for incurred but not reported (IBNR) and a provision for reported claims not yet paid (outstanding claims) at the reporting date.

ii) Casualty insurance

The Group's casualty insurance is motor, marine and liability insurance.

Frequency and severity of claims

The frequency and severity of claims can be affected by several factors. The most significant is the number of cases coming to Court that have been inactive or latent for a long period of time. Estimated inflation is also a significant factor due to the long period required to settle these cases. The Group manages these risks through its underwriting strategy, adequate reinsurance arrangements and proactive claims handling.

Underwriting limits are in place to enforce appropriate risk selection criteria. For example, the Group has the right not to renew individual policies, it can impose deductibles and it has the right to reject the payment of a fraudulent claim. Furthermore, the Group's strategy limits the total exposure to the Group by the use of reinsurance treaty arrangements. The reinsurance arrangements include excess of loss cover. The effect of such reinsurance arrangements is that the Group should not suffer total net insurance loss of more than \$200,000 per risk for casualty insurance.

Notes to Consolidated Financial Statements

March 31, 2025

(expressed in Eastern Caribbean dollars)

5 Management of financial and insurance risks ... continued

- d) Insurance risk ... continued
 - ii) Casualty insurance ...continued

Sources of uncertainty in the estimation of future claim payments

Claims on casualty contracts are payable on a claims-occurrence basis. The Group is liable for all insured events that occurred during the term of the contract even if the loss is discovered after the end of the contract term. As a result, casualty and financial risk claims are settled over a longer period of time. There are several variables that affect the amount and timing of cash flows from these contracts. These mainly relate to the inherent risks of the business activities carried out by individual contract holders and the risk management procedures they adopted. The compensation paid on these contracts is the monetary awards granted for bodily injury suffered by employees (for employers' liability covers). Such awards are lump-sum payments that are calculated as the present value of the lost earnings and rehabilitation expenses that the injured party will incur because of the accident.

The estimated cost of claims includes direct expenses to be incurred in settling claims, net of the expected subrogation value and other recoveries. The Group takes all reasonable steps to ensure that it has appropriate information regarding its claims exposures. However, given the uncertainty in establishing claims provisions, it is likely that the final outcome will prove to be different from the original liability established. The liability for these contracts comprises a provision for claims incurred but not reported (IBNR) and a provision for reported claims not yet paid (outstanding claims) and a provision for unexpired risks at the reporting date. The Group's IBNR loss reserves are derived using the paid loss development estimation method (triangular method). Each business class IBNR was calculated using claims data and loss history. The quantum of casualty claims is particularly sensitive to the level of Court awards and to the development of legal precedent on matters of contract and tort.

iii) Reinsurance contracts

Sources of uncertainty in the estimation of future claim payments

Claims on reinsurance contracts are payable on a claims-occurrence basis. The Group is liable for all insured events that occurred during the term of the contract even if the loss is discovered after the end of the contract term. The provision for outstanding claims is subject to the risk that actual claims settlement may be less than or exceed the amount reserved. Particular attention is given to those situations where the funds dedicated to future claims payments may be inadequate. The estimated costs of claims include direct expenses to be incurred in settling claims. The Group takes all reasonable steps to ensure that it has appropriate information regarding its claims exposures. However, given the uncertainty in establishing claims provisions, it is likely that the final outcome will prove to be different from the original liability established. The liability for these contracts comprises a provision for incurred but not reported (IBNR) and a provision for reported claims not yet paid (outstanding claims) at the reporting date. The Group engages an actuary to ensure that its loss reserves for claims incurred but not reported are adequate. The Actuary uses a range of well-established actuarial methods for this purpose and determines the minimum required provision using a weighted average.





Notes to Consolidated Financial Statements

March 31, 2025

(expressed in Eastern Caribbean dollars)

5 Management of financial and insurance risks ... continued

d) Insurance risk ... continued

iv) Life insurance contracts

The nature and extent of risks arising from life insurance contracts as of 2025 and 2024 are as follows:

Concentration of life insurance risk

Gross individual life insurance benefit insured per life policy as at 2025 and 2024 is as follows:

Range	2025	2024
\$0 - \$200,000	82%	78.5%
\$200,001 - \$400,000	18%	21.5%

The risk is concentrated in the first 2 categories.

Net individual life insurance benefit insured for life policies within the range of 0 - 200,000 per policy as at March 31, 2025 is 100% (2024: 100%).

Comparison of actual and expected claims of life insurance risk

The disclosure about claims development relates to the period when the earliest material claim arose for which there is still uncertainty about the amount and timing of the claims payments. As at March 31, 2025 and 2024, the Group's comparison of actual and expected claims is shown below.

		2025	2	2024
Year	Actual claims \$	Expected claims \$	Actual claims \$	Expected claims
2010				
2010	45,000	106,000	45,000	106,000
2011	93,000	103,000	93,000	103,000
2012	8,000	98,000	8,000	98,000
2013	_	93,000	_	93,000
2014	_	87,000	_	87,000
2015	_	82,000	_	82,000
2016	_	78,000	_	78,000
2017	50,000	74,000	50,000	74,000
2018	71,000	54,000	71,000	54,000
2019	147,000	67,000	147,000	67,000
2020	_	56,000	_	56,000
2021	95,000	46,000	95,000	46,000
2022	_	43,000	_	43,000
2023	90,000	41,000	90,000	41,000
2024	_	37,000	_	37,000
2025	_	38,000	_	38,000



Notes to Consolidated Financial Statements

March 31, 2025

(expressed in Eastern Caribbean dollars)

5 Management of financial and insurance risks ... continued

- d) Insurance risk ... continued
 - iv) Life insurance contracts ... continued

Maturity profile of life insurance risk

The following table sets out the carrying amounts of insurance and reinsurance contracts expected to be settled more than 12 months after the reporting date.

	2025	2024
	\$	\$
Insurance contract liabilities	949,417	925,551

v) Claims development

The Group employs loss (claims) development tables as a means of measuring actual claims compared with previous estimates. Claims are typically resolved within one year and are assessed on a case-by-case basis. The claims that tend to extend beyond one year are normally from the Accident line of business and to a lesser extent, the Motor line.





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St. Kitts Nevis Anguilla Trading and Development Company Limited

Notes to Consolidated Financial Statements March 31, 2025

(expressed in Eastern Caribbean dollars)

5 Management of financial and insurance risks ... continued

d) Insurance risk ... continued

v) Claims development ... continued

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	Gross of reinsurance basis
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	Gross

Gross of remourance dasis												Ī
					Tot	Total all insurance risks	ırance ri	sks				
Accident year (\$'000)	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	Total
Estimate of ultimate claims costs												Ī
-At end of accident year	1	1	1	5,000	3,777	5,338	4,683	3,695	16,706	3,769	4,518	I
-One year later	I	I	2,938	4,440	3,498	4,124	4,471	3,321	18,716	3,152	ı	I
-Two years later	ı	7,636	2,896	4,403	3,279	3,790	4,553	3,497	18,563	ı	I	I
-Three years later	3,129	7,610	2,899	4,272	3,082	3,727	4,536	3,375	I	I	I	I
-Four years later	3,152	7,605	2,853	2,527	3,148	3,636	4,450	1	I	I	I	I
-Five years later	3,170	7,624	2,689	2,499	2,921	4,197	I	I	I	I	I	I
-Six years later	3,028	7,414	2,643	2,392	5,165	I	I	I	I	I	I	I
-Seven years later	3,074	7,434	2,566	2,288	I	I	I	I	I	I	I	I
-Eight years later	3,033	7,372	2,536	I	1	I	I	I	I	I	I	I
-Nine years later	2,988	7,373	1	1	1	I	I	I	1	I	I	1
-Ten years later	2,989	I	I	I	I	I	I	I	I	I	I	I
Current estimate of claims	2,989	7,373	2,536	2,288	5,165	4,197	4,450	3,375	18,563	3,152	4,638	58,726
Cumulative payments to date	2,989	7,373	2,377	2,276	2,458	3,181	3,183	2,556	18,044	2,256	1,170	47,863
Claims liabilities recognized	1	Ι	159	12	2,707	1,016	1,267	819	968	519	3,468	10,863
10-year gross claims liability												10,863
Liability in respect of prior years												36
Rounding												1006
Total all accident years												
Undiscounted future cash flow (excl. ULAE)												11,905
Unpaid unallocated loss adjustment expense (ULAE)	ULAE)											1,203
Effect of discounting												(821)
Risk adjustment												460
Payables												815
Insurance pre-recognition cash flows assets												١,
Total LIC for insurance contracts issued												13,562





Notes to Consolidated Financial Statements

March 31, 2025

(expressed in Eastern Caribbean dollars)

5 Management of insurance and financial risks ... continued

d) Insurance risk ... continued

v) Claims development ... continued

Net of reinsurance basis												
Accident year (\$'000)	2014	2015	2016	2017	Total a 2018	ıll insura 2019	Total all insurance risks 2018 2019 2020	2021	2022	2023	2024	Total
Estimate of ultimate claims costs									;			
-At end of accident year	3,767	2,714	3,162	3,095	3,777	4,692	4,173	3,867	3,611	3,435	3,285	I
-One year later	3,151	2,531	2,938	2,670	3,251	3,758	3,680	3,272	3,848	2,812		I
-Two years later	3,126	2,386	2,895	2,633	3,135	3,462	3,743	3,359	3,693	I	I	I
-Three years later	3,129	2,361	2,898	2,502	2,920	3,440	3,726	3,237	I	I	Ι	I
-Four years later	3,153	2,356	2,853	2,488	3,002	3,384	3,640	I	I	I	I	I
-Five years later	3,147	2,374	2,689	2,475	2,921	3,435	1	I	Ι	I	I	I
-Six years later	3,005	2,165	2,643	2,392	2,906	Ι	1	I	Ι	I	I	I
-Seven years later	3,051	2,185	2,563	2,288	Ι	Ι	1	I	Ι	I	I	I
-Eight years later	3,010	2,123	2,536	I	I	I	1	I	I	I	I	I
-Nine years later	2,989	2,123	I	I	I	I	1	I	I	I	I	I
-Ten years later	2,989	I	I	I	I	I	I	I	I	I	I	
Current estimate of claims	2,989	2,123	2,536	2,288	2,906	3,435	3,640	3,237	3,693	2,812	3,285	32,944
Cumulative payments to date	2,989	,12	2,377	2,276	2,430	2,929	2,883			2,176	1,128	27,040
Claims liabilities recognized	1	I	159	12	476	909	757	682	519	989	2,157	5,904
10-year net claims liability Liability in respect of prior years												5,904 36
Rounding												_
Total all accident years												
Undiscounted future cash flow (excl. ULAE)												5,941
Unpaid unallocated loss adjustment expense (ULAE)	ILAE)											353
Effect of discounting												$(\tilde{2}\tilde{6}\tilde{7})$
Risk adjustment												315
rayables Insurance pre-recognition cash flows assets												485
Total I I for incinence contracts beld	IC for re	วนธมเเจนห	ocutrac	te hold								7 085
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Notes to Consolidated Financial Statements

March 31, 2025

(expressed in Eastern Caribbean dollars)

5 Management of financial and insurance risks ... continued

e) Fair value of financial assets and liabilities

Fair value is the arm's length consideration for which an asset could be exchanged or a liability settled, between knowledgeable, willing parties, who are under no compulsion to act and is best evidenced by a quoted market price, if one exists.

Determination of fair value

The following methods and assumptions have been used to estimate the fair value of each class of financial instruments for which it is practical to estimate a value:

Short-term financial assets and liabilities

The carrying value of these financial assets and liabilities is a reasonable estimate of their fair value because of the short maturity of these instruments. Short-term financial assets are comprised of cash and cash equivalents, loans to customers, receivables reinsurance contract assets and due from related parties. Short-term financial liabilities are comprised of customers' deposits, insurance liabilities, accounts payable and other liabilities and due to related parties.

Long-term financial assets

The fair value of long-term financial assets which are not quoted in an active market is based on discounted cash flows using the interest rate for new financial assets with the same characteristics and maturities.

Financial assets at FVOCI

Fair value is based on quoted market prices. Where these are not available, fair value is assumed to approximate cost.

Borrowings and deposits

The estimated fair value of deposits with no stated maturity, which includes non-interest bearing deposits, is the amount repayable on demand.

The estimated fair value of fixed-interest bearing deposits and other borrowings not quoted in an active market is based on discounted cash flows using interest rates for new debts with similar remaining maturity.



Notes to Consolidated Financial Statements

March 31, 2025

(expressed in Eastern Caribbean dollars)

5 Management of financial and insurance risks ... continued

e) Fair value of financial assets and liabilities ... continued

The table below summarises the carrying amounts and fair values of the Group's financial assets and liabilities:

	Carryin	Carrying value	Fair value	
Financial assets	2025 \$	2024 \$	2025 \$	2024 \$
Cash and cash equivalents	27,947,480	30,271,020	27,947,480	30,271,020
Investment securities Loans to customers	175,402,271	151,139,545	175,402,271	151,139,545
Receivables	12,879,402	13,648,525	12,879,402	13,648,525
Insurance contract assets	19	17,975	19	17,975
Reinsurance contract assets	7,657,521	5,879,200	7,657,521	5,879,200
Statutory deposits	3,447,920	2,935,774	3,447,920	2,935,774
Due from related parties	229,105	1	229,105	1
	335,211,883	291,049,586	335,211,883	291,049,586
Financial liabilities				
Borrowings	42,535,801	32,637,837	42,535,801	32,637,837
Customers' deposits	179,481,474	154,098,555	179,481,474	154,098,555
Insurance contract liabilities	18,543,595	15,020,032	18,543,595	15,020,032
Reinsurance contract liabilities	29,526	117,693	29,526	117,693
Accounts payable and other liabilities	41,296,789	43,068,016	41,296,789	43,068,016
Due to related parties	1	456,013	1	456,013





245,398,146

281,887,185

245,398,146

281,887,185

Notes to Consolidated Financial Statements

March 31, 2025

(expressed in Eastern Caribbean dollars)

5 Management of financial and insurance risks ... continued

f) Fair value hierarchy

Fair value measurement of financial assets

IFRS 7 specifies a hierarchy of valuation techniques based on whether the inputs to those valuation techniques are observable or unobservable. Observable inputs reflect market data obtained from independent sources; unobservable inputs reflect the Group's market assumptions. These two types of inputs have created the following fair value hierarchy:

- Level 1: Quoted prices in active markets for identical assets and liabilities. This level includes equity securities and debt instruments listed on exchanges.
- Level 2: Inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly (that is, as prices) or indirectly (that is, derived from prices).
- Level 3: Inputs for the assets or liabilities that are not based on observable market data. This level includes equity investments and debt instruments with significant unobservable components.

The hierarchy requires the use of observable market data when available. The Group considers relevant and observable market prices in valuations where possible.

	Note	Level 1 \$	Level 2 \$	Level 3 \$	Total \$
Financial assets – 2025 Financial assets at FVOCI	8		3,864,744	2,761,511	6,626,255
Financial assets – 2024 Financial assets at FVOCI	8	20,628	3,883,230	2,186,261	6,090,119

There were no any transfers in or out of level 1, 2 and 3 in both periods.

The Group's finance team performs valuation of financial assets at FVOCI for financial reporting purposes and reports directly to the Group's Finance Director. Discussion of valuation process and result are held between the Group's Finance Director and finance team at least quarterly, in line with the Group's quarterly reporting periods.

The market value of level 1 and 2 are derived from the trade reports of the listed equity securities in the Eastern Caribbean Securities Exchange.

The main level 3 inputs used by the Company are derived and evaluated as follows:

- Weighted average cost of capital was used since the capital asset pricing model used for the determination of the cost of equity, assumes a market premium which we were unable to calculate; and
- Earnings growth factors for unlisted equity security are estimated based on market information for similar types of companies. In the absence of reliable information on the growth of dividends moving forward, the growth rate was assumed to be zero so as not to distort the results of the computation with an assumption.



Notes to Consolidated Financial Statements

March 31, 2025

(expressed in Eastern Caribbean dollars)

5 Management of financial and insurance risks ... continued

f) Fair value hierarchy ... continued

Fair value measurement of non-financial assets

The following table shows the Levels within the hierarchy of non-financial assets measured at fair value on a recurring basis:

	Level 1 \$	Level 2 \$	Level 3 \$	Total \$
Land and buildings – March 31, 2025		20,960,000	69,790,000	90,750,000
Land and buildings – March 31, 2024	_	17,849,519	62,825,762	80,675,281

Fair value of the Group's main property assets is estimated based on appraisals performed by independent, professionally-qualified property valuers. The significant inputs and assumptions are developed in close consultation with management. The valuation processes and fair value changes are reviewed by the Board of Directors at each reporting date.

The appraisal was carried out using a market approach that reflects observed prices for recent market transactions for similar properties and incorporates adjustments for factors specific to the land in question, including plot size, location and current use.

Land and buildings were revalued in March 2025 and difference between the carrying amounts of land and buildings and the fair values are recognised as a revaluation loss or surplus either in the consolidated statement of income or consolidated statement of other comprehensive income (see notes 16 and 24).

g) Capital risk management

The Group maintains a level of capital that is sufficient to meet several objectives, including its ability to continue as a going concern in order to provide returns and benefits for shareholders and to maintain an acceptable total debt-to-capital ratio to provide access to adequate funding sources to support current operations and the fulfillment of its strategic plan.

Total net debt includes bank loans and long-term debt less cash and cash equivalents. The Group's capital includes total net debt and equity. As at March 31, 2025, the Group's net debt amounted to \$14,588,321 (2024: \$2,366,817), while its equity amounted to \$227,256,261 (2024: \$206,373,639).

The Group manages its capital structure and makes adjustments in light of changes in activities, economic conditions and the risk characteristics of the underlying assets. In order to maintain or adjust its capital structure, the Group may issue new shares, adjust the amount of dividends paid to shareholders or sell assets to reduce debt.



Notes to Consolidated Financial Statements

March 31, 2025

(expressed in Eastern Caribbean dollars)

5 Management of financial and insurance risks ... continued

g) Capital risk management ... continued

In accordance with Section 3 of the Insurance Act of 2009 of St. Kitts and Nevis (the "Act"), the insurance subsidiary, TDC Insurance Company Limited, is required to have a minimum share capital of \$2,000,000 fully paid up in cash. Further, Section 23 of the Act requires the insurance subsidiary to deposit an amount of \$1,000,000 for long term insurance and no less than \$500,000 for motor vehicle insurance with the Registrar or that the interest of the Registrar in respect of any prescribed asset be duly registered with the Eastern Caribbean Central Securities Registry. The statutory deposits prior to intercompany balance elimination in the amount of \$4,932,413 (2024: \$4,420,267) in the form of term deposits and bonds are currently held by the insurance subsidiary to satisfy the above requirement.

In St. Kitts and Nevis, the solvency criteria prescribed by Section 54 (c) of the Act states that a registered insurance company carrying on both long-term insurance and general insurance business, shall be deemed to be insolvent, if the excess of its total assets over its total liabilities is less than the greater of the following amounts:

- i) \$500,000; or
- ii) 20% of its premium income in respect of the general insurance business in its last preceding financial year and 5% of the long-term life insurance liabilities as at the end of the reporting period.

	2025	2024
General insurance business 20% of net premium income of the preceding year (2025: \$10,815,822: 2024: \$9,647,330) Long-term insurance business	\$ 2,163,104	\$ 1,929,466
5% of life policyholders' benefits of the current year (2025: \$1,132,980; 2024: \$1,523,630)	58,649	76,182
	2,221,753	2,005,648
Compliance with the minimum margin of solvency is determ	ined as follows:	
	2025 \$	2024 \$
Total assets Total liabilities		
1 0 441 455 45	\$ 68,463,927	\$ 64,984,277
Total liabilities	\$ 68,463,927 (14,132,086)	\$ 64,984,277 (12,798,815)

The margin of solvency was met and exceeded by the insurance subsidiary in 2025 and 2024.



Notes to Consolidated Financial Statements

March 31, 2025

(expressed in Eastern Caribbean dollars)

5 Management of financial and insurance risks ... continued

g) Capital risk management ... continued

In accordance with Section 3 of the Insurance Act of 2014 (the "Act"), the reinsurance subsidiary is required to have a minimum share capital of \$540,000 fully paid up in cash. Further, Section 8 of the Act requires the reinsurance subsidiary to deposit an amount at least equal to the total of its unearned premium reserves and outstanding claims reserves at a domestic bank in Anguilla. As at March 31, 2025, unearned premiums and outstanding claims amounted to \$2,940,428 (2024: \$3,049,890) and \$4,632,982 (2024: \$3,607,947), respectively. Term deposits held at domestic banks in Anguilla amounted to \$1,095,068 as at March 31, 2025 (2024: \$1,460,090) and term deposits of \$17,484,297 (2024: \$15,456,804) to satisfy the above requirement.

In Anguilla, the solvency criteria prescribed by Section 48 of the Financial Services Act states that a registered insurance company other than one carrying on long-term business, shall be deemed to be insolvent, if the excess of its total assets over its total liabilities is less than the greater of the following amounts:

- i) the minimum amount of paid up capital; and
- ii) where the Net Retained Annual Premium (NRAP) of the Company does not exceed US\$5,000,000, 20% of Net Retained Annual Premium.

General insurance business	2025 \$	2024 \$
20% of net premium income (2025: \$4,070,666; 2024: \$4,309,922)	814,133	861,984
Compliance with minimum margin of solvency is determine	ned as follows:	
	2025 \$	2024 \$
Total assets Total liabilities	36,935,029 (5,777,550)	29,891,149 (3,185,178)
Margin of solvency	31,157,479	26,705,971
Required minimum margin of solvency	(540,000)	(540,000)
Margin of solvency in excess of requirement	30,617,479	26,165,971

The margin of solvency was met and exceeded by the reinsurance subsidiary in 2025 and 2024.



Notes to Consolidated Financial Statements

March 31, 2025

(expressed in Eastern Caribbean dollars)

5 Management of financial and insurance risks ... continued

g) Capital risk management ... continued

Capital adequacy and the use of regulatory capital of the finance subsidiary are constantly monitored by the Board of Directors. The ECCB requires all financial institutions under its jurisdiction to hold the minimum level of regulatory capital of \$5,000,000.

The finance subsidiary regulatory capital as managed by management is divided into two tiers:

- Tier 1 Capital: share capital, retained earnings and reserves created by appropriation of retained earnings.
- Tier 2 Capital: qualifying subordinated loan capital, collective impairment allowance and unrealised gains arising on the fair valuation of security instruments held as available for sale.

The table below summarises the composition of regulatory capital of the finance subsidiary for the twoyear presentation. During those two years, the finance subsidiary complied with all of the statutory capital requirements with which it must comply.

	2025 \$	2024 \$
	Ψ	J.
Tier 1 capital		
Share capital	12,000,000	12,000,000
Statutory reserve	10,203,637	9,217,422
Other reserves	4,344,376	4,050,219
Retained earnings	23,661,318	19,969,398
Total qualifying Tier 1 capital	50,209,331	45,237,039
Tier 2 capital		
Accumulated impairment allowance	4,084,070	3,934,443
Total regulatory capital	54,293,401	49,171,482

6 Segment reporting

Management currently identifies the Group's product and service lines as its operating segments. These operating segments are monitored by the Group's Chief Executive Officer (the chief operating decision maker) and strategic decisions are made on the basis of segment operating results.

Operating segments are combined below under the "Other" segment. These are rentals and hire purchase, airline agents, real estate development and shipping services.



Notes to Consolidated Financial Statements

March 31, 2025

(expressed in Eastern Caribbean dollars)

Segment reporting ... continued

Segment information for the reporting period is as follows:

Year ended March 31, 2025	General trading	Insurance \$	Financing	Other \$	Eliminations \$	Total \$
Revenue From external customers: Revenue Net interest income Other income Insurance service results Net insurance financial results From other segments	117,989,944 716,294 7,598,308 - 16,369,411	2,136,855 2,976,402 5,223,215 33,125 1,805,569	9,672,639 1,632,474 - 32,452	9,358,384 (66,696) 1,018,523 - 159,363	- (505,826) - - (18,366,795)	127,348,328 12,459,092 12,719,881 5,223,215 33,125
Cost of sales	142,673,957 (98,909,539)	12,175,166	11,337,565	10,469,574 (1,515,606)	(18,872,621) 12,630,361	157,783,641 (87,794,784)
Gross profit	43,764,418	12,175,166	11,337,565	8,953,968	(6,242,260)	69,988,857
Employee costs General and administrative expenses Depreciation and amortisation Decline in value of inventory Finance charges, net Revaluation loss reversal Share of income on associated companies	(19,848,232) (16,064,311) (4,378,699) (3,733,595)	(1,176,250) (603,032) (350,086) - 309,329 681,362	(2,512,618) (1,661,369) (539,341) - (307,883)	(3,248,904) (2,944,536) (687,027) (1,064,665) (28,062)	2,071,951 2,564,925 1,557,338 - 648,529 - 2,071,951	(26,783,993) (18,708,323) (4,397,815) (1,064,665) (3,111,682) 681,362 2,071,951
Segment profit/(loss) before income tax	(44,024,837) (260,419)	(1,138,677) 11,036,489	(5,021,211) (6,316,354	(7,973,194) 980,774	6,844,754	(51,313,165) 18,675,692
Segment liabilities	110,372,886	19,905,114	195,948,656	15,476,025	(47,597,469)	294,105,212





Notes to Consolidated Financial Statements March 31, 2025

(expressed in Eastern Caribbean dollars)

6 Segment reporting ... continued

Fourteen-month period ended March 31, 2024	General trading	Insurance \$	Financing \$	Other \$	Eliminations \$	Total \$
Revenue						
From external customers:						
Revenue	129,341,034	I	I	8,229,541	I	137,570,575
Net interest income	951,531	1,670,155	8,946,696	(77,955)	I	11,490,427
Net insurance financial results	I	24,065	I	1	I	24,065
Insurance service results	I	6,100,318	I	I	I	6,100,318
Other income	8,269,976	3,421,882	1,395,041	1,165,667	(1,479,079)	12,773,487
From other segments	18,094,287	1,817,489	51,118	316,744	(20,279,638)	1
	156,656,828	13,033,909	10,392,855	9,633,997	(21,758,717)	167,958,872
Cost of sales	(110,069,892)	I	I	(2,084,172)	16,008,323	(96,145,741)
Gross profit	46,586,936	13,033,909	10,392,855	7,549,825	(5,750,394)	71,813,131
Employee costs	(21,557,905)	(1,372,389)	(2,335,986)	(3,273,630)	5,737	(28,534,173)
General and administrative expenses	(17,052,437)	(1,901,088)	(1,759,408)	(3,756,504)	3,873,613	(20,595,824)
Depreciation and amortisation	(5,232,216)	(307,521)	(563,164)	(683,471)	2,093,127	(4,693,245)
Finance charges, net	(4,034,344)	420,032	(251,208)	146,293	651,799	(3,061,428)
Share of income on associated companies	1	1	1	1	834,845	834,845
	(47,876,902)	(3,160,966)	(4,909,766)	(7,567,312)	7,465,121	(56,049,825)
Segment profit/(loss) before income tax	(1,289,966)	9,872,943	5,483,089	(17,487)	1,714,727	15,763,306
Segment assets	205,574,314	94,879,948	213,802,905	29,978,987	(84,973,181)	459,262,973
Segment liabilities	101,412,471	15,988,515	168,565,866	13,832,682	(46,910,200)	252,889,334





Notes to Consolidated Financial Statements

March 31, 2025

(expressed in Eastern Caribbean dollars)

6 Segment reporting ... continued

The totals presented above for the Group's operating segments reconcile to the financial figures as presented in the consolidated statement of financial position and consolidated statement of income.

Major customers

The Group does not have a single external customer from which sales revenue generated amounted to 10% or more of the total revenue of the Group.

7 Cash and cash equivalents

	2025 \$	2024 \$
Cash at banks Treasury bills and term-deposits Cash on hand	20,383,716 7,526,959 36,805	11,554,257 18,677,228 39,535
	27,947,480	30,271,020

Cash at banks is held with several local commercial banks in non-interest-bearing current accounts. The amounts held in these accounts facilitate the short-term commitments and day-to-day operations of the Group.

Treasury bills and term-deposits

Treasury bills and term-deposits are held with Government of St. Vincent and the Grenadines, St. Kitts and Nevis, United Statements of America and local commercial banks, respectively, with original terms to maturity of three months or less. The interest rate on local treasury bills is 4.0% per annum (2024: 4.0%) while the interest rate on short-term deposits is 1% per annum (2024: 1%). The interest rate on US treasury bills is 5% per annum.



Notes to Consolidated Financial Statements

March 31, 2025

(expressed in Eastern Caribbean dollars)

8 Investment securities

	2025 \$	2024 \$
Financial assets at FVOCI		
Quoted securities	3,864,744	3,903,858
Unquoted securities	2,761,511	2,186,261
	6,626,255	6,090,119
Amortised cost		
Government treasury bills and bonds	49,643,671	16,340,455
Fixed deposits	29,448,217	42,806,826
Corporate bonds	27,550,000	27,550,000
	106,641,888	86,697,281
Interest receivable	1,459,418	1,130,323
	108,101,306	87,827,604
Allowance for impairment	(453,141)	(670,057)
	107,648,165	87,157,547
	114,274,420	93,247,666
Current	87,412,222	85,876,010
Non-current	26,862,198	7,371,656
	114,274,420	93,247,666

The movement in investment securities may be summarised as follows:

	Note	Amortised cost	Financial assets at FVOCI \$	Total \$
Balance at January 31, 2023		91,975,117	6,895,554	98,870,671
Additions		31,295,759	_	31,295,759
Redemptions		(36,328,362)	(91,513)	(36,419,875)
Movement in interest receivable		62,896		62,896
Fair value losses		_	(713,922)	(713,922)
Impairment reversals	28	152,137		152,137
Balance at March 31, 2024		87,157,547	6,090,119	93,247,666
Additions		46,057,895	_	46,057,895
Redemptions		(26,113,288)	_	(26,113,288)
Movement in interest receivable		329,095	_	329,095
Fair value gains		_	536,136	536,136
Impairment reversals	28	216,916		216,916
Balance at March 31, 2025		107,648,165	6,626,255	114,274,420



Notes to Consolidated Financial Statements

March 31, 2025

(expressed in Eastern Caribbean dollars)

8 Investment securities ... continued

The fair value gains/(losses) for the period on financial assets at FVOCI are attributable to the shareholders of:

	Note	2025 (Twelve months) \$	2024 (Fourteen months) \$
Parent company Non-controlling interests	24	538,021 (1,885)	(726,842) 12,920
		536,136	(713,922)

The movement in the impairment losses on investment securities during the period is shown in Note 5(b).

Fixed deposits

Fixed deposits consist of one to two years term deposits at local and regional financial institutions bearing interest at rates ranging from 1.0% to 3.5% per annum (2024: 1.0% to 3.5%).

At January 31, 2016, the Group held \$7,426,146 and \$2,747,376 in cash and fixed deposits at Caribbean Commercial Bank (Anguilla) Limited and National Bank of Anguilla Limited, respectively.

Both the Caribbean Commercial Bank (Anguilla) Limited and National Bank of Anguilla Limited were placed in Conservatorship in August 2013. The Conservator of these two banks advised that all depositors' balances up to \$2,800,000 are accessible to the depositors and any excess amounts will be transferred to a Depositors Protection Trust. The Bank Resolution Obligation Act, 2016 of Anguilla provides for the Government of Anguilla to fund the Depositors Protection Trust in support of the resolution of the Caribbean Commercial Bank (Anguilla) Limited and National Bank of Anguilla Limited.

On April 22, 2016, Caribbean Commercial Bank (Anguilla) Limited and National Bank of Anguilla Limited were placed in Receivership. Funds in the amount of \$975,921 and \$2,747,376 held at Caribbean Commercial Bank (Anguilla) Limited and National Bank of Anguilla Limited, respectively, that were not transferred to the Depositors Protection Trust, were transferred to a newly formed Bank, National Commercial Bank of Anguilla Limited.

Deposits held with the Depositors Protection Trust will be for a term of 10 years commencing on June 30, 2016, at an interest rate of 2% per annum and with a maximum annual allowed withdrawal of 10% of the principal balance. Accordingly, the amount of \$3,650,255 representing the Group's remaining deposit at Caribbean Commercial Bank (Anguilla) Limited in excess of \$2,800,000 will be held in the Depositors Protection Trust. The Trust Deeds in respect of these amounts were signed on June 30, 2017, with the first quarterly payment of principal and interest due on December 30, 2017. The first interest payment totalling \$141,750 was received on April 25, 2018. In 2025, the Group received payments totalling \$365,023 including interest amounting to \$26,464 (2024: \$43,346).



Notes to Consolidated Financial Statements

March 31, 2025

(expressed in Eastern Caribbean dollars)

8 Investment securities ... continued

The Trust Deed in respect of this amount was signed on June 30, 2017. Deposits held with the Depositors' Protection Trust were to be held for a term of 10 years that commenced on April 22, 2016. However, due to a delay in the commencement of the payment on the Depositors' Protection Trust, a revised payment schedule was completed and resulted in a maturity date of March 30, 2028.

As at March 31, 2025, the Group held an outstanding principal of \$1,095,068 (2025: \$1,460,090) and interest receivable of \$nil (2024: \$nil).

Corporate bonds

Corporate bonds are held with Eastern Caribbean Home Mortgage Bank for a period of twelve months at an interest rate of 2.5% per annum (2024: 2.5%).

Treasury bills and bonds

Treasury bills and bonds are held with Eastern Caribbean Governments with original terms to maturity ranging from more than three months to one year for treasury bills and one to twenty years for bonds. The interest rates on treasury bills range from 4% to 4.5% per annum (2024: 4% to 4.5%) while the interest rates on bonds is 2.5% per annum (2024 2.5%).

9 Loans to customers

	2025 \$	2024 \$
Performing Under performing Non-performing Interest receivable	164,978,148 6,775,799 6,483,039 1,249,355	139,299,209 9,277,762 5,562,231 934,786
Gross loans Allowance for loan impairment	179,486,341 (4,084,070)	155,073,988 (3,934,443)
Total loans to customers	175,402,271	151,139,545
Current Non-current	29,942,558 145,459,713 175,402,271	26,117,311 125,022,234 151,139,545

The weighted average effective interest rate on performing and under performing loans and advances at amortised cost at March 31, 2025 was 8.08% (2024: 8.02%).

The movement in the impairment losses of loans to customers during the period is shown in Note 5(b).



Notes to Consolidated Financial Statements

March 31, 2025

(expressed in Eastern Caribbean dollars)

9 Loans to customers ... continued

According to the ECCB loan provisioning guidelines, the calculated allowance for loan impairment amounts to \$7,352,491 (2024: \$7,016,268). Where the ECCB loan loss provision is greater than the allowance for credit losses calculated under IFRS Accounting Standards, the difference is set aside as a specific reserve in equity. As at March 31, 2024, the loan loss provision calculated under IFRS Accounting Standards was lower than the ECCB provision. Therefore, a specific reserve through equity was required at the reporting date (see note 24).

Non-performing loans as at March 31, 2025 amounted to \$6,483,039 (2024: \$5,562,231) and interest taken to income on credit-impaired loans during the period resulted in a derecognition of \$66,347 (2024: \$84,675). The interest receivable on loans that would not be recognised under ECCB guidelines as at March 31, 2025 amounted to \$1,003,376 (2024: \$937,029), and is included in other reserves in equity (see Note 24). The interest receivable on non-performing loans to customers but not recognised in the consolidated financial statements as at March 31, 2025 amounted to \$3,815,677 (2024: \$3,480,521).

10 Receivables

	2025 \$	2024 \$
Accounts receivable Finance lease receivables	13,226,678 3,841,691	14,787,367 4,541,278
Loan receivable Other receivables	1,840,059 356,534	2,068,544 739,083
Less: provision for impairment	19,264,962 (6,385,560)	22,136,272 (8,487,747)
	12,879,402	13,648,525
Less: non-current portion of receivables	(3,078,079)	(3,984,239)
Current portion of receivables	9,801,323	9,664,286

Accounts receivable

The Group's accounts receivable represents amounts due from customers for the goods sold and services rendered in the ordinary course of business. They are generally due for settlement within 30 days and therefore are all classified as current. Details about the Group's impairment policies and the calculation of the loss allowance are disclosed in Note 5(b).

Due to the short-term nature of the Group's accounts receivable, their carrying amount is considered to be the same as their fair value.

Movement in the allowance for impairment of receivables is shown in Note 5(b).

Notes to Consolidated Financial Statements

March 31, 2025

(expressed in Eastern Caribbean dollars)

10 Receivables ... continued

Finance lease receivables

The Group entered into finance leases covering motor vehicles and household furniture and appliances with lease terms ranging from two to eight years. The future Minimum Lease Payments Receivables (MLPR) under these finance leases together with the Present Value (PV) of Net Minimum Lease Payments Receivables (NMLPR) are as follows:

	2025		2024	
	Future MLPR \$	PV of NMLPR \$	Future MLPR \$	PV of NMLPR \$
Within one year After one year but not more than five	3,546,992	2,439,730	4,028,804	2,771,136
years	1,873,745	1,288,820	2,365,160	1,627,139
More than five years	164,491	113,141	207,902	143,003
Total MLPR Amounts representing finance income	5,585,228 (1,743,537)	3,841,691 -	6,601,866 (2,060,588)	4,541,278
PV of MLPR	3,841,691	3,841,691	4,541,278	4,541,278

The net investment relating to these finance leases is presented as finance lease receivables under receivables in the consolidated statement of financial position.

As at March 31, 2025, the provision for impairment of finance lease receivables included a provision for uncollectible minimum lease payment receivables amounting to \$1,576,558 (2024: \$1,638,447).

Loan receivable

On February 26, 2018, the Group, St. Kitts-Nevis-Anguilla National Bank Limited, Social Security Board and St. Kitts and Nevis Sugar Industry Diversification Foundation (the "lenders") entered into a credit agreement with St. Christopher Air and Sea Ports Authority (SCASPA). Under the credit agreement, the lenders granted a loan to SCASPA to assist in the construction of second cruise pier. Further, National Bank Trust Company (St. Kitts and Nevis) Limited acted as the security trustee while St. Kitts-Nevis-Anguilla National Bank Limited as the administrative agent. The loan bears interest at the rate of 4.5% per annum and repayable beginning October 2019, matures in 2033 and is secured by the parcels of land situated at Port Zante, Basseterre, St. Kitts.

The lenders agreed that the Group will provide US\$1,000,000 to the administrative agent for the loan extended to SCASPA. As at March 31, 2025 and 2024, the amounts disbursed amounted to US\$851,534 or EC\$2,299,142.

The interest income recognised for the year ended March 31, 2025 amounted to US\$33,074 or EC\$89,299 (2024: US\$43,293 or EC\$116,892) is shown as part of interest income in the consolidated statement of income.



Notes to Consolidated Financial Statements

March 31, 2025

(expressed in Eastern Caribbean dollars)

10 Receivables ... continued

Loan receivable ... continued

The loan receivable balance including accrued interest as at March 31, 2025 from SCASPA amounted to US\$679,783 or EC\$1,840,059 (2024: US\$766,127 or EC\$2,068,544).

11 Inventories

	2025 \$	2024 \$
At cost		
General trading stock on hand	33,591,140	30,143,604
Land held for future development	11,615,251	11,615,251
Work-in-progress	2,726,582	243,842
Goods in transit	2,141,967	1,530,242
Dewar properties – land	2,076,941	2,638,449
Real estate units available for sale	784,596	784,596
Sunrise Hills Villas – land	_	2,697,491
At net realisable value		
Sunrise Hills Villas – land	1,585,000	
	54,521,477	49,653,475

During the year, the Group provided a decline in value of \$1,064,665 (2024: \$nil).

12 Prepayments and other current assets

	2025	2024
	\$	\$
Prepayments	4,490,080	4,069,515
Statutory deposits	3,447,920	2,935,774
Right of return assets	135,462	114,632
	8,073,462	7,119,921

Statutory deposits

In accordance with the Insurance Act 2009 Section 23, all registered insurance companies are required to maintain a statutory deposit. As at March 31, 2025 and 2024, statutory deposits were held in the form of term deposits with local commercial banks, with original terms to maturity of one year, bearing interest at a rate of 1% per annum (2024: 1%), and funds held on deposit with the Financial Services Regulatory Commission – St. Christopher Branch. Statutory deposits are restricted and hence are not available for use in the day-to-day operations of the Group.





Notes to Consolidated Financial Statements

March 31, 2025

(expressed in Eastern Caribbean dollars)

13 Related party balances and transactions

A related party relationship exists when one party has the ability to control directly or indirectly, through one or more intermediaries, the other party or exercise significant influence over the other party in making financial and operating decisions. Such relationships also exist between or among entities under common control, with the reporting enterprise and its key management personnel, directors and shareholders.

Amounts due from and to related parties are interest-free, unsecured and have no fixed terms of repayment and comprise the following:

	2025	2024
Due from related parties	\$	\$
Associated companies	229,105	_
	2025	2024
Due to related parties	\$	\$
Associated companies		456,013
The following transactions with associated companies	were carried out with related parties:	
	2025 (Twelve months)	2024 (Fourteen months)
Revenues	y.	y
Sale of goods	6,121,322	7,819,128
Management fees	48,000	56,000
Expenses		
Reinsurance premium expense	4,353,554	4,667,477
Expenses	4,551,405	4,375,413



Notes to Consolidated Financial Statements

March 31, 2025

(expressed in Eastern Caribbean dollars)

13 Related party balances and transactions ... continued

Shares owned by Group directors

	2025	2024
	\$	\$
4,524,597 shares at \$1 per share		
(2024: 4,542,597 shares at \$1 per share)	4,524,597	4,542,597

The following transactions were carried out with related parties:

Balances with the Group directors

Loans to and deposits from directors bear interest ranging from 5.6% to 7.0% and 3% to 3.5%, respectively, are included in loans to customers and customers' deposits, respectively, on the consolidated statement of financial position.

	2025 \$	2024 \$
Loans to directors	80,924	248,871
Deposits from directors	2,063,000	2,763,059

Advances from directors are repayable on demand and bear interest ranging from 3% to 4% per annum (2024: 3% to 4%) and are included in accounts payable and other liabilities on the consolidated statement of financial position.

	2025 \$	2024 \$
Advances from directors	1,084,206	1,119,580



Notes to Consolidated Financial Statements

March 31, 2025

(expressed in Eastern Caribbean dollars)

13 Related party balances and transactions ... continued

Key management compensation

Key management includes the Group's executive and non-executive directors. The compensation incurred in respect of key management is as follows:

	2025 (Twelve months) \$	2024 (Fourteen months) \$
Salaries	2,369,457	2,374,390
Directors' fees	701,950	786,550
Allowances	174,375	181,760
Pension	151,580	166,192
Social security	125,270	138,601
Gratuity	82,645	177,070
	3,605,277	3,824,563



Notes to Consolidated Financial Statements March 31, 2025

(expressed in Eastern Caribbean dollars)

14 Interest in subsidiaries

Composition of the Group

Set out below are details of the subsidiaries held directly by the Group:

inc	Country of incorporation and principal place of		Proportion of ownership interests held by the Group	Proportion of ship interests by the Group
Name of subsidiary	business	Principal activity	2025	2024
City Drug Store (2005) Limited	St. Kitts	the retailing of consumer products (permanently ceased its commercial operations effective November 1, 2023)	100%	100%
Conaree Estates Limited	St. Kitts	land and property development (liquidated in March 2025)	I	100%
Dan Dan Garments Limited	St. Kitts	leasing of land and building	100%	100%
Ocean Terrace Inn Limited	St. Kitts	operation of Ocean Terrace Inn hotel, Fisherman's Wharf Restaurant and apartments ownership and rentals (permanently ceased its commercial operations since March 2020)	100%	100%
Sakara Shipping Inc.	Tortola	the provision of freight and other shipping services	100%	100%
St. Kitts Bottling Company Limited	St. Kitts	the trade or business of aerated beverages and purified water manufacturers and bottlers (permanently ceased its commercial operations since December 2016)	51.67%	51.67%
TDC Financial Services Company Limited	St. Kitts	accepting deposits from customers, providing loans to customers and investing in debt and equity securities	100%	100%
TDC Insurance Company Limited	St. Kitts	the business of underwriting all classes of general insurance	100%	100%
TDC Airline Services Limited	St. Kitts	airline, shipping, chartering and travel agents	100%	100%
				i



Notes to Consolidated Financial Statements

March 31, 2025

(expressed in Eastern Caribbean dollars)

14 Interest in subsidiaries ... continued

Composition of the Group ... continued

	Country of incorporation and principal		Proportion of ownership interests held by the Group	Proportion of ship interests by the Group
Name of subsidiary	place of business	Principal activity	2025	2024
TDC Real Estate and Construction Company Limited	St. Kitts	real estate development and construction of residential villas	100%	100%
TDC Rentals Limited	St. Kitts	car rental services and financing service to consumers	100%	100%
City Drug Store (Nevis) Limited	Nevis	retailing of products (ceased commercial operations effective December 2024)	100%	100%
TDC Nevis Limited	Nevis	trading as general merchants, manufacturers' representatives and commission agents	100%	100%
TDC Real Estate and Construction Company (Nevis) Limited	Nevis	real estate development and construction	100%	100%
East Caribbean Reinsurance Company Limited	Anguilla	the business of reinsurance for all classes of general insurance	%08	%08





Notes to Consolidated Financial Statements

March 31, 2025

(expressed in Eastern Caribbean dollars)

14 Interest in subsidiaries ... continued

There are no subsidiaries with a non-controlling interest that are material to the Group.

The Company has issued guarantees to certain banks in respect of the credit facilities granted to certain subsidiaries (see note 33).

Disposal group and discontinued operations

In 2017, St. Kitts Bottling Company Limited ceased its operations through sale of its manufacturing of aerated beverages and water along with certain assets and liabilities to a third party purchaser.

In March 2020, the Ocean Terrace Inn Limited and its subsidiaries (collectively referred to as "OTI Group") ceased its business operations due to significant decline in business activity and the impact of the COVID-19 pandemic.

Certain subsidiaries, namely City Drug Store (2005) Limited, City Drug Store (Nevis) Limited and Conaree Estates Limited, were ceased their business operations due to significant decline in business activities.

The revenues and expenses, gains and losses relating to the cessation of the above businesses have been eliminated from profit or loss from the Group's continuing operations and are shown as single line item on the face of the consolidated statement of income.

The carrying amounts of assets and liabilities in this disposal group are summarized as follows:

	2025	2024
	\$	\$
Current assets		
Cash	141,604	171,175
Receivables	44,058	74,457
Inventory	29,917	939,119
Prepayments	513	44,194
Income tax recoverable	43,641	43,641
Current assets included in disposal group	259,733	1,272,586
Non-current asset		
Property and equipment	630	54,560
Total assets included in disposal group	260,363	1,327,146
Current liabilities		
Accounts payable and other liabilities	448,800	815,997
Bank overdraft	577	_
Income tax payable	30	172,942
Liabilities included in disposal group	449,407	988,939





Notes to Consolidated Financial Statements

March 31, 2025

(expressed in Eastern Caribbean dollars)

14 Interest in subsidiaries ... continued

Disposal group and discontinued operations ... continued

The analysis of the results of discontinued operations excluding transactions with related parties are as follows:

	2025 (Twelve months) \$	2024 (Fourteen months) \$
Revenue Cost of sales	1,713,039 (1,780,041)	3,861,478 (2,729,765)
Gross (loss)/profit Other income Employee costs General and administrative expenses Depreciation and amortisation Write-off of non-recoverable assets Finance charges	(67,002) 76,928 (388,814) (101,752) (106,028) — (18,592)	1,131,713 854,656 (787,355) (1,167,493) (154,989) (7,876) (25,860)
Loss before tax Income tax expense	(605,260)	(157,204) (181,698)
Net loss for the period	(605,260)	(338,902)

Cash flows from discontinued operations for the reporting period are as follows:

	2025 (Twelve months) \$	2024 (Fourteen months) \$
Cash flows used in operating activities	(47,982)	(1,610,233)
Cash flows from investing activities	42,724	1,435,803
Cash flows used in financing activities	(102,322)	_



Notes to Consolidated Financial Statements

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(expressed in Eastern Caribbean dollars)

15 Investment in associates

The Group's associates include the following:

Country of incorporation/ Principal place of business		0	Carryii	ıg value
	2025	2024	2025	2024
	%	%	\$	\$
St. Kitts	50%	50%	10,077,043	9,168,199
Anguilla	25%	25%	3,947,508	3,449,559
St. Kitts	33%	33%	223,820	158,662
			14,248,371	12,776,420
	incorporation/ Principal place of business St. Kitts Anguilla	incorporation/ Principal place of business St. Kitts Percen of own 2025 % St. Kitts 50% Anguilla 25%	incorporation/ Principal place of business St. Kitts Percentage of ownership 2025 2024 % % St. Kitts 50% 50% Anguilla 25% 25%	incorporation/ Principal place of business Percentage of ownership 2025 2024 2025 % Carryin 2025 50% St. Kitts 50% 50% 10,077,043 Anguilla St. Kitts 25% 25% 3,947,508 223,820

Movements in the investment in associates account are as follows:

	2025 \$	2024 \$
Balance at beginning of period Share of income of associated companies	12,776,420 2,071,951	12,841,575 834,845
Dividends received	(600,000)	(900,000)
Balance at end of period	14,248,371	12,776,420

St. Kitts Masonry Products Limited

St. Kitts Masonry Products Limited manufactures and sells ready-mix concrete and concrete blocks for the construction industry.

Other associated companies

Other associated companies include Malliouhana-Anico Insurance Company Limited and Port Services Limited and the related principal activities are the underwriting of all classes of general insurance and stevedoring services, respectively.



Notes to Consolidated Financial Statements

March 31, 2025

(expressed in Eastern Caribbean dollars)

15 Investment in associates ... continued

Condensed financial information of St. Kitts Masonry Products Limited and other associated companies are as follows:

2025

St. Kitts Masonry Products Limited \$	Other Associated companies \$
9,216,350	5,986,974
(4,240,246) 	24,470,870 (5,831,361) (3,963,120)
20,050,341	20,663,363
28,457,354 (25,439,667)	5,660,925 (3,473,635)
3,017,687	2,187,290
St. Kitts Masonry Products Limited	Other associated companies \$
	Masonry Products Limited \$ 9,216,350 15,074,237 (4,240,246)

Net income 1,445,600 383,991

During the year ended March 31, 2025, dividends received from St. Kitts Masonry Products Limited amounted



Current assets

Net assets

Revenue

Non-current assets Current liabilities

Non-current liabilities

Costs and expenses

to \$600,000 (2024: \$900,000).

5,414,130

(5,621,966)

(4,590,526)

18,151,630

4,770,416

(4,386,425)

22,949,992

6,387,789

15,273,082

18,232,655

24,095,193

(22,649,593)

(3,428,216)

Notes to Consolidated Financial Statements

March 31, 2025

(expressed in Eastern Caribbean dollars)

16 Property, plant and equipment

Note	Land an building	d Furniture and s. fittings	Plant and machinery	Containers	Motor vehicles	Computers and equipment	Right-of-use assets	Total \$
At January 31, 2023 Cost or valuation Accumulated depreciation	86,027,672 (4,274,422)	2 4,603,891 2) (3,602,279)	16,223,185 (13,255,156)	579,357 (475,233)	15,046,143 (11,239,426)	8,071,259 (7,054,305)	2,263,297 (635,296)	132,814,804 (40,536,117)
Net book amount	81,753,250	1,001,612	2,968,029	104,124	3,806,717	1,016,954	1,628,001	92,278,687
Fourteen-month ended March 31, 2024								
Opening net book amount Additions	81,753,250	1,001,612	2,968,029	104,124	3,806,717 2,477,917	1,016,954	1,628,001	92,278,687
Disposals			(2,069)	(30,614)	(937,878)	(132,123)	I	(1,134,007)
Transfers to assets under disposal group								
Cost	1	- (245,482)	(8,001)	1	(56,027)	(803,593)	I	(1,113,103)
Accumulated depreciation	1	- 221,012	8,001	I	48,557	749,730	I	1,027,300
Writeback on disposals		- 20,360	6,765	28,072	675,555	116,749	I	847,501
Depreciation charge 29	(1,721,930)	(236,805)	(935,485)	(25,246)	(1,301,920)	(594,285)	(47,513)	(4,863,184)
Closing net book amount	80,675,281	895,918	3,832,207	89,336	4,712,921	1,272,629	1,580,488	93,058,780
At March 31, 2024 Cost or valuation Accumulated depreciation	86,671,633	3 4,493,630 2) (3,597,712)	18,008,082 (14,175,875)	561,743 (472,407)	16,530,155 (11,817,234)	8,054,740 (6,782,111)	2,263,297 (682,809)	136,583,280 (43,524,500)
Net book amount	80,675,281	895,918	3,832,207	89,336	4,712,921	1,272,629	1,580,488	93,058,780





Notes to Consolidated Financial Statements March 31, 2025

(expressed in Eastern Caribbean dollars)

16 Property, plant and equipment ... continued

	Notes	Land and buildings	Furniture and fittings	Plant and machinery	Containers \$	Motor vehicles	Computers and equipment	Right-of-use assets	Total \$
Year ended March 31, 2025 Opening net book amount		80,675,281	895,918	3,832,207	89,336	4,712,921	1,272,629	1,580,488	93,058,780
Additions		32,252	84,774	2,560,530	4,251	2,030,788	825,731		5,538,326
Disposals Reclassifications		(653,000)	(16,397)	(269,339)	(8,910)	(733,787)	(34,504)	I	(1,715,937)
Cost		(174,704)	139,135	I	35,569	I	I	I	I
Accumulated depreciation		71,495	(36,026)	I	(35,469)	I	I	I	I
Revaluation surplus	20	12,200,417		I	T .	I	I	I	12,200,417
Effect of elimination of accumulated denreciation									
Cost		(7,326,598)	I	I	I	I	I	I	(7,326,598)
Accumulated depreciation		7,326,598	I	I	I	I	I	I	7,326,598
Writeback on disposals		I	16,397	259,265	8,718	632,091	26,300	I	942,771
Depreciation charge	29	(1,401,741)	(208,680)	(1,049,887)	(19,499)	(1,348,389)	(536,659)	(291,302)	(4,856,157)
Closing net book amount	•	90,750,000	875,121	5,332,776	73,996	5,293,624	1,553,497	1,289,186	105,168,200
At March 31, 2025 Cost or valuation		90.750.000	4.701.142	20.299.273	592.653	17.827.156	8.845.967	2.263.297	145.279.488
Accumulated depreciation	•	1	(3,826,021)	(14,966,497)	(518,657)	(12,533,532)	(7,292,470)	(974,111)	(40,111,288)
Net book amount	•	90,750,000	875,121	5,332,776	73,996	5,293,624	1,553,497	1,289,186	105,168,200





Notes to Consolidated Financial Statements

March 31, 2025

(expressed in Eastern Caribbean dollars)

16 Property, plant and equipment ... continued

The land and buildings were revalued in March 2025 and the difference between the carrying amounts of land and buildings and the fair values are recognised as a revaluation loss reversal and revaluation surplus amounting to \$681,362 and \$11,519,055, respectively, in the 2025 consolidated statement of income and consolidated statement of other comprehensive income (24).

The details of gains on disposals of property and equipment were as follows:

	2025 (Twelve months) \$	2024 (Fourteen months) \$
Proceeds from disposals of property and equipment Carrying amount of property and equipment	987,406 (773,166)	351,275 (286,506)
Gains on disposals of property and equipment	214,240	64,769

Gains on disposals of property and equipment are recognised as part of other income in the consolidated statement of income (note 26).

If the land and buildings were stated on the historical cost basis, the amounts would be as follows:

	Land \$	Buildings \$	Total \$
At March 31, 2024 Opening net book value Additions Depreciation	18,342,054	49,243,144 643,961 (991,410)	67,585,198 643,961 (991,410)
Closing net book value	18,342,054	48,895,695	67,237,749
At March 31, 2025 Opening net book value Additions Depreciation	18,342,054 (653,000)	48,895,695 32,252 (977,914)	67,237,749 (620,748) (977,914)
Closing net book value	17,689,054	47,950,033	65,639,087



Notes to Consolidated Financial Statements

March 31, 2025

(expressed in Eastern Caribbean dollars)

17 Intangible assets

	Note	Computer software \$
At January 31, 2023		
Cost		2,539,585
Accumulated amortisation		(2,442,445)
Net book amount		97,140
Fourteen-month period ended March 31, 2024		
Opening net book amount		97,140
Additions		794,016
Transfers to assets under disposal group Cost		(21 655)
Accumulated amortisation		(31,655) 31655
Amortisation	29	(402,170)
Closing net book amount		488,986
At March 31, 2024		
Cost		3,308,131
Accumulated amortisation		(2,819,145)
Net book amount		488,986
Year ended March 31, 2025		
Opening net book amount		488,986
Additions	•	13,500
Amortisation	29	(199,081)
Closing net book amount		303,405
At March 31, 2025		
Cost		3,321,631
Accumulated amortisation		(3,018,226)
Net book amount		303,405



Notes to Consolidated Financial Statements

March 31, 2025

(expressed in Eastern Caribbean dollars)

18 Borrowings

	2025 \$	2024 \$	
Bank term loans Bank overdrafts	26,109,665 16,426,136	11,638,212 20,999,625	
Total borrowings	42,535,801	32,637,837	
Current	42,535,801	32,637,837	

Bank term loans carry interest rate of 5% (2024: 5%) and are repayable in regular instalments of principal and interest, maturing at various intervals from one to fourteen years through 2017 to 2039 (2024: through 2016 to 2026).

Bank overdrafts carry interest rates varying from 4.5% to 6% (2024: 4.5% to 6%).

Collateral security for indebtedness

The Group's bankers and other lenders hold as collateral security, mortgage debentures creating fixed and floating charges and an equitable mortgage on the Group's assets.



Notes to Consolidated Financial Statements

March 31, 2025

(expressed in Eastern Caribbean dollars)

19 Insurance liabilities

a) Composition of the consolidated statement of financial position

As at March 31, 2025 Insurance contract	Contracts not measured under PAA \$	Contracts measured under PAA \$	Total \$	Current \$	Non- current \$	Total \$
liabilities Life risk	1,533,031	_	1,533,031	(71,202)	1,604,233	1,533,031
Property and casualty Assets for insurance	_	17,082,086	17,082,086	17,082,086	-	17,082,086
acquisition cash flows	(169)	(71,353)	(71,522)	(71,522)	_	(71,522)
Total _	1,532,862	17,010,733	18,543,595	16,939,362	1,604,233	18,543,595
Insurance contract assets Property and casualty Assets for insurance acquisition cash flows	-	19	19	19	-	19
Total	_	19	19	19	_	19
Reinsurance contract assets Life risk Property and casualty Total	- -	7,657,521	7,657,521	7,657,521	- -	7,657,521
10tai -		7,657,521	7,657,521	7,657,521		7,657,521
Reinsurance contract liabilities Life risk Property and casualty	_ _	_ 29,526	- 29,526	_ 29,526	- -	- 29,526
Total	_	29,526	29,526	29,526	_	29,526



Notes to Consolidated Financial Statements

March 31, 2025

(expressed in Eastern Caribbean dollars)

19 Insurance liabilities ... continued

a) Composition of the consolidated statement of financial position ... continued

	Contracts not measured under PAA	Contracts measured under PAA	Total	Current	Non- current	Total
As at March 31, 2024 Insurance contract liabilities	\$	\$	\$	\$	\$	\$
Life risk	1,523,728	14,671	1,538,399	14,671	1,523,728	1,538,399
Property and casualty Assets for insurance	_	13,539,678	13,539,678	13,539,678	_	13,539,678
acquisition cash flows	(99)	(57,946)	(58,045)	(58,045)		(58,045)
Total	1,523,629	13,496,403	15,020,032	13,496,304	1,523,728	15,020,032
Insurance contract assets Property and casualty	_	17,910	17,910	17,910	_	17,910
Assets for insurance acquisition cash flows	_	65	65	65	_	65
Total	_	17,975	17,975	17,975	_	17,975
Reinsurance contract assets						
Life risk	_	4,911,915	4,911,915	4,911,915	_	4,911,915
Property and casualty		967,285	967,285	967,285		967,285
Total	_	5,879,200	5,879,200	5,879,200	_	5,879,200
Reinsurance contract liabilities Life risk	_	_	_	_	_	_
Property and casualty	_	117,693	117,693	117,693	_	117,693
Total	_	117,693	117,693	117,693	_	117,693



St. Kitts Nevis Anguilla Trading and Development Company Limited Notes to Consolidated Financial Statements

March 31, 2025

(expressed in Eastern Caribbean dollars)

19 Insurance liabilities ... continued

b) Insurance revenue and expenses

	2025 (Twelve months)	2024 (Fourteen months)
Contracts not measured under the PAA:		
Amounts relating to changes in liabilities for remaining coverage:		
CSM recognised for services provided	75,221	83,512
Change in risk adjustment for non-financial risk for risk expired	160	(745)
Expected incurred claims and other insurance service expenses Other - experience adjustments arising from premiums received in	(20,474)	(1,200)
the period other than those that relate to future service	(3,689)	(12,617)
Total insurance revenue for contracts not measured under PAA	51,218	68,950
Contracts measured under the PAA	36,443,227	39,770,712
Total insurance revenue	36,494,445	39,839,662
Insurance service expenses		
Incurred claims and other directly attributable expenses	(9,147,949)	(7,453,538)
Total insurance service expenses	(9,147,949)	(7,453,538)
Net (expenses)/income from reinsurance contracts held		
Reinsurance expenses – contracts measured under the PAA	(22,055,842)	(23,849,754)
Other incurred directly attributable expenses	(410,166)	(564,588)
Incurred claims recovery	1,830,762	(318,935)
Other adjustments	(1,488,035)	(1,552,529)
Total net expenses from reinsurance contracts held	(22,123,281)	(26,285,806)
Total insurance service result	5,223,215	6,100,318



Notes to Consolidated Financial Statements

March 31, 2025

(expressed in Eastern Caribbean dollars)

19 Insurance liabilities ... continued

c) Movements in insurance and reinsurance contract balances

The details of insurance and reinsurance contract balances net are as follows:

	2025 \$	2024 \$
Insurance contract liabilities	(18,543,595)	(15,020,032)
Reinsurance contract liabilities	(29,526)	(117,693)
Insurance contract assets	19	17,975
Reinsurance contract assets	7,657,521	5,879,200
Carrying amounts at end of period	(10,915,581)	(9,240,550)
The movements of insurance and reinsurance contract bala	ances, net is shown below.	
	2025 \$	2024 \$
Carrying amounts at beginning of period	(9,240,550)	(14,238,186)
Premiums received	(27,041,823)	(30,046,021)
Recoveries received	218,387	(14,560,981)
Claims and expenses paid	19,023,373	40,331,604
Acquisition cash flows	8,569	6,956
Experience adjustments	596	28,231
Pre-recognition cash flow assets derecognised	13,412	(77,214)
Insurance revenue	36,494,445	39,839,662
Insurance service expenses	(9,147,949)	(19,627,348)
Net reinsurance expenses	(20,635,246)	(12,612,890)
Other adjustments	(636,338)	1,697,245
Insurance finance expenses	27,543	18,392
Carrying amounts at end of period	(10,915,581)	(9,240,550)

The reconciliations in the following tables show how the net carrying amounts of insurance and reinsurance contracts changed during the year as a result of cash flows and amounts recognised in consolidated statement of income.

The Group presents a table that separately analyses movements in the liabilities for remaining coverage and movements in the liabilities for incurred claims and reconciles these movements to the line items in the consolidated statement of income.

For contracts not measured using PAA, it separately analyses changes in the estimates of the present value of future cash flows, the risk adjustment for non-financial risk and the contract service margin (CSM).





Notes to Consolidated Financial Statements

March 31, 2025

(expressed in Eastern Caribbean dollars)

19 Insurance liabilities ... continued

- c) Movements in insurance and reinsurance contract balances ... continued
 - i) Insurance contracts issued
 - (a) Reconciliation of the liability for remaining coverage and the liability for incurred claims

			March	31, 2025		
	LR	.C		LIC for	PAA	
Insurance contracts issued				Present	Risk adj.	
	Excluding			value of	for non-	
	loss	Loss	LIC for	future cash	financial	
	component	component	GMM	flows	risk	Total
	\$	\$	\$	\$	\$	\$
Insurance contract liabilities						
as at April 1, 2024, net of						
insurance contract assets	4,162,548	_	(67,477)	10,402,986	504,000	15,002,057
Insurance revenue	(36,494,445)	_	_	_	_	(36,494,445)
Incurred claims and other						
directly attributable expenses			13,546	9,671,741	153,000	9,838,287
Insurance service expenses			13,546	9,671,741	153,000	9,838,287
Insurance service result	(36,494,445)	_	13,546	9,671,741	153,000	(26,656,158)
Finance expenses from insurance	(30,474,443)		15,540	7,071,741	133,000	(20,030,130)
contracts issued recognised in						
profit or loss	24,457	_	_	(153,000)	_	(128,543)
Total amounts recognised in						
comprehensive income	(36,469,988)	_	13,546	9,518,741	153,000	(26,784,701)
E	(506)					(506)
Experience adjustments Other pre-recognition cash flows	(596)					(596)
assets derecognised at the date of						
initial recognition	_	_	(69)	(13,343)	_	(13,412)
mitial recognition			(0)	(13,3 13)		(13,112)
Cash flows						
Premiums received	37,326,412	_	_	_	_	37,326,412
Claims and other directly						
attributable expenses paid	_	_	25,309	(7,002,924)	_	(6,977,615)
Insurance acquisition cash flows	(8,569)					(8,569)
Total cash flows	37,317,843	_	25,309	(7,002,924)		30,340,228
Insurance contract liabilities						
as at March 31, 2025, net of						
insurance contract assets	5,009,807	_	(28,691)	12,905,460	657,000	18,543,576



Notes to Consolidated Financial Statements

March 31, 2025

(expressed in Eastern Caribbean dollars)

19 Insurance liabilities ... continued

- c) Movements in insurance and reinsurance contract balances ... continued
 - i) Insurance contracts issued ...continued

(a) Reconciliation of the liability for remaining coverage and the liability for incurred claims ...continued

	Ma LRC			ch 31, 2024 LIC for PAA			
Insurance contracts issued	Excluding loss component	Loss component	LIC for GMM	Present value of future cash flows	Risk adj. for non- financial risk	Total	
Insurance contract liabilities as at February 1, 2023, net of insurance contract assets	\$ 2,617,152	\$	\$ (44,833)	\$ 24,906,732	\$ 1,974,000	\$ 29,453,051	
Insurance revenue	(39,839,662)	_				(39,839,662)	
Incurred claims and other directly attributable expenses		_	57,700	8,187,261	(1,470,000)	6,774,961	
Insurance service expenses			57,700	8,187,261	(1,470,000)	6,774,961	
Insurance service result Finance expenses from insurance contracts issued recognised in	(39,839,662)	_	57,700	8,187,261	(1,470,000)	(33,064,701)	
profit or loss	24,608			995,000		1,019,608	
Total amounts recognised in comprehensive income	(39,815,054)		57,700	9,182,261	(1,470,000)	(32,045,093)	
Experience adjustments	(28,231)	_		_	_	(28,231)	
Other pre-recognition cash flows assets derecognised at the date of initial recognition		_	483	85,069	_	85,552	
Cash flows Premiums received	41,395,637	_	_	_	_	41,395,637	
Claims and other directly attributable expenses paid Insurance acquisition cash flows	(6,956)	_	(80,827)	(23,771,076)	_	(23,851,903) (6,956)	
Total cash flows	41,388,681	_	(80,827)	(23,771,076)	_	17,536,778	
Insurance contract liabilities as at March 31, 2024, net of insurance contract liabilities	4,162,548	_	(67,477)	10,402,986	504,000	15,002,057	
	-,,,-		(=:,:)	,,		,,,	





Notes to Consolidated Financial Statements March 31, 2025

(expressed in Eastern Caribbean dollars)

19 Insurance liabilities ... continued

c) Movements in insurance and reinsurance contract balances ... continued

ii) Reinsurance contracts held

	March 31, 2025 Assets for incurred claims				
	Assets for remaining coverage	Estimates of present value of future cashflows	Risk adjustment for non- financial risk \$	Total \$	
Opening assets, net of reinsurance contract liabilities	962,082	4,573,425	226,000	5,761,507	
Changes in the statement of profit or loss:					
Allocation of reinsurance premiums paid	(22,055,841)	_	_	(22,055,841)	
Amounts recoverable from reinsurers: Recoveries of incurred claims and other insurance service expenses		1,375,595	99,000	1,474,595	
Net expenses from reinsurance contracts:					
Insurance service result: Net finance expenses from insurance	(22,055,841)	1,375,595	99,000	(20,581,246)	
contracts		(101,000)		(101,000)	
Total changes in the statement of profit or loss	(22,055,841)	1,274,595	99,000	(20,682,246)	
Pre-recognition cash flows assets					
Cash flows					
Premiums paid Recoveries from reinsurance	22,228,856	210.979	_	22,228,856	
Total cash flows	22,228,856	319,878 319,878		319,878 22,548,734	
Net closing balance, net of reinsurance contract liabilities	1,135,097	6,167,898	325,000	7,627,995	



Notes to Consolidated Financial Statements

March 31, 2025

(expressed in Eastern Caribbean dollars)

19 Insurance liabilities ... continued

- c) Movements in insurance and reinsurance contract balances ... continued
 - ii) Reinsurance contracts held ... continued

March 31, 2024 Assets for incurred claims

	Assets for remaining coverage	Estimates of present value of future cashflows	Risk adjustment for non- financial risk \$	Total \$
Opening assets, net of reinsurance contract liabilities	(3,874,031)	17,413,896	1,675,000	15,214,865
Changes in the statement of profit or loss: Allocation of reinsurance premiums paid	(23,849,754)	_	-	(23,849,754)
Amounts recoverable from reinsurers: Recoveries of incurred claims and other insurance service expenses	_	(166,523)	(1,449,000)	(1,615,523)
Net expenses from reinsurance contracts: Insurance service result: Net finance expenses from insurance contracts	(23,849,754)	(166,523) 491,000	(1,449,000)	(25,465,277) 491,000
Total changes in the statement of profit or loss	(23,849,754)	324,477	(1,449,000)	(24,974,277)
Pre-recognition cash flows assets		8,338		8,338
Cash flows Premiums paid Recoveries from reinsurance Total cash flows	28,685,867 - 28,685,867	(13,173,286) (13,173,286)	- - -	28,685,867 (13,173,286) 15,512,581
Net closing balance, net of reinsurance contract liabilities	962,082	4,573,425	226,000	5,761,507





Notes to Consolidated Financial Statements

March 31, 2025

(expressed in Eastern Caribbean dollars)

19 Insurance liabilities ... continued

d) Expected recognition of the CSM

An analysis of the expected recognition of the CSM remaining at the end of the reporting period in the consolidated statement of income is provided in the following table:

	Less than 1 year \$	1 to 2 years \$	2 to 3 years	3 to 4 years	4 to 5 years	5 to 10 years \$	More than 10 years \$	Total \$
March 31, 2025	57,541	43,767	38,982	33,055	29,444	24,359	181,798	408,946
March 31, 2024	70,674	47,356	41,862	37,285	31,611	26,321	198,912	454,021

20 Customers' deposits

	2025 \$	2024 \$
Fixed deposits Savings deposits	157,784,853 19,347,545	135,628,484 16,362,751
Interest payable	177,132,398 2,349,076	151,991,235 2,107,320
Total customers' deposits	179,481,474	154,098,555
Current Non-current	176,836,231 2,645,243	150,145,403 3,953,152
	179,481,474	154,098,555

The Group pays interest on all categories of customers' deposits. At the reporting date, total interest expense on deposit accounts for the year ended March 31, 2025 amounted to \$5,529,932 (fourteen-month period ended March 31, 2024: \$5,842,657). The average effective rate of interest paid on customers' deposits was 3.34% (2024: 3.27%).



Notes to Consolidated Financial Statements

March 31, 2025

(expressed in Eastern Caribbean dollars)

21 Accounts payable and other liabilities

2025	2024
\$	\$
18,725,740	18,952,456
10,550,622	12,095,718
7,903,502	7,201,485
4,730,008	1,438,254
1,721,512	1,721,512
1,448,815	1,594,716
946,598	1,502,129
366,933	705,155
46,393,730	45,211,425
43,967,590	42,893,724
2,426,140	2,317,701
46,393,730	45,211,425
	\$ 18,725,740 10,550,622 7,903,502 4,730,008 1,721,512 1,448,815 946,598 366,933 46,393,730 43,967,590 2,426,140

Credit accounts

Credit accounts represent interest-bearing liabilities to individuals and companies payable on demand and bear interest ranging from 3% to 4% per annum (2024: 3% to 4% per annum).

Leases

Lease liabilities are presented in the consolidated statement of financial position as follows:

	2025 \$	2024 \$
Current Non-current	153,359 1,295,456	145,902 1,448,814
	1,448,815	1,594,716

The Group has leases for the office buildings and land, which are reflected on the consolidated statement of financial position as right-of-use assets and lease liabilities. The Group classifies its right-of-use asset in a separate class in the property, plant and equipment (see note 16).

The lease generally imposes a restriction that, unless there is a contractual right for the Group to sublet the asset to another party, the right-of-use asset can only be used by the Group. The lease may only be cancelled by incurring a substantive termination fee. The Group is prohibited from selling or pledging the underlying leased asset as security. Further, the Group must keep the office building in a good state of repair and return the property in its original condition at the end of the lease. Also, the Group must insure items of property and equipment and incur maintenance fees on such items in accordance with the lease contracts.





Notes to Consolidated Financial Statements

March 31, 2025

(expressed in Eastern Caribbean dollars)

21 Accounts payable and other liabilities ... continued

Leases ... continued

The table below describes the nature of the Group's leasing activities by type of right-of-use asset recognised on consolidated statement of financial position:

March 31, 2025

Right-of- use asset	No. of right-of- use assets leased	Range of remaining term	Average Remaining lease term	No. of leases with extension option	No. of leases with options to purchase	No. of leases with variable payments linked to an index	No. of leases with termination options
Office buildings	2	3.8 years	3.8 years	_	_	_	
Land	2	25.8 years	25.8 years	_	_	_	_

March 31, 2024

Right-of- use asset	No. of right-of- use assets leased	Range of remaining term	Average remaining lease term	No. of leases with extension option	No. of leases with options to purchase	No. of leases with variable payments linked to an index	No. of leases with termination options
Office buildings	2	4.8 years	4.8 years	_	_	_	
Land	2	26.8 years	26.8 years	_	_	_	_

The lease liabilities are unsecured and future minimum lease payments at March 31, are as follows.

March 31, 2025

	Within 1		More than	
	year	1 – 5 years	5 years	Total
	\$	\$	\$	\$
Lease payments	222,490	723,336	1,304,490	2,250,316
Finance charges	(69,131)	(211,865)	(520,505)	(801,501)
Net present values	153,359	511,471	783,985	1,448,815



Notes to Consolidated Financial Statements

March 31, 2025

(expressed in Eastern Caribbean dollars)

21 Accounts payable and other liabilities ... continued

Leases ... continued

March 31, 2024

	Within 1 year \$	1 – 5 years \$	More than 5 years	Total \$
Lease payments Finance charges	222,490 (76,588)	862,958 (227,936)	1,387,357 (573,565)	2,472,805 (878,089)
Net present values	145,902	635,022	813,792	1,594,716

The Group did not enter into any short-term lease arrangements during the year.

As at March 31, 2025, the Group has no commitment to a lease which has not yet commenced.

Total cash outflow for repayments of lease liabilities and interest portion of the lease liabilities for the year ended March 31,2025 were \$145,902 and \$76,588, respectively (fourteen-month period ended March 31, 2024: \$160,150 and \$42,090).

The right-of-use asset and accumulated depreciation as at March 31, and the related depreciation expense for the year then ended are shown separately under property, plant and equipment account (see note 16).

Contract liabilities

The breakdown of contract liabilities as at March 31, is as follows:

	2025 \$	2024 \$
Customer loyalty programme	_	347,536
Refund liability	196,520	184,427
Maintenance services	170,414	173,192
	366,934	705,155

The Group satisfies its performance obligation when services are rendered to the customers.

Changes in the contract liabilities are recognised by the Group when a right to receive payment is already established and upon performance of unsatisfied performance obligation.



Notes to Consolidated Financial Statements

March 31, 2025

(expressed in Eastern Caribbean dollars)

21 Accounts payable and other liabilities ... continued

Contract liabilities ... continued

A reconciliation of the movement of contract liabilities as at March 31, is as follows:

March 31, 2025

	Customer loyalty programme \$	Refund liability \$	Maintenance services \$	Total
Balance at beginning of period Revenue recognised that was included in contract liabilities at	347,536	184,427	173,192	705,155
beginning of period Increase due to cash received excluding amount recognised as	(347,536)	(184,427)	(173,192)	(705,155)
revenue during the period		196,520	170,414	366,934
Balance at end of period	_	196,520	170,414	366,934
March 31, 2024				
	Customer loyalty programme \$	Refund liability \$	Maintenance services \$	Total \$
Balance at beginning of period Revenue recognised that was included in contract liabilities at		liability		Total \$ 984,792
Revenue recognised that was included in contract liabilities at beginning of period	programme \$	liability \$	services \$	\$
Revenue recognised that was included in contract liabilities at beginning of period Revenue recognised under discontinued operations Increase due to cash received	programme \$ 365,154	liability \$ 281,200	services \$ 338,438	\$ 984,792
Revenue recognised that was included in contract liabilities at beginning of period Revenue recognised under discontinued operations	programme \$ 365,154	liability \$ 281,200 (278,181)	services \$ 338,438	\$ 984,792 (981,773)



Notes to Consolidated Financial Statements

March 31, 2025

(expressed in Eastern Caribbean dollars)

22 Taxation

Change in corporate income tax rate

Effective January 1, 2024, the Government of St. Kitts and Nevis reduced the corporate income tax rate in St. Kitts and Nevis from 33% to 25% indefinitely.

	2025 (Twelve months) \$	2024 (Fourteen months) \$
Income tax expense		
Profit before income tax from continuing operations	18,675,692	15,763,307
Income tax expense at 25% (2024: 31.29%) Effect of permanent differences Over provision in prior year Effect of change in tax rate Effect of income not assessable for taxation	4,668,923 1,208,462 (11,812) - (2,476,759)	4,932,339 1,195,366 - (2,160,275) (2,301,175)
	3,388,814	1,666,255
	2025 (Twelve months) \$	2024 (Fourteen months)
Consolidated statement of income Current tax expense for the period Net deferred tax expense/(credit) for the period	3,306,875 81,939	3,587,224 (1,920,969)
Total income tax expense for the period	3,388,814	1,666,255
Consolidated statement of comprehensive income Deferred tax expense	1,694,187	

Notes to Consolidated Financial Statements

March 31, 2025

(expressed in Eastern Caribbean dollars)

22 Taxation ... continued

Deferred tax expense/(credit)

The deferred tax expense/(credit) recognised under deferred tax assets and deferred tax liabilities accounts is shown below.

	2025 (Twelve months) \$	2024 (Fourteen months) \$
Consolidated statement of income		
Decrease in deferred tax assets Decrease in deferred tax liabilities	160,291 (78,352)	66,816 (1,987,785)
	81,939	(1,920,969)
Consolidated statement of comprehensive income		
Increase in deferred tax liabilities	1,694,187	
	1,776,126	(1,920,969)
The details of deferred tax expense/(credit) are as follows:		
	2025 (Twelve months) \$	2024 (Fourteen months) \$
Consolidated statement of income		
Deferred tax on depreciation of property, plant and equipment Deferred tax on capital allowances	(99,342) 181,281	(1,673,012) (247,957)
	81,939	(1,920,969)
Consolidated statement of comprehensive income		
Deferred tax on revaluation on buildings	1,694,187	
	1,776,126	(1,920,969)
Deferred tax liabilities, net		
The deferred tax liabilities, net is analysed as follows:		
	2025	2024
	\$	\$
Depreciation of property, plant and equipment	2,028,975	2,128,317
Unutilised capital allowances	1,972,287	1,791,006
Revaluation surplus on buildings	1,694,187	
	5,695,449	3,919,323





Notes to Consolidated Financial Statements

March 31, 2025

(expressed in Eastern Caribbean dollars)

22 Taxation ... continued

Deferred tax (assets)/liabilities, gross

The gross deferred tax (assets)/liabilities shown in the consolidated statement of financial position is as follows:

	2025 \$	2024 \$
Deferred tax assets Deferred tax liabilities	(197,630) 5,893,079	(357,921) 4,277,244
	5,695,449	3,919,323

Deferred tax assets, gross

The movement in the deferred tax assets is as follows:

	2025 \$	2024 \$
Balance at beginning of period Deferred tax expense for the period	(357,921) 160,291	(424,737) 66,816
Balance at end of period	(197,630)	(357,921)

The deferred tax assets arise from decelerated depreciation, unutilised capital allowances and unutilised losses.

Deferred tax liabilities, gross

The movement in the deferred tax liabilities is as follows:

	2025 \$	2024 \$
Balance at beginning of period	4,277,244	6,265,029
Deferred tax expense/(credit) for the period	1,615,835	(1,987,785)
Balance at end of period	5,893,079	4,277,244

The deferred tax liabilities arise from accelerated depreciation and revaluation surplus on buildings.



Notes to Consolidated Financial Statements

March 31, 2025

(expressed in Eastern Caribbean dollars)

22 Taxation ... continued

Income tax payable

The movement in the income tax payable is as follows:

	2025 \$	2024 \$
Balance beginning of period	81,596	699,654
Current tax expense for the period	2,556,349	2,884,463
Transferred from/(to) income tax recoverable	8,629	(243,651)
Income tax paid during the period	(1,867,974)	(3,258,870)
Balance at end of period	778,600	81,596

Income tax recoverable

The movement in the income tax recoverable is as follows:

	2025 \$	2024 \$
Balance at beginning of period	276,393	468,557
Transferred from/(to) income tax payable	8,629	(243,651)
Income tax paid during the period	663,851	819,369
Transfer to assets under disposal group	_	(65,121)
Current tax expense	(750,526)	(702,761)
Balance at end of period	198,347	276,393

23 Shareholders' equity

Share capital

	2025 \$	2024 \$
Authorised: 500,000,000 ordinary shares at \$1 per share	500,000,000	500,000,000
Issued and fully paid: 52,000,000 ordinary shares at \$1 per share	52,000,000	52,000,000

Dividends

On December 17, 2024 the Company's Board of Directors approved the declaration of cash dividends amounting to \$4,160,000 (2024: \$2,600,000).





Notes to Consolidated Financial Statements

March 31, 2025

(expressed in Eastern Caribbean dollars)

24 Other reserves

	2025 \$	2024 \$
Revaluation reserve – property	39,691,638	29,866,770
Claims equalisation reserve	20,763,237	20,763,237
Statutory reserve fund	10,203,637	9,217,422
Non-distributable reserve	4,271,797	4,018,854
Others	2,722,227	2,722,227
Revaluation reserve – financial assets at FVOCI	2,501,987	1,963,966
	80,154,523	68,552,476

Revaluation reserve – property

The revaluation reserve – property relates to the net appreciation of land and freehold buildings based on revaluations performed by an independent property appraiser. The movement of revaluation reserve - property is as follows:

	Notes	2025 \$	2024 \$
Balance at beginning of period Revaluation surplus Deferred tax on revaluation surplus on buildings	16 22	29,866,770 11,519,055 (1,694,187)	29,866,770 _ _
Balance at end of period		39,691,638	29,866,770

Claims equalization reserve

Claims equalisation reserve represents cumulative amounts appropriated from retained earnings based on the discretion of the Group's Board of Directors as part of the Group's risk management strategies to mitigate against catastrophic events. These reserves are in addition to the catastrophe reinsurance cover. As at March 31, 2025, total claims equalisation reserve amounted \$20,763,237 (2024: \$20,763,237).

Statutory reserve fund

In accordance with Section 45 (1) of Saint Christopher and Nevis Banking Act, 2015, TDC Financial Services Company Limited is required to maintain a reserve fund into which it shall transfer not less than 20% of its net income of each year whenever the reserve fund is less than the finance subsidiary's paid-up capital.

	2025 \$	2024 \$
Balance at beginning of period Appropriations during the period	9,217,422 986,215	8,355,337 862,085
Balance at end of period	10,203,637	9,217,422

Others

Others represent bonus shares and share premiums.





Notes to Consolidated Financial Statements

March 31, 2025

(expressed in Eastern Caribbean dollars)

24 Other reserves ... continued

Revaluation reserve – financial assets at FVOCI

The revaluation reserve arises as a result of the net appreciation in the market value of financial assets at FVOCI.

	Note	2025 \$	2024 \$
Balance at beginning of period Fair value gains/(losses) during the period	8	1,963,966 538,021	2,690,808 (726,842)
Balance at end of year		2,501,987	1,963,966

Non-distributable reserve

Non-distributable reserve is reserve established for interest accrued on non-performing loans. This reserve is created to set aside interest accrued on non-performing loans where certain conditions are met in accordance with IFRS. The prudential guidelines of the ECCB do not allow for the accrual of such interest. As a result, the interest is set aside in a reserve, and it is not available for distribution to shareholders until received.

The movement of non-distributable reserve account is as follows:

	Note	2025 \$	2024 \$
Balance at beginning of period Transfer from retained earnings	8 _	4,018,854 252,943	1,948,633 2,070,221
Balance at end of period		4,271,797	4,018,854

25 Revenue

All revenue of the Group in 2025 and 2024 is generated within St. Kitts and Nevis.



Notes to Consolidated Financial Statements

March 31, 2025

(expressed in Eastern Caribbean dollars)

25 Revenue ... continued

The Group's revenue disaggregated by pattern of revenue recognition is as follows:

	Sale of goods	Rendering of services	Total \$
Year ended March 31, 2025 Transferred at point in time Transferred over time	117,937,807	113,383 9,297,138	118,051,190 9,297,138
	117,937,807	9,410,521	127,348,328
Fourteen-month period ended March 31, 2024 Transferred at point in time Transferred over time	129,983,938	140,547 7,446,090	130,124,485 7,446,090
	129,983,938	7,586,637	137,570,575

26 Other income

	Note	2025 (Twelve months) \$	2024 (Fourteen months) \$
Commission income		4,253,180	4,654,610
Rent		2,469,226	2,527,930
Shipping income		2,164,997	2,025,454
Miscellaneous income		634,189	275,175
Equipment rental and repairs		436,714	434,434
Electrical repairs		429,474	171,396
Damage insurance income		398,026	430,682
Handling charges		371,713	449,886
Management and administration fees		317,565	359,162
Facility income		284,700	327,709
Photocopier income		273,851	88,072
Dividend income		243,733	312,127
Gains on disposals of property and equipment	16	214,240	64,769
Vehicle servicing		162,418	239,004
Truck operating income		65,855	413,077
	_	12,719,881	12,773,487



Notes to Consolidated Financial Statements

March 31, 2025

(expressed in Eastern Caribbean dollars)

27 Employee costs

	2025 (Twelve months) \$	2024 (Fourteen months) \$
Salaries and wages	21,484,736	23,471,711
Statutory contributions	1,910,532	1,928,947
Pension savings plan	980,774	877,031
Bonus and gratuity	960,197	672,343
Other staff costs	642,560	683,991
Directors' fees	282,107	281,493
Health insurance	264,769	283,540
Staff scholarship and training	258,318	335,117
	26,783,993	28,534,173

28 General and administrative expenses

	2025 (Twelve months) \$	2024 (Fourteen months) \$
Repairs and maintenance	2,838,720	3,194,111
•		
Computer installation and consultancy	2,187,627	1,797,059
Legal and professional fees	2,064,151	1,992,597
Utilities	1,498,698	1,711,622
General	1,425,800	962,674
Advertising and sales promotion	1,186,885	1,899,798
Freight, handling and truckage	1,102,743	1,170,600
Communications	873,680	983,371
Taxes and licenses	814,050	1,130,616
Motor vehicle	686,494	731,329
Subscriptions	615,462	322,039
Cleaning	603,207	638,339
Supplies	596,657	608,711
Travel	584,379	454,951
Entertainment	410,163	340,476
Directors, secretary and consultancy fees	396,190	459,907
Balance carried forward	17,884,906	18,398,200

Notes to Consolidated Financial Statements

March 31, 2025

(expressed in Eastern Caribbean dollars)

28 General and administrative expenses ... continued

	Notes	2025 (Twelve months) \$	2024 (Fourteen months) \$
Balance brought forward		17,884,906	18,398,200
Security		356,399	369,654
Warranty		344,110	492,044
Equipment handling		304,056	360,147
Impairment losses on loans to customers, net	5	256,865	392,697
Sewage, waste and landscaping		170,940	236,387
Printing and stationery		170,281	136,129
Annual general meeting		28,657	37,157
Impairment reversals of investment securities	5, 8	(216,916)	(152,137)
Impairment (reversals)/losses of receivables, net	5 _	(590,975)	325,545
	_	18,708,323	20,595,823

29 Depreciation and amortisation

	Notes	2025 (Twelve months) \$	2024 (Fourteen months) \$
Depreciation Amortisation	16 17	4,856,157 199,081	4,863,184 402,170
		5,055,238	5,265,354

Notes to Consolidated Financial Statements

March 31, 2025

(expressed in Eastern Caribbean dollars)

29 Depreciation and amortisation ... continued

The total depreciation and amortisation charges is classified in the consolidated statement of income as follows:

	2025 (Twelve months) \$	2024 (Fourteen months) \$
Operating expenses Insurance service results Cost of sales	4,397,815 150,760 506,663	4,693,245 270,962 301,147
	5,055,238	5,265,354

30 Finance charges, net

	2025 (Twelve months) \$	2024 (Fourteen months) \$
Interest expense Borrowings Credit accounts Right of use assets	1,617,665 207,464 76,588	1,574,551 460,044 42,090
Bank charges	1,901,717 1,209,965	2,076,685 984,743
	3,111,682	3,061,428



Notes to Consolidated Financial Statements

March 31, 2025

(expressed in Eastern Caribbean dollars)

31 Net interest income

	2025 (Twelve months) \$	2024 (Fourteen months) \$
Interest income		
Loans to customers	13,411,305	12,918,191
Investments	3,578,052	3,034,157
Receivables	999,667	1,380,736
	17,989,024	17,333,084
Interest expense		
Savings account interest expense	(524,895)	(512,119)
Time deposits interest expense	(5,005,037)	(5,330,538)
	(5,529,932)	(5,842,657)
	12,459,092	11,490,427

32 Earnings per share

Basic and diluted earnings per share were computed as follows:

	2025 (Twelve months) \$	2024 (Fourteen months) \$
Profit attributable to shareholders of parent company Divided by weighted average number of outstanding ordinary shares	13,789,294 52,000,000	12,854,609 52,000,000
Basic and diluted earnings per share	0.265	0.247

The Group had no dilutive potential ordinary shares as of March 31, 2025 and 2024.





Notes to Consolidated Financial Statements

March 31, 2025

(expressed in Eastern Caribbean dollars)

33 Commitments and contingencies

Guarantees

The Group's parent company provides guarantees to various financial institutions in connection with credit facilities extended to subsidiaries in the range of \$150,000 to \$1,500,000.

Legal claims

There are pending claims and legal actions filed by the Group or against the Group arising from the normal course of business. No provision has been made in the consolidated financial statements as at March 31, 2025, in respect of these claims as the amounts and outcomes are not presently determinable.

As of the date of approval of the consolidated financial statements, the Group does not believe that any of the litigation matters will have a material effect on its consolidated statement of income or consolidated statement of financial position.

Contingent tax liability

On October 7, 2022, the Group received correspondence from the Inland Revenue Department of Saint Kitts and Nevis regarding outstanding unpaid taxes, including penalties and interest for corporate income tax and value added tax totalling \$11,241,300. The Group's directors believe that there are strong grounds upon which to challenge the outstanding unpaid taxes and a formal request for the basis for those unpaid taxes was made on October 28, 2022. The outcome of this assessment is not presently determinable, and no provision has been made in these financial statements.



OUR PARTNERS





Lenovo























































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